



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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1                   [REPORT OF ACTION TAKEN IN CLOSED SESSION,  
2                   FEBRUARY 8, 2005, BEGINS ON PAGE 260.]

3  
4  
5

6   **SUP. MOLINA, CHAIR:** GOOD MORNING. WE APOLOGIZE FOR BEING LATE  
7   THIS MORNING. WE HAD TO TAKE A PHOTO THIS MORNING, SO WE'RE  
8   SORRY. BUT WE'RE READY TO BEGIN THIS MORNING'S MEETING. THIS  
9   MORNING, OUR INVOCATION IS GOING TO BE LED BY THE REVEREND KEN  
10  KORVER FROM EMMANUEL REFORMED CHURCH IN PARAMOUNT. OUR PLEDGE  
11  IS GOING TO BE LED THIS MORNING BY MR. BERNARD CASE, WHO'S  
12  SERGEANT-AT-ARMS FOR SAN FERNANDO VALLEY POST NUMBER 603 OF  
13  THE JEWISH WAR VETERANS OF THE UNITED STATES. WOULD YOU ALL  
14  PLEASE STAND. REVEREND?

15

16 **REVEREND KEN KORVER:** LET'S PRAY TOGETHER. LORD, YOUR WORD  
17 CALLS US TO PRAY FOR THE AUTHORITIES, FOR THE SERVANTS THAT  
18 YOU'VE GIVEN US AND THAT WE'RE TO GIVE THEM WHAT IS DUE THEM  
19 AND SO WE'RE HERE TO DO WHAT YOU TELL US TO DO, TO RESPECT AND  
20 HONOR THEM AND GIVE THANKS TO THEM. SO WE THANK YOU FOR DON  
21 KNABE AND FOR ZEV YAROSLAVSKY AND MIKE ANTONOVICH AND YVONNE  
22 BURKE AND GLORIA MOLINA. WE THANK YOU THAT THEY'RE YOUR  
23 SERVANTS AND THEY'RE OUR SERVANTS. YOUR WORD SAYS THAT, IF  
24 ANYONE LACKS WISDOM, THAT THEY CAN TURN TO YOU AND ASK FOR  
25 WISDOM AND SO WE KNOW THEY'RE WISE PEOPLE BUT THIS JOB IS



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1 BIGGER THAN THEM, SO WE PRAY YOU GIVE THEM WISDOM THAT THEY'D  
2 MAKE WISE DECISIONS AND GOOD DECISIONS. YOU'RE A SERVANT, LORD  
3 AND THEY ARE SEEKING TO BE SERVANTS. WOULD YOU EMPOWER THEM BY  
4 YOUR SPIRIT THAT THEY COULD SERVE THIS THE COUNTY, BLESS THE  
5 CITY. YOUR WORD SAYS THAT WE'RE TO SEEK THE PEACE AND  
6 PROSPERITY OF THE CITY THAT YOU'VE CALLED US TO, THE COUNTY  
7 YOU'VE CALLED US TO. WE GIVE YOU LOS ANGELES AND WE PRAY FOR  
8 THE HEALTHCARE HERE, FOR THE EDUCATION HERE, FOR THE BUSINESS  
9 COMMUNITY HERE, FOR THE NEIGHBORHOODS HERE, FOR THE POLICE AND  
10 FIREMEN, FOR ALL THE SERVANTS AND WE ASK, LORD, THAT THIS  
11 GROUP OF FIVE LEADERS WOULD MAKE WISE DECISIONS ON THEIR  
12 BEHALF AND ON OUR BEHALF. FILL THEM WITH LOVE, FILL THEM WITH  
13 YOUR SPIRIT, GIVE THEM GRACIOUS SPIRITS TOWARD EACH OTHER.  
14 BLESS THE CITY, BLESS THIS COUNTY, BLESS THESE SUPERVISORS. WE  
15 PRAY TO YOU, GOD, BECAUSE YOU'RE GREAT AND BECAUSE YOU'RE  
16 GOOD. AMEN.

17

18 **BERNARD CASE:** PLEASE FACE THE FLAG, PLACE YOUR RIGHT HAND OVER  
19 YOUR HEART, JOIN ME IN THE PLEDGE OF ALLEGIANCE. [ PLEDGE OF  
20 ALLEGIANCE ]

21

22 **SUP. MOLINA, CHAIR:** SUPERVISOR KNABE?

23

24 **SUP. KNABE:** THANK YOU. MADAM CHAIR, MEMBERS OF THE BOARD, IT'S  
25 MY PLEASURE TO PRESENT A CERTIFICATE OF APPRECIATION TO PASTOR





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1 KEN KORVER, WHO IS THE SENIOR PASTOR AT EMMANUEL REFORM CHURCH  
2 IN THE CITY OF PARAMOUNT. HE AND HIS FATHER HAVE BEEN PASTORS  
3 FOR THIS CHURCH FOR 34 YEARS AND HAVE A COMMITMENT FOR A LIFE  
4 OF MINISTRIES, BOTH IN THE CITY AND IN OUR COUNTY. EMMANUEL  
5 CHURCH HAS A TOTAL COMMITMENT TO CHILDREN, THE YOUTH AND POOR  
6 OF THE COMMUNITY. THEIR MINISTRIES INCLUDE FOOD, HEALTH,  
7 SPORTS, CHILDREN AND YOUTH, A LARGE AFTER-SCHOOL MINISTRY.  
8 THEY WORK VERY CLOSELY WITH THE CITY OF PARAMOUNT. PASTOR  
9 KORVER AND HIS WIFE, LISA, LIVE IN PARAMOUNT AND-- WITH THEIR  
10 THREE CHILDREN. SO, ON BEHALF OF MY COLLEAGUES AND MYSELF, I  
11 WOULD LIKE TO PRESENT THIS CERTIFICATE OF APPRECIATION. I  
12 APPRECIATE KEN TAKING TIME OUT OF HIS BUSY SCHEDULE TO JOIN US  
13 AND WE'LL JUST SAY A PERSONAL WORD THAT I HAVE THE PLEASURE OF  
14 ATTENDING PASTOR KORVER'S CHURCH THERE AT EMMANUEL AND  
15 PARAMOUNT AND DOES A WONDERFUL JOB AND I'M PROUD TO BE A SMALL  
16 PART OF IT. SO THANK YOU VERY MUCH, KEN. [ APPLAUSE ]

17

18 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY?

19

20 **SUP. YAROSLAVSKY:** THANK YOU, MADAM CHAIR. WE WERE LED IN THE  
21 PLEDGE OF ALLEGIANCE THIS MORNING BY BERNARD CASE OF TARZANA,  
22 WHO IS REPRESENTING THE SAN FERNANDO VALLEY POST 603 OF THE  
23 JEWISH WAR VETERANS OF THE UNITED STATES, WHERE HE IS THE  
24 SERGEANT-AT-ARMS. BERNARD SERVED FROM 1944 TO '46 IN THE  
25 UNITED STATES NAVY, IN DESTROYER SQUADRON 6 IN THE PACIFIC



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1 THEATRE, WAS IN THE BATTLE FOR OKINAWA, RECEIVED THE NAVY UNIT  
2 COMMENDATION GOOD CONDUCT MEDAL ASIATIC PACIFIC CAMPAIGN MEDAL  
3 WITH STAR AND WORLD WAR II VICTORY MEDAL, NAVY OCCUPATION  
4 MEDAL. HE'S AN ELECTRONICS ENGINEER FOR ROCKWELL INDUSTRIES,  
5 MARRIED WITH TWO CHILDREN. HE'S LIVED IN OUR DISTRICT FOR 45  
6 YEARS, ATTENDED TUFTS UNIVERSITY, WHERE HE GRADUATED MAGNA CUM  
7 LAUDA IN THE UNIVERSITY OF SOUTHERN CALIFORNIA, WHERE HE  
8 RECEIVED HIS MASTER'S DEGREE. SO WE ARE HONORED TO HAVE HAD  
9 YOU LEAD US IN THE PLEDGE, BERNARD, AND THANK YOU AND THANK  
10 YOU FOR YOUR SERVICE TO OUR COUNTRY. [ APPLAUSE ]

11

12 **SUP. MOLINA, CHAIR:** CONGRATULATIONS, SIR. AT THIS POINT, I'M  
13 GOING TO ASK THE EXECUTIVE OFFICER TO PLEASE CALL THE AGENDA.

14

15 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR, MEMBERS OF THE  
16 BOARD. WE'LL BEGIN ON PAGE 7. AGENDA FOR THE MEETING OF THE  
17 COMMUNITY DEVELOPMENT COMMISSION, ITEMS 1-D AND 2-D.

18

19 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY  
20 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

21

22 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE HOUSING  
23 AUTHORITY, ITEMS 1-H AND 2-H.

24



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1    **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED  
2    BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

3

4    **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE PUBLIC  
5    WORKS FINANCING AUTHORITY, ITEM 1-F.

6

7    **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
8    BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

9

10   **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 11,  
11   I HAVE THE FOLLOWING REQUEST. ON ITEM NUMBER 2, HOLD FOR A  
12   REPORT. ON ITEM NUMBER 3, HOLD FOR SUPERVISOR YAROSLAVSKY. ON  
13   ITEM NUMBER 4, HOLD FOR SUPERVISOR YAROSLAVSKY. AND THE REST  
14   ARE BEFORE YOU.

15

16   **SUP. MOLINA, CHAIR:** ON THE REMAINING ITEMS, MOVED BY...

17

18   **SUP. YAROSLAVSKY:** MADAM CHAIR, I JUST WANTED TO BE A RECORDED  
19   AS A "NO" VOTE ON NUMBER 3. THAT WAS...

20

21   **CLERK VARONA-LUKENS:** OKAY.

22

23   **SUP. MOLINA, CHAIR:** AND I'M RECORDED AS A "NO" VOTE AS WELL.

24

25   **CLERK VARONA-LUKENS:** RIGHT. THAT'S CORRECT.





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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. THEN, NOTING THE TWO "NO" VOTES  
3 ON ITEM NUMBER 3, ON THE REMAINDER, MOVED BY SUPERVISOR  
4 YAROSLAVSKY, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO  
5 OBJECTION, SO ORDERED.

6

7 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 12 THROUGH  
8 14. ON ITEM NUMBER 12, WE'RE GOING TO HOLD THAT FOR SUPERVISOR  
9 ANTONOVICH BUT I'M GOING TO READ THE "NO" VOTES INTO THE  
10 RECORD. IT'S VERY SHORT. SUPERVISOR KNABE, ON ATTACHMENT 2,  
11 ITEM 7-E, PAGE 7, VOTES "NO" AND SUPERVISOR ANTONOVICH ON  
12 ATTACHMENT 2, ITEM 7-E, PAGE 7; AND ATTACHMENT 2, ITEM 23-A,  
13 ON PAGE 18.

14

15 **SUP. MOLINA, CHAIR:** ALL RIGHT. THOSE HAVE BEEN NOTED,  
16 EXCEPTIONS ON THAT. GO AHEAD.

17

18 **CLERK VARONA-LUKENS:** YES. YES, MADAM CHAIR. AND THEN, ON ITEM  
19 14, HOLD FOR SUPERVISOR ANTONOVICH AND MEMBERS OF THE PUBLIC.

20

21 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON ITEM NUMBER 13, MOVED BY  
22 SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR BURKE. IF  
23 THERE'S NO OBJECTION, SO ORDERED. YES, 12 AND 14 ARE HELD.

24



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1 **CLERK VARONA-LUKENS:** AUDITOR-CONTROLLER. ON ITEM NUMBER 15,  
2 HOLD FOR A MEMBER OF THE PUBLIC.

3

4 **SUP. MOLINA, CHAIR:** THAT ITEM WILL BE HELD.

5

6 **CLERK VARONA-LUKENS:** BEACHES AND HARBORS. ON ITEM 16, HOLD FOR  
7 A MEMBER OF THE PUBLIC AND WE ALSO HAVE A SUBSTITUTE MOTION,  
8 AS NOTED ON THE GREEN SHEET, FOR THAT AS WELL, MADAM CHAIR.

9

10 **SUP. MOLINA, CHAIR:** THAT ITEM WILL BE HELD.

11

12 **CLERK VARONA-LUKENS:** CHILDREN AND FAMILY SERVICES, ITEM 17.

13

14 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
15 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

16

17 **CLERK VARONA-LUKENS:** FIRE DEPARTMENT, ITEMS 18 THROUGH 21. ON  
18 ITEM 18 AND I'LL ANNOUNCE THIS FOR THE RECORD, SUPERVISOR  
19 MOLINA VOTES "NO" BUT WE'RE GOING TO HOLD THIS FOR A MEMBER OF  
20 THE PUBLIC. THE REST ARE BEFORE YOU.

21

22 **SUP. MOLINA, CHAIR:** ON ITEM 19, 20 AND 21, MOVED BY SUPERVISOR  
23 KNABE, SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO  
24 OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 22 THROUGH 26.

2

3 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED  
4 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** PARKS AND RECREATION, ITEMS 27 THROUGH  
7 30. ON ITEM 29, AS NOTED ON THE GREEN SHEET, THE DIRECTOR  
8 REQUESTS THE ITEM BE CONTINUED ONE WEEK.

9

10 **SUP. MOLINA, CHAIR:** ALL RIGHT. THOSE ITEMS, WITH THE EXCEPTION  
11 OF THE CONTINUED ITEM, MOVED BY SUPERVISOR BURKE, SECONDED BY  
12 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

13

14 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 31 THROUGH 50.

15

16 **SUP. MOLINA, CHAIR:** THOSE ITEMS ARE MOVED BY SUPERVISOR KNABE,  
17 SECONDED BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO  
18 ORDERED.

19

20 **CLERK VARONA-LUKENS:** SHERIFF, ITEMS 51 THROUGH 53. ON ITEM 53,  
21 WE'LL HOLD THIS FOR SUPERVISOR BURKE.

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THE REMAINING ITEMS, MOVED  
24 BY SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR ANTONOVICH.  
25 IF THERE'S NO OBJECTION, SO ORDERED.



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1

2 **CLERK VARONA-LUKENS:** SYBIL BRAND COMMISSION FOR INSTITUTIONAL  
3 INSPECTIONS, ITEM 54.

4

5 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
6 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

7

8 **CLERK VARONA-LUKENS:** TREASURER AND TAX COLLECTOR, ITEM 55.

9

10 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED  
11 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

12

13 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEMS 56  
14 THROUGH 59. ON ITEM 56, HOLD FOR SUPERVISORS BURKE AND KNABE.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THE REMAINDER, MOVED BY  
17 SUPERVISOR BURKE, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO  
18 OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** SEPARATE MATTERS, ITEMS 60 AND 61. ITEM  
21 60 IS THE TREASURER AND TAX COLLECTOR'S RECOMMENDATION TO  
22 ADOPT RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF BASSETT  
23 UNIFIED SCHOOL DISTRICT GENERAL OBLIGATION REFUNDING BONDS,  
24 ELECTION 2004, SERIES 2005-A IN AGGREGATE PRINCIPAL AMOUNT NOT  
25 TO EXCEED \$14 MILLION. THAT ITEM IS BEFORE YOU.



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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THAT ITEM, MOVED BY  
3 SUPERVISOR BURKE, SECONDED BY SUPERVISOR ANTONOVICH. IF  
4 THERE'S NO OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** ON ITEM 61, WE'LL HOLD FOR REPORT.  
7 MISCELLANEOUS, ADDITIONS TO THE AGENDA REQUESTED BY BOARD  
8 MEMBERS AND THE CHIEF ADMINISTRATIVE OFFICER, WHICH WERE  
9 POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING, AS  
10 INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. 62-A.

11

12 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY  
13 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

14

15 **CLERK VARONA-LUKENS:** 62-B.

16

17 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
18 BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO  
19 ORDERED.

20

21 **CLERK VARONA-LUKENS:** 62-C.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
24 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

25





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1     **CLERK VARONA-LUKENS:** 62-D.

2

3     **SUP. MOLINA, CHAIR:** MOVED BY MYSELF, SECONDED BY SUPERVISOR  
4     BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

5

6     **CLERK VARONA-LUKENS:** 62-E.

7

8     **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
9     SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

10

11    **CLERK VARONA-LUKENS:** 62-F.

12

13    **SUP. MOLINA, CHAIR:** I HAVE THAT ITEM BEING HELD, IS IT NOT?

14

15    **CLERK VARONA-LUKENS:** OH, I'M SORRY, YES, MADAM CHAIR.

16

17    **SUP. MOLINA, CHAIR:** THAT ITEM IS HELD FOR MS. BURKE.

18

19    **CLERK VARONA-LUKENS:** SUPERVISOR BURKE. COULD I BACK UP JUST A

20    LITTLE BIT, MADAM CHAIR? ON ITEMS 1 THROUGH 11, ON--

21    SUPERVISOR YAROSLAVSKY MADE THE MOTION, SECONDED BY SUPERVISOR

22    KNABE BUT, ON ITEM NUMBER 3, SUPERVISOR YAROSLAVSKY VOTED

23    "NO".

24



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1    **SUP. MOLINA, CHAIR:** ALL RIGHT. SO, AND ON THAT ITEM, SEPARATE  
2    AND APART, MOVED BY SUPERVISOR BURKE-- WELL, MOVED BY  
3    SUPERVISOR KNABE, SECONDED BY SUPERVISOR BURKE.

4

5    **SUP. BURKE:** WERE YOU HOLDING 53? DID I HAVE A HOLD ON 53?

6

7    **SUP. MOLINA, CHAIR:** IF THERE'S NO OBJECTION ON ITEM NUMBER 3,  
8    SO ORDERED.

9

10   **CLERK VARONA-LUKENS:** WE'RE HOLDING 53.

11

12   **SUP. YAROSLAVSKY:** CAN I MOVE 53 BE PUT OVER FOR ONE WEEK? ARE  
13   YOU HOLDING IT? DO YOU MIND IF IT'S PUT IT OVER FOR A WEEK?

14

15   **SUP. BURKE:** YEAH, I'M JUST RELEASING MY HOLD.

16

17   **SUP. MOLINA, CHAIR:** YOU'RE RELEASING YOUR HOLD ON IT, MS.  
18   BURKE?

19

20   **SUP. YAROSLAVSKY:** I'D LIKE TO ASK THAT IT BE CONTINUED A WEEK.  
21   I HAVE SOME QUESTIONS ABOUT IT.

22

23   **SUP. MOLINA, CHAIR:** IF THERE'S NO OBJECTION...

24

25   **SUP. KNABE:** ITEM WHAT TO CONTINUE ONE WEEK?



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1

2 **SUP. YAROSLAVSKY:** 53. ONE WEEK.

3

4 **SUP. MOLINA, CHAIR:** I DON'T THINK THERE'S ANY TIME FRAME  
5 PROBLEM ON THAT ONE BUT, IF THERE IS, WE'LL BRING IT BACK UP  
6 BUT SO LET'S CONTINUE THAT ITEM. SO-- IT WAS HELD ANYWAY, SO  
7 WE DIDN'T MOVE THAT FORWARD, RIGHT?

8

9 **CLERK VARONA-LUKENS:** YES, THAT'S CORRECT, MADAM CHAIR.

10

11 **SUP. MOLINA, CHAIR:** SO WE'LL HOLD IT, WE'LL CONTINUE THAT FOR  
12 A WEEK.

13

14 **CLERK VARONA-LUKENS:** SO THAT COMPLETES THE AGENDA. BOARD OF  
15 SUPERVISORS' SPECIAL ITEMS BEGINS WITH SUPERVISORIAL DISTRICT  
16 NUMBER THREE.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. YAROSLAVSKY, YOU DON'T HAVE  
19 ANY PRESENTATIONS THIS MORNING, IS THAT CORRECT?

20

21 **SUP. YAROSLAVSKY:** I DO NOT, NO.

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET'S BEGIN WITH MR. KNABE'S  
24 PRESENTATIONS.

25



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1   **SUP. KNABE:** THANK YOU, MADAM CHAIR, MEMBERS OF THE BOARD. I'D  
2   LIKE TO ASK THE MEMBERS OF THE MIRA COSTA GIRLS VOLLEYBALL  
3   TEAM TO JOIN ME UP HERE. ONCE AGAIN, WE'RE CALLING FORWARD THE  
4   MIRA COSTA TEAM AND THEIR HEAD COACH, DE LEAH ALDRICH,  
5   ASSISTANT COACH, LISA ARCY AND THE MEMBERS OF THE LADY MUSTANG  
6   2004 C.I.F. SOUTHERN DIVISION 28 TITLE CHAMPIONS BUT, ALSO,  
7   MORE IMPORTANTLY, THEY WERE ONCE AGAIN THE STATE CHAMPIONS. SO  
8   THIS TEAM HAS WON BACK-TO-BACK C.I.F. TITLES FOR THE FIFTH  
9   TIME IN THE SCHOOL'S HISTORY AND THE STATE CHAMPIONSHIP FOR  
10   THE FOURTH TIME. THE LADY MUSTANGS FINISHED THE SEASON WITH A  
11   29-AND-3 RECORD AND THEY TOOK THE BAY LEAGUE TITLE FOR THE  
12   20TH CONSECUTIVE YEAR. THIS TEAM-- YEAH, THAT'S A ROUND OF  
13   APPLAUSE THERE. YEAH. ABSOLUTELY. [ APPLAUSE ]

14

15   **SUP. KNABE:** THIS TEAM HAD MANY OUTSTANDING PLAYERS WHO HAVE  
16   BEEN HONORED THROUGHOUT THE YEAR AND TAYLOR, IS IT CORICCO?  
17   DID I SAY THAT-- CORICCO, WAS NAMED THE DAILY BREEZE  
18   VOLLEYBALL PLAYER OF THE YEAR AND WAS HONORED AS A C.I.F.  
19   DIVISION ONE FIRST TEAM AND C.I.F. DIVISION ONE STATE TEAM.  
20   MICHELLE CANDLE PLACED IN THE FIRST TEAM AND WAS THE BAY  
21   LEAGUE DEFENSIVE PLAYER OF THE YEAR. ALEXA COINMAN WAS NAMED  
22   C.I.F. STATE MOST VALUABLE PLAYER, AND C.I.F. DIVISION ONE CO-  
23   PLAYER OF THE YEAR, LAUREN BLEDSOE WAS HONORED WITH DIVISION  
24   ONE FIRST TEAM SELECTION AND SECOND TEAM ALL AREA. AND JESSICA  
25   HARDY WAS NAMED ALL C.I.F. DIVISION TWO SECOND TEAM AND ALL



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1 BAY LEAGUE. ALL THE TEAM MEMBERS, WITH THE EXCEPTION OF  
2 MICHELLE, WOW, ARE RETURNING NEXT YEAR. OH, WOW. SO THE OTHER  
3 GIRLS VOLLEYBALL TEAMS IN SOUTHERN CALIFORNIA BETTER START  
4 PRACTICING NOW IF THEY EXPECT TO BEAT THIS TEAM IN 2005. SO  
5 IT'S JUST MY PLEASURE TO PRESENT TO THE COACH THIS CERTIFICATE  
6 OF RECOGNITION IN HONOR OF THEIR INCREDIBLE EFFORT, I MEAN, I  
7 THINK, YOU KNOW, NOT ONLY ONGOING TO KEEP A PROGRAM GOING LIKE  
8 THIS, AND IT'S MY UNDERSTANDING, IN ADDITION TO ALL THEIR  
9 ATHLETIC PROWESS, THEY'RE GREAT STUDENTS AS WELL, TOO. SO  
10 CONGRATULATIONS TO MIRA COSTA. [ APPLAUSE ]

11

12 **SUP. KNABE:** THEY'RE ALL TALLER THAN ME, SO...

13

14 **SUP. YAROSLAVSKY:** WE NOTICED.

15

16 **SUP. KNABE:** YOU NOTICED, HUH?

17

18 **SPEAKER:** I'D JUST LIKE TO TAKE THE OPPORTUNITY TO THANK  
19 EVERYONE FOR THIS GREAT HONOR. I'M VERY PROUD TO BE A TEACHER  
20 AND AN EDUCATIONAL ADVISOR AND A COACH AT MIRA COSTA HIGH  
21 SCHOOL AND I THANK YOU FOR THIS OPPORTUNITY AND THANK YOU FOR  
22 WHAT YOU DO FOR THE CITY OF LOS ANGELES AND THE STATE OF  
23 CALIFORNIA.

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** THIS IS, I THINK, THE DAY, AT LEAST FOR OUR  
2   DISTRICT, THE DAY OF SORT OF LIKE THE PATRIOTS RECORD THERE IN  
3   THE SUPER BOWL. IT'S MY PLEASURE TO ASK THE FOLKS FROM LA  
4   MIRADA GOLF COURSE TO JOIN US UP HERE. KEITH BROWN, THE CHIEF  
5   OPERATING OFFICER OF AMERICAN GOLF, LAUREN LERY, WHO'S A  
6   REGIONAL DIRECTOR FOR AMERICAN GOLF, MARK KEROMOTO, WHO IS THE  
7   G.M. OUT AT LA MIRADA, ERICK VAN GOREDER, WHO'S THE  
8   SUPERINTENDENT OUT THERE, JOHN MAHONEY, WHO IS THE HEAD GOLF  
9   PROFESSIONAL. AND THEN WE HAVE ROSS GUINEY, OUR DEPARTMENT  
10  CHAIR, DIRECTOR OF OUR DEPARTMENT OF PARKS AND REC, BOYD HORAN  
11  AND STEVE DURAN. SO WE WANT TO PRESENT THIS CERTIFICATE OF  
12  RECOGNITION OF LA MIRADA ONCE AGAIN BEING SELECTED AS THE 2004  
13  COUNTY GOLF COURSE OF THE YEAR. THIS MARKS THE FOURTH YEAR IN  
14  THE PAST FIVE YEARS THAT LA MIRADA HAS BEEN SUCCESSFUL IN  
15  WINNING THIS PRESTIGIOUS TITLE AND IT'S A INDEPENDENT  
16  EVALUATION OF ALL OUR COURSES. THERE IS A NUMBER OF PEOPLE  
17  THAT MAKE THAT SELECTION BUT IT'S PLAYING CONDITIONS,  
18  APPEARANCE, QUALITY OF SERVICE, OVERALL CONDITION, ALL THESE  
19  THINGS ARE EVALUATED. AND SO THE AWARD IS A RECIPIENT THAT IS  
20  IDENTIFIED AND IT'S CONFIRMED AND, ONCE AGAIN, IT'S LA MIRADA.  
21  SO I'D LIKE TO HAVE ROSS SAY A FEW WORDS BUT, BEFORE I DO  
22  THAT, I'M GOING TO ASK THE FOLKS FROM AMERICAN GOLF AND LA  
23  MIRADA. WE'D LIKE TO PRESENT YOU THIS SCROLL AGAIN. I MEAN,  
24  MAYBE WE SHOULD PERMA-PLAQUE IT OR SOMETHING, FOUR OUT OF  
25  FIVE. SO HERE YOU GO. CONGRATULATIONS. [ APPLAUSE ]



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1

2 **SUP. KNABE:** (OFF-MIKE).

3

4 **SPEAKER:** ON BEHALF OF THE STAFF AT LA MIRADA GOLF COURSE AND  
5 AMERICAN GOLF, I WANT TO TAKE THIS OPPORTUNITY TO THANK THE  
6 BOARD OF SUPERVISORS FOR THIS REALLY WHAT IS A PRESTIGIOUS  
7 AWARD. WE ACCEPT IT GRACEFULLY-- GRACIOUSLY, PARDON ME. I'D  
8 LIKE TO THANK MR. GUINEY, MR. DURAN, MR. CHRISTIE, LARRY LEE,  
9 MR. DAVID MESA, MIKE MCGOGIGAL AND MR. BIDWELL FOR ALL YOUR  
10 HELP. IT TRULY IS A TEAM EFFORT AND WE ENJOY WORKING WITH THE  
11 GOLF OPERATIONS OFFICE. AND WE HOPE TO SEE YOU AGAIN NEXT YEAR  
12 SO THANKS VERY MUCH.

13

14 **SUP. KNABE:** ALL RIGHT. ROSS, DO YOU WANT TO SAY SOMETHING?

15

16 **ROSS GUINEY:** AS THE SUPERVISOR MENTIONED, LA MIRADA HAS WON  
17 THIS FOUR OUT OF THE LAST FIVE YEARS, SO I THINK THE GUYS DOWN  
18 THERE ARE ALREADY TALKING ABOUT DYNASTY, RIGHT? SO THEY HAVE A  
19 GREAT TRACK RECORD. WE'VE CONTRACTED WITH AMERICAN GOLF TO  
20 OPERATE THAT COURSE SINCE 1982 AND I REALLY WANT TO COMMEND  
21 KEITH BROWN AND WARREN LERY AND THEIR STAFF FOR THE GREAT JOB  
22 THAT THEY'VE DONE. IT'S REALLY A MAGNIFICENT COURSE. THE AWARD  
23 IS WELL DESERVED AND, ON BEHALF OF THE DEPARTMENT, WE HAVE  
24 THIS PLAQUE THAT WE WOULD LIKE TO PRESENT TO YOU TO PLACE IN  
25 THE CLUBHOUSE AT THE COURSE.



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1

2   **SUP. KNABE:** WE'LL DO SOME MORE PHOTOS HERE. I JUST WANTED TO  
3   ADD TO AMERICAN GOLF AS WELL, TOO, THEY DO A NUMBER OF OUR  
4   COUNTY COURSES, AS I SAID, BUT THEY'RE ALSO GREAT CORPORATE  
5   CITIZENS AND THEY HELP US OUT A LOT IN VARIOUS EVENTS FOR THE  
6   KIDS OF OUR COUNTY, BOTH IN THE JUNIOR GOLF PROGRAM AS WELL AS  
7   OTHER KIDS SERVING PROGRAMS, SO WE WANT TO THANK PERSONALLY  
8   AMERICAN GOLF AS WELL, TOO. WE HAVE THE PERPETUAL TROPHY HERE  
9   TO PRESENT YOU AND WE'LL DO ANOTHER PHOTO HERE WITH THIS. DO  
10   YOU WANT TO HOLD THAT? WORD IS ROSS IS GOING TO PUT SOME NEW  
11   VARNISH ON IT. [ LIGHT LAUGHTER ]

12

13   **SUP. MOLINA, CHAIR:** YOU WANT TO RELEASE THAT, TOO? BEFORE I  
14   CALL ON SUPERVISOR ANTONOVICH FOR HIS PRESENTATIONS, THE  
15   SPEAKER WHO WAS HERE ON ITEM NUMBER 16 DECIDED NOT TO TESTIFY,  
16   SO THERE'S NO OBJECTION ON THAT ITEM, IT'S MOVED FORWARD BY  
17   SUPERVISOR BURKE, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO  
18   OBJECTION, SO ORDERED. AND, ALSO, THERE'S BEEN A RELEASE OF  
19   ITEM 62-F AND SO THAT ITEM IS MOVED FORWARD BY MS. BURKE,  
20   SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION,  
21   SO ORDERED ON THAT ITEM. MR. ANTONOVICH, YOUR PRESENTATIONS.

22

23   **SUP. ANTONOVICH:** WELL, FIRST WE WOULD LIKE TO RECOGNIZE AN  
24   INDIVIDUAL THAT STARTED AS AN INTERN IN LOS ANGELES COUNTY  
25   BACK IN 1964. SHE WAS A STUDENT WORKER WITH THE C.A.O.'S



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1 OFFICE. SHE ROSE THROUGH THE SECRETARIAL RANKS AT THE C.A.O.  
2 AND THEN ARRIVED AT THE DEPARTMENT OF PUBLIC SOCIAL SERVICES  
3 IN 1977. AND, FOR THE PAST 28 YEARS, SHE'S SERVED AS OUR  
4 DEPARTMENT'S LIAISON TO THE BOARD OF SUPERVISORS, A JOB THAT  
5 REQUIRES EXTENSIVE INVOLVEMENT IN THE ADMINISTRATION OF  
6 PROGRAMS AND SERVICES TO MORE THAN TWO MILLION CITIZENS WHO WE  
7 SERVE FOR THOSE TYPE OF PROGRAMS. AT THE CORE OF CAROL  
8 MATSUI'S SUCCESS IS HER STERLING REPUTATION OF DEDICATION,  
9 HONESTY AND INTEGRITY, WHICH HAS BEEN NOTED BY HER COLLEAGUES,  
10 DEPARTMENT HEADS, AND MEMBERS OF THE BOARD OF SUPERVISORS THAT  
11 PREDATE THE MEMBERS THAT ARE HERE. SO, CAROL, WE WANT TO THANK  
12 YOU FOR MANY, MANY, MANY YEARS OF PROCLAMATIONS THAT YOU'VE  
13 GIVEN OUT IN THE COUNTY'S NAME THAT YOU'RE ABLE NOW TO BE A  
14 RECIPIENT AND HAVING BRYCE HERE TO OVERSEE, FOLLOWING THE  
15 GREAT FOOTSTEPS OF EDDIE TANAKA, WHO IS, WHERE? HAWAII? OH,  
16 HE'S HERE? DID HE COME TODAY?

17

18 **CAROL MATSUI:** NO.

19

20 **SUP. ANTONOVICH:** THAT'S GRATITUDE! THAT'S GRATITUDE! [  
21 LAUGHTER ] THE ARM AND LEG WENT TO EDDIE AND HE DIDN'T EVEN  
22 COME. OKAY. CAROL? GOD BLESS YOU.

23

24 **SUP. MOLINA, CHAIR:** CONGRATULATIONS, CAROL. [ APPLAUSE ]

25



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1    **SUP. MOLINA, CHAIR:** LET ME ADD THAT, IN ALL THE YEARS THAT I  
2    HAVE BEEN HERE, WE'VE BEEN TREMENDOUSLY IMPRESSED WITH THE  
3    LEADERSHIP AND THE WORK OF CAROL MATSUI. SHE'S BEEN A  
4    TREMENDOUS HELP TO EVERY SINGLE ONE OF US ON EVERY LEVEL FOR  
5    THE IMPORTANT ISSUES OF THIS DEPARTMENT. IT IS ALWAYS NICE TO  
6    HAVE THE KIND OF LIAISON THAT YOU CAN WORK WITH, ANSWER  
7    QUESTIONS, ACCESS INFORMATION. WE APPRECIATE THE EFFORT THAT  
8    YOU'VE TAKEN, THE LEADERSHIP ROLE THAT YOU'VE TAKEN WITH ALL  
9    OF US AS SUPERVISORS BUT, MORE IMPORTANTLY, THE KIND OF  
10   ASSISTANCE THAT YOU PROVIDED FOR MY OFFICE TO EMPOWER THEM TO  
11   SPEAK WELL ON THE ISSUES THAT ARE SO IMPORTANT TO OUR COUNTY.  
12   CONGRATULATIONS AND GOOD LUCK ON YOUR RETIREMENT, CAROL. [  
13   APPLAUSE ]

14

15   **CAROL MATSUI:** WELL, I WANT TO THANK SUPERVISOR ANTONOVICH AND  
16   THE OTHER MEMBERS OF THE BOARD FOR THIS RECOGNITION. I'D ALSO  
17   LIKE TO THANK THE BOARD STAFF, ESPECIALLY THE FIVE SOCIAL  
18   SERVICE DEPUTIES, WHO MAKE EVERY DAY A CHALLENGE. ALSO, THE  
19   DEPARTMENT AND SOME OF THE MANAGERS AND SUPPORT STAFF WERE  
20   ABLE TO MAKE IT DOWN HERE THIS MORNING AND SHARE THIS MORNING  
21   WITH ME AND I REALLY APPRECIATE IT AND THANK YOU ALL VERY  
22   MUCH. [ APPLAUSE ]

23

24   **BRYCE YOKOMIZO:** CAROL, JUST BRIEFLY, ON BEHALF OF D.P.S.S., I  
25   JUST WANT TO THANK YOU FOR YOUR 40 YEARS OF SERVICE. WE REALLY





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1 APPRECIATE THE GREAT JOB YOU'VE DONE. YOU SERVED THE PUBLIC  
2 WELL AND WE JUST WISH YOU WELL IN YOUR RETIREMENT. [ APPLAUSE  
3 ]

4

5 **SUP. YAROSLAVSKY:** MADAM CHAIR, IF I CAN JUST SAY-- CAROL?

6

7 **SUP. MOLINA, CHAIR:** CAROL?

8

9 **CAROL MATSUI:** OH, ZEV.

10

11 **SUP. YAROSLAVSKY:** I JUST WANT TO THANK YOU FOR YOUR SERVICE TO  
12 THE DEPARTMENT AND TO OUR OFFICES COLLECTIVELY AND ESPECIALLY  
13 THE SERVICE YOU'VE BEEN TO ME AND MY-- ESPECIALLY MY DEPUTIES,  
14 ESPECIALLY WHEN WE FIRST GOT HERE, WALKING US THROUGH THE  
15 MINEFIELD THAT WELFARE IS IN THIS SOCIETY OF OURS. I  
16 APPRECIATE IT. YOU'RE A REAL PROFESSIONAL AND, ON BEHALF OF  
17 ALL OF THE PEOPLE ON MY STAFF WITH WHOM YOU'VE WORKED, I WANT  
18 TO THANK YOU.

19

20 **CAROL MATSUI:** THANK YOU VERY MUCH. [ APPLAUSE ]

21

22 **SUP. BURKE:** CAROL, I KNOW THAT WE'VE GIVEN YOU PLENTY OF WORK  
23 AND WE APPRECIATE SO MUCH YOUR COOPERATION, YOUR HELP WITH  
24 SOME VERY DIFFICULT, DIFFICULT PROBLEMS THAT WE'VE HAD OVER  
25 THE YEARS. YOU'VE DONE A GREAT JOB, WE'RE GOING TO MISS YOU



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1 AND THANK YOU VERY MUCH FOR ALL OF YOUR HELP. CAROL MATSUI:

2 THANK YOU, YVONNE.

3

4 **SUP. KNABE:** JUST-- IF I COULD JUST ADD, TOO, I'M PROBABLY ONE  
5 OF THE FEW THAT HAD THE GOOD FORTUNE OF BEING ABLE TO WORK  
6 WITH CAROL, BOTH AS A MEMBER OF A STAFF AND AS AN ELECTED  
7 MEMBER OF THIS BOARD. AND, OBVIOUSLY, AS YOU'VE ALL HAVE SAID,  
8 SHE WAS ONE OF THOSE GO-TO PEOPLE THAT, WHEN WE HAD SERIOUS  
9 ISSUES CONFRONTING OUR DISTRICT. BUT I THINK MORE IMPORTANTLY  
10 THE PEOPLE WE SERVE HAVE BEEN ABLE TO FIX PROBLEMS, SHE WAS  
11 RIGHT THERE FOR US. AND SO WE WISH YOU THE VERY, VERY BEST IN  
12 YOUR RETIREMENT.

13

14 **CAROL MATSUI:** THANK YOU, DON. [ APPLAUSE ]

15

16 **SUP. MOLINA, CHAIR:** THANK YOU. CONGRATULATIONS, CAROL. [  
17 APPLAUSE ]

18

19 **SUP. ANTONOVICH:** WELL, THREE YEARS AGO, ROBERT ROSENTHAL, WHO  
20 IS A RETIRED ENTERTAINMENT ATTORNEY, ARMY VETERAN AND FORMER  
21 COUNTRY MUSIC RADIO STATION OWNER, FOUNDED THE FAMOUS SPIRIT  
22 OF AMERICA TOUR, BRINGING SOME OF COUNTRY MUSIC'S BEST,  
23 BIGGEST STARS TO DOMESTIC MILITARY BASES IN MORE THAN 40 FREE  
24 CONCERTS. ROBERT IS HERE TODAY WITH HIS WIFE, NINA, AND HIS  
25 DAUGHTER, MEREDITH. IS SHE HERE? THEY CAN COME UP. COME ON UP.



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1 MEREDITH AND NINA. LITTLE STAGE FRIGHT? I KNOW A GOOD ATTORNEY  
2 THAT WILL REPRESENT YOU. AFTER THE TERRORIST ATTACKS OF  
3 SEPTEMBER 11, 2001, ROBERT WAS INSPIRED TO DO SOMETHING TO  
4 CONTRIBUTE TO THE WAR EFFORT AND TO SUPPORT OUR TROOPS.  
5 STARTING OUT WITH A FEW MILITARY BASES SHOWS FEATURING THE  
6 ENTERTAINERS, INCLUDING THE SINGING COWBOY VARIETY, ROBERT  
7 APPROACHED NASHVILLE EXECUTIVES UPON A SUGGESTION FROM AN AIR  
8 FORCE OFFICER TO BRING IN MORE CONTEMPORARY COUNTRY MUSIC  
9 STARS. THIS INQUIRY RESULTED IN AN OVERWHELMING RESPONSE,  
10 LEADING TO MILITARY BASE PERFORMANCES BY CLINT BLACK, TRAVIS  
11 TRITT, AND THE CHARLIE DANIELS BAND. ROBERT'S ATTENDED EVERY  
12 CONCERT WEST OF THE MISSISSIPPI AND PLANS TO CONTINUE THIS  
13 EFFORT FOR AT LEAST THE NEXT FIVE YEARS. SO WE THANK ROBERT  
14 FOR HIS LEADERSHIP IN INITIATING THE SPIRIT OF AMERICA TOUR TO  
15 SUPPORT AND ENTERTAIN OUR TROOPS AND WE WISH THEM CONTINUED  
16 SUCCESS. ROBERT IS A PERSONAL FRIEND, SUPPORTER, A FELLOW  
17 MEMBER OF THE LINCOLN CLUB OF OUR GREAT REPUBLICAN PARTY AND  
18 WE APPRECIATE THE LEADERSHIP HE HAS PROVIDED IN BRINGING  
19 RESPONSIBILITY AND REPRESENTATION TO THE VETERAN'S FAMILIES  
20 WHO ARE AT HOME WHO ARE BENEFICIARIES OF HAVING THESE  
21 CONCERTS, TO KNOW THAT THEY'RE NOT FORGOTTEN, THAT WE ARE HERE  
22 TO HELP THEM AS WELL AS THEIR HUSBANDS AND WIVES DEFENDING US  
23 ABROAD. ROBERT? [ APPLAUSE ]  
24



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1   **ROBERT ROSENTHAL:** THANK YOU VERY, VERY MUCH AND THANK YOU FOR  
2   YOUR FELLOW MEMORY TO THE BOARD AND MY WIFE, NINA, WHO HAS  
3   BEEN A STAUNCH SUPPORTER IN THE SPIRIT OF AMERICA TOUR. WE  
4   HAVE DONE 44 SHOWS, STARTING THREE YEARS AGO WITH FIVE SHOWS  
5   IN 2002, 18 SHOWS IN 2003, 21 SHOWS LAST YEAR. WE'RE ALREADY  
6   BOOKING INTO THIS YEAR AND WE'RE GOING TO GO ON. I'VE GOTTEN  
7   PHENOMENAL HELP FROM BOTH THE NASHVILLE ENTERTAINMENT  
8   COMMUNITY AND THE HOLLYWOOD ENTERTAINMENT COMMUNITY. THEY ARE  
9   STARTING TO JOIN IN THESE. MATTER OF FACT, OUR FIRST TWO SHOWS  
10  OF THIS YEAR ARE CARROT TOP, WHICH COMES OUT OF THE HOLLYWOOD  
11  ENTERTAINMENT COMMUNITY. AND WE LOOK FORWARD TO CONTINUING TO  
12  DO IT. THE ARMED FORCES DESERVE OUR HELP AND OUR APPRECIATION  
13  AND THANK YOU VERY MUCH, SUPERVISOR. [ APPLAUSE ]

14

15  **SUP. ANTONOVICH:** ROBERT'S ALSO INVOLVED WITH THE PROFESSIONAL  
16  BULL RIDERS AND WITH THE RODEO COWBOYS, SO WE APPRECIATE ALL  
17  OF HIS WORK IN THOSE EFFORTS. NOW WE WOULD LIKE TO RECOGNIZE  
18  AN ORGANIZATION THAT'S DONE SO MUCH FOR SO MANY IN OUR NATION  
19  AND IN THE WORLD AND THOSE ARE THE SHRINERS WHO ARE  
20  REPRESENTING THE SHRINERS' HOSPITALS FOR CHILDREN IN LOS  
21  ANGELES COUNTY. WE HAVE FRANK LABONTE, WHO IS THE HOSPITAL  
22  ADMINISTRATOR, ROBERT SMEATON, WHO IS THE CHAIRMAN OF THE  
23  HOSPITAL BOARD OF GOVERNORS, ALBERT DAVIDOO, WHO IS TREASURER  
24  OF THE HOSPITAL BOARD OF GOVERNORS AND ELIZABETH DEVER, WHO IS  
25  THE DIRECTOR OF PUBLIC RELATIONS AND VOLUNTEERS. AND THIS IS



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1 AN OUTSTANDING HOSPITAL WITH OUTSTANDING LEADERSHIP AND IT  
2 PROVIDES A FREE SERVICE TO ALL OF THOSE CHILDREN WHO ARE IN  
3 NEED WITHOUT GOVERNMENT SUPPORT. SHRINERS HOSPITALS FOR  
4 CHILDREN IS PART OF THE SHRINERS HOSPITALS FOR CHILDREN'S  
5 HEADQUARTERED IN TAMPA, FLORIDA. IT'S A INTERNATIONAL SYSTEM  
6 OF OF MEDICAL AND SURGICAL CARE. THE STRUCTURE CONSISTS OF 19  
7 ORTHOPEDIC, FOUR ACUTE BURN HOSPITALS AND THREE SPINAL CORD  
8 INJURY HOSPITALS IN THE UNITED STATES. FIRST OPENED IN 1952,  
9 SHRINERS HOSPITALS FROM CALIFORNIA, LOS ANGELES HAS ASSISTED  
10 IN PROVIDING LIFE-CHANGING MEDICAL AND SURGICAL SERVICES TO  
11 MORE THAN 36,000 CHILDREN. ALL MEDICAL CARE HAS BEEN AND  
12 CONTINUES TO BE PROVIDED COMPLETELY FREE OF CHARGE TO THOSE  
13 CHILDREN AND THEIR FAMILIES. NEITHER PAYMENT NOR INSURANCE OF  
14 ANY KIND IS ACCEPTED, NOR DOES THE HOSPITAL ACCEPT GOVERNMENT  
15 GRANTS, STATE OR OTHER AGENCY FUNDING. IT'S ALL DONE THROUGH  
16 THE VOLUNTEER EFFORTS OF THE MEMBERS OF THE SHRINE, THE  
17 MASONIC LODGE. FINANCIAL SUPPORT IS DERIVED, AS I SAID, FROM  
18 THE SHRINERS THEMSELVES, PLUS DONATIONS OF INDIVIDUALS AND  
19 ORGANIZATIONS THAT CARE. THEY ARE COMMITTED TO PROVIDING  
20 INNOVATIVE PROGRAMS AND TREATMENT FOR ITS PATIENTS. CURRENTLY,  
21 THEY HAVE PARTNERED WITH FAITH COMMUNITIES FOR FAMILIES AND  
22 CHILDREN, A NONPROFIT AGENCY THAT ADVOCATES WORK FOR CHILDREN  
23 IN FOSTER CARE. THEY ARE WORKING TOGETHER ON A PROGRAM TO  
24 OFFER, AND THIS IS VERY, VERY IMPORTANT, THEY'RE OFFERING,  
25 GOING TO BE OFFERING A FREE TATTOO REMOVAL FOR FOSTER YOUTH TO





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1 ASSIST THEM IN BREAKING TIES WITH THEIR PAST AND MOVING  
2 FORWARD FOR A PRODUCTIVE LIFE. SO, AT THIS TIME, ON BEHALF OF  
3 THE BOARD OF SUPERVISORS, WE WOULD LIKE TO PRESENT THIS  
4 PROCLAMATION ON BEHALF OF THE 10 MILLION CITIZENS OF THIS  
5 GREAT COUNTY OF LOS ANGELES TO THE SHRINERS HOSPITAL FOR LOS  
6 ANGELES COUNTY, SHRINERS HOSPITAL FOR COUNTY-- FOR CHILDREN IN  
7 LOS ANGELES COUNTY. CONGRATULATIONS. [ APPLAUSE ]

8

9 **ROBERT SMEATON:** THANK YOU VERY MUCH, SUPERVISOR MIKE  
10 ANTONOVICH. AS THE CHAIRMAN OF THE BOARD OF GOVERNORS FOR THE  
11 SHRINERS HOSPITAL IN LOS ANGELES, WE'RE VERY PROUD HERE TO  
12 ACCEPT THIS HONOR AND I HAVE THE ADMINISTRATOR OF THE  
13 HOSPITAL, FRANK LABONTE, HERE.

14

15 **FRANK LABONTE:** AGAIN, WE'D LIKE TO THANK SUPERVISOR ANTONOVICH  
16 AND THE BOARD OF SUPERVISORS FOR RECOGNIZING OUR HOSPITAL FOR  
17 THE CARE THAT WE PROVIDE TO CHILDREN. WE ARE HERE TO PROVIDE  
18 CARE TO ANY CHILD FREE OF CHARGE THAT HAS AN ORTHOPEDIC  
19 CONDITION, BURN CONDITION OR LIMB DEFICIENCY. SO WE ARE  
20 STARTING OUR 54TH YEAR IN LOS ANGELES AND HOPE TO TREAT MANY  
21 MORE CHILDREN. THANK YOU.

22

23 **SUP. ANTONOVICH:** WELL, [ CANTONESE PHRASE ] THIS IS THE YEAR  
24 OF THE ROOSTER AND TODAY IS NEW YEAR'S EVE IN THE CHINESE  
25 COMMUNITY THROUGHOUT THE WORLD. [ CANTONESE PHRASE ] WISHING



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1 YOU [ CANTONESE PHRASE ] WHICH IS HAPPY NEW YEAR IN CANTONESE  
2 AND [ MANDARIN PHRASE ] WHICH IS HAPPY NEW YEAR IN MANDARIN.  
3 AND, AS THAT, WE HAVE THE 2005 MISS L.A. CHINATOWN COURT AND  
4 ALSO THE WINNERS OF THE LITTLE KING AND QUEEN CONTEST. FOR  
5 MORE THAN 35 YEARS, THE MISS LOS ANGELES CHINATOWN PAGEANT HAS  
6 BEEN ONE OF THE MOST ANTICIPATED EVENTS IN OUR COUNTY'S  
7 CHINESE COMMUNITY. THE YOUNG LADIES PARTICIPATE IN THE  
8 PAGEANT, SPEND 10 WEEKS LEARNING TECHNIQUES ON PUBLIC SPEAKING  
9 AND PRESENTATION AS WELL AS THE HISTORY AND CURRENT AFFAIRS  
10 SURROUNDING OUR COMMUNITY. THE CROWNING OF MISS CHINATOWN AND  
11 HER COURT REPRESENTS THE CHINESE-AMERICA'S COMMUNITY AS  
12 GOODWILL AMBASSADORS THROUGHOUT OUR COUNTY AND THROUGHOUT  
13 SOUTHERN CALIFORNIA. ALSO, PARTICIPANTS IN THE LITTLE KING AND  
14 QUEEN CONTEST INCLUDE FIVE AND SIX-YEAR-OLD BOYS AND GIRLS OF  
15 CHINESE HERITAGE. A KING AND QUEEN, PRINCE AND PRINCESSES ARE  
16 CHOSEN TO HAVE THE OPPORTUNITY TO ATTEND THE CHINESE NEW  
17 YEAR'S FESTIVALS, INCLUDING THE ANNUAL GOLDEN DRAGON PARADE  
18 AND THE CHINESE NEW YEAR BANQUET. THERE WAS ONE PARADE IN SAN  
19 GABRIEL, ALHAMBRA THIS PAST SATURDAY AND THE ONE IN DOWNTOWN'S  
20 CHINATOWN WILL BE THIS COMING SATURDAY. SO A KING, QUEEN,  
21 PRINCE AND PRINCESS ARE CHOSEN TO HAVE THAT OPPORTUNITY TO  
22 REPRESENT THE CHINESE NEW YEAR FESTIVITIES, AS I SAID, FOR THE  
23 ENTIRE COUNTY AND SOUTHERN CALIFORNIA. SO, FIRST, FOR THE  
24 SECOND PRINCESS, MISS PHOTOGENIC IS EILEEN CHAN, WHO WAS BORN  
25 AND RAISED IN SOUTHERN CALIFORNIA. SHE'S 26. SHE RECEIVED HER



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1 DUAL BACHELOR'S DEGREES IN COMMUNICATIONS AND EAST ASIAN  
2 LANGUAGES AND CULTURES FROM U.S.C. IN MAY OF 2000. SHE'S  
3 INVITED BY THE REPUBLIC OF CHINA'S MINISTRY OF EDUCATION AS A  
4 VISITING SCHOLAR AND SHE'S ALSO STUDIED CHINESE CULTURAL AND  
5 LANGUAGE AT THE NATIONAL CHUNG CHIE UNIVERSITY IN TAIPEI. SHE  
6 COMPLETED HER MASTER'S DEGREE AND OBTAINED HER TEACHING  
7 CREDENTIAL FROM CLAREMONT GRADUATE UNIVERSITY IN SEPTEMBER OF  
8 2003. SHE'S CURRENTLY A FIRST GRADE EDUCATOR IN THE CHINO  
9 VALLEY UNIFIED SCHOOL DISTRICT. EILEEN? [ APPLAUSE ]

10

11 **SUP. ANTONOVICH:** THIRD PRINCESS YVONNE LU WAS BORN AND RAISED  
12 IN NEW ORLEANS, LOUISIANA. SHE'S 23 AND, IN 1966, SHE MOVED  
13 WITH HER FAMILY, WAS ABLE TO SECURE FUNDING FROM THE STATE OF  
14 LOUISIANA FOR HER HIGH SCHOOL OUTREACH PROGRAM. SHE THEN  
15 TRAVELED TO SEATTLE FOR THREE WEEKS ON THE COMMUNITY OUTREACH  
16 PROGRAM WORKING CLOSELY WITH THE DISADVANTAGED CHILDREN, THE  
17 HOMELESS AND ELDERLY. SHE MOVED TO LOS ANGELES COUNTY THREE  
18 YEARS AGO, CURRENTLY ATTENDS PASADENA CITY COLLEGE AND WILL BE  
19 TRANSFERRING TO THE UNIVERSITY OF CALIFORNIA LOS ANGELES FOR  
20 HER BACHELOR'S DEGREE AND PLANS ON TEACHING ENGLISH. SO,  
21 YVONNE? GOOD TO SEE YOU AGAIN. [ APPLAUSE ]

22

23 **SUP. ANTONOVICH:** MISS FRIENDSHIP, SAMMY TANG, WAS RAISED IN  
24 SAN GABRIEL VALLEY. SHE'S 24 AND THE ONLY CHILD IN HER FAMILY  
25 BORN IN THE UNITED STATES. SHE HAS A PASSION FOR PUBLIC



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1 SERVICE AND BELIEVES THAT IT PLAYS SIGNIFICANT ROLES IN  
2 HELPING ONE'S CHARACTER. THROUGH THE "PENNIES FOR PATIENTS"  
3 CAMPAIGN, SHE LAUNCHED A STATEWIDE PROJECT BENEFITING THE  
4 LEUKEMIA AND LYMPHOMA SOCIETY. SHE EARNED HER BACHELORS OF  
5 ARTS IN POLITICAL SCIENCE AT U.C.L.A. AND WOULD LIKE TO TEACH  
6 ENGLISH AND MOTIVATE OTHERS THROUGH HER INVOLVEMENT IN OUR  
7 COMMUNITY. SO, SAMMY? [ APPLAUSE ] [ APPLAUSE ]

8

9 **SUP. ANTONOVICH:** AND OUR LITTLE KING IS BRANDON HING-YEE CHAN.  
10 AND OUR LITTLE QUEEN IS BRITTANY TSENG CHEN. [ APPLAUSE ]

11

12 **SUP. ANTONOVICH:** AND OUR LITTLE PRINCE IS NICHOLAS CAMERON  
13 FONG. [ APPLAUSE ]

14

15 **SUP. ANTONOVICH:** AND THE LITTLE PRINCESS, MELISSA SOONG. [  
16 APPLAUSE ]

17

18 **SPEAKER:** THANK YOU, SUPERVISOR ANTONOVICH, BOARD OF  
19 SUPERVISORS. GOOD MORNING. THANK YOU FOR GIVING US THE  
20 OPPORTUNITY TO JOIN YOU HERE TODAY. ON BEHALF OF THE CHINESE  
21 CHAMBER OF COMMERCE AND THE MISS L.A. CHINATOWN COURT, I'D  
22 LIKE TO WISH EVERYONE A HAPPY CHINESE NEW YEAR AND I'D ALSO  
23 LIKE TO THANK YOU FOR YOUR CONTINUED SUPPORT OF THE CHINESE  
24 COMMUNITY. AS A TOKEN OF OUR APPRECIATION, WE'VE BROUGHT WITH  
25 US TODAY A SOUVENIR BOOK FROM THE CHINESE CHAMBER OF COMMERCE



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1 AND ALSO I'D LIKE TO WELCOME EVERYONE TO OUR UPCOMING  
2 FESTIVITIES, SUCH AS OUR GOLDEN DRAGON PARADE THIS WEEKEND ON  
3 SATURDAY AND ALSO OUR ANNUAL 10K RUN AND OUR CAR SHOW NEXT  
4 WEEKEND. AND FOR MORE INFORMATION OR EVENTS, PLEASE GO TO OUR  
5 WEBSITE, WWW.LACHINESECHAMBER.ORG. THANK YOU.

6

7 **SUP. ANTONOVICH:** GIVE THEM THE TIME OF THE PARADE.

8

9 **SPEAKER:** OH. THE PARADE, I BELIEVE, STARTS AT 1:00 IN THE  
10 AFTERNOON. OH, 2:00, SO PLEASE JOIN US. THANK YOU. [ APPLAUSE  
11 ]

12

13 **SUP. MOLINA, CHAIR:** THANK YOU VERY MUCH. APPRECIATE IT.

14

15 **SUP. ANTONOVICH:** AND NOW WE HAVE LITTLE ROXIE, WHO IS A LITTLE  
16 SHEPHERD FEMALE, EIGHT WEEKS OLD, A LITTLE MIX. WITH A LITTLE  
17 RED SWEATER. SO ROXIE IS LOOKING FOR A HOME. ANYBODY WHO'D  
18 LIKE TO ADOPT ROXIE CAN CALL THE TELEPHONE NUMBER AT THE  
19 BOTTOM OF YOUR TELEVISION SCREEN (562) 728-4644 OR IN THE  
20 AUDIENCE, IF ANYBODY WOULD LIKE TO ADOPT LITTLE ROXIE. SO THIS  
21 IS LITTLE ROXIE. SHE COMES WITH A SWEATER AND A BIG SMILE. AND  
22 SHE ALSO LIKES CHINESE FOOD. [ LAUGHTER ]

23

24 **SUP. MOLINA, CHAIR:** ALL RIGHT.

25



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1   **SUP. ANTONOVICH:** HE'S CHEWING, HE'S NOT SMOKING A CIGARETTE,  
2   BUT HE'S CHEWING A LITTLE LEATHER-- ACTUALLY, HE'S A COWBOY.  
3   HE SAW ONE OF THOSE MOVIES WITH A THE COWBOY WITH THE-- OKAY.  
4   MAYBE YOU'D LIKE TO GO TO K.F.I.

5

6   **SUP. MOLINA, CHAIR:** MS. BURKE, YOUR PRESENTATIONS.

7

8   **SUP. BURKE:** I'D LIKE TO CALL THE REPRESENTATIVES OF SISTER-TO-  
9   SISTER FORWARD. EVERYONE HAS A HEART FOUNDATION IS BEING  
10  REPRESENTED HERE TODAY. SISTER TO SISTER-- HERE WE ARE. HEART  
11  DISEASE IS THE NUMBER ONE KILLER OF WOMEN IN THE UNITED STATES  
12  AND WILL CLAIM THE LIVES OF HALF A MILLION WOMEN THIS YEAR. IN  
13  LOS ANGELES COUNTY, THE MORTALITY RATE AMONG WOMEN 40 YEARS  
14  OLD AND OLDER IS 513 DEATHS PER 100,000 WOMEN. HEART DISEASE  
15  DISPROPORTIONATELY AFFECTS AFRICAN-AMERICAN WOMEN. HOWEVER,  
16  ALL ETHNIC GROUPS HAVE A MORTALITY RATE HIGHER THAN THE  
17  HEALTHY PEOPLE GOAL OF NO MORE THAN 266 DEATHS PER 100,000  
18  WOMEN BY THE YEAR 2010. THAT'S A-- THAT'S GOING TO BE A BIG,  
19  BIG JUMP IN TERMS OF EDUCATING PEOPLE TO THE PROBLEMS OF HEART  
20  DISEASE AND, DESPITE THE PREVALENCE OF HEART DISEASE, WOMEN  
21  ARE UNAWARE THAT THE DISEASE MAY BE PREVENTED AND CONTROLLED  
22  WITH LIFESTYLE CHANGES AND, IF NEEDED, MEDICATION. SISTER TO  
23  SISTER EVERYONE HAS A HEART FOUNDATION IS A NATIONAL  
24  ORGANIZATION FOUNDED IN 2000 TO HELP WOMEN LEARN ABOUT HEART  
25  DISEASE AND TO PROVIDE FREE HEALTHCARE SCREENINGS. THE





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1 FOUNDATION IS SPONSORING A NATIONAL WOMEN'S HEART DAY FAIR IN  
2 12 CITIES, INCLUDING LOS ANGELES, ON FEBRUARY 18TH. THOUSANDS  
3 OF WOMEN ARE EXPECTED TO BE SCREENED. THE LOS ANGELES HEART  
4 DAY HEALTH FAIR WILL BE HELD AT HOLLYWOOD PALLADIUM AND WOMEN  
5 WILL BE SCREENED, CELEBRITIES AND NATIONALLY KNOWN EXPERTS  
6 WILL BE ON HAND TO GIVE INFORMATION ABOUT HEART DISEASE AND  
7 HOW TO REDUCE THE RISK FACTORS. I WAS VERY PLEASED TO HAVE A  
8 CHANCE TO GO TO THE LUNCHEON WHERE MRS. POLAND, WHO IS THE  
9 FOUNDER OF SISTER TO SISTER, WAS PRESENT. AND, TODAY, ON  
10 BEHALF OF THE BOARD OF SUPERVISORS, I'M PLEASED TO RECOGNIZED  
11 FEBRUARY 18TH, 2005 AND PARTICULARLY THE WHOLE MONTH OF  
12 FEBRUARY AS AMERICAN HEART MONTH AND TO COMMEND SISTER TO  
13 SISTER EVERYONE HAS A HEART FOUNDATION FOR ITS HARD WORK AND  
14 COMMITMENT TO RAISING THE COMMITMENT AND FOR RAISING AWARENESS  
15 OF HEART DISEASE IN WOMEN AND PROVIDING FREE HEART HEALTH  
16 SCREENING TO WOMEN. I HAVE TO URGE EVERY WOMAN, 40 YEARS AND  
17 OVER, TO BE SURE TO GET SCREENED BECAUSE ALL OF THOSE FACTORS  
18 THAT ARE IDENTIFIED ARE FACTORS THAT CAN BE CONTROLLED AND WE  
19 NEED TO KNOW IF WE ARE AT RISK. AND I'D LIKE TO PRESENT THIS  
20 SCROLL TO LANDEN COWEN OF THE POLLACK PR MARKETING GROUP WHO  
21 IS ACCEPTING FOR SISTER TO SISTER. AND WE ALSO HAVE HERE TODAY  
22 ELLEN AIDEN, WHO IS FROM THE OFFICE OF WOMEN'S HEALTH. AND A  
23 LOT OF OTHER PEOPLE HERE. [ LAUGHTER ]  
24



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1 **SPEAKER:** THANK YOU, SUPERVISOR BURKE AND THE BOARD OF  
2 SUPERVISORS. AS SUPERVISOR BURKE MENTIONED, 500,000 WOMEN DIE  
3 ANNUALLY OF HEART DISEASE BUT IT'S BEEN ALARMINGLY DISCOVERED  
4 THAT 400,000 OF THOSE DEATHS ARE PREVENTABLE. EVEN MORE  
5 INSPIRING THAN THAT HAS BEEN THE REACTION THAT THE CITY AND  
6 CITY OFFICIALS AND LEADERS HAVE BEEN IN RALLYING AROUND THIS  
7 CAUSE AND RAISING AWARENESS OF WOMEN'S HEART DISEASE. I  
8 ENCOURAGE ALL WOMEN, AS SUPERVISOR BURKE DID SAY, TO RECEIVE A  
9 FREE HEART SCREENING AND GET MORE INFORMATION ON THIS EVENT AT  
10 SISTERTOSISTER.ORG. THANK YOU.

11

12 **ELLEN ITEM:** HI. I'M ELLEN ITEM, I'M THE ACTING DIRECTOR OF THE  
13 OFFICE OF WOMEN'S HEALTH. HEART DISEASE IS THE NUMBER ONE  
14 KILLER OF WOMEN AND MOST WOMEN, MOST OF US THINK OF IT AS  
15 BREAST CANCER AS OUR MOST SIGNIFICANT RISK BUT YET CORONARY  
16 HEART DISEASE AFFECTS ABOUT SIX TIMES GREATER PROBLEM THAN  
17 HEART-- THAN BREAST CANCER. OFTEN WOMEN'S SYMPTOMS ARE NOT  
18 TAKEN AS SERIOUSLY AS MEN'S AND, OFTEN, MEN HAS BEEN THOUGHT  
19 OF AS THE RECIPIENTS OF HEART ATTACKS; BUT IN FACT, IT IS  
20 WOMEN THAT HAVE TO BE CONSCIOUS OF THIS AND WE ARE EXTREMELY  
21 FORTUNATE THAT SISTER TO SISTER IS NOW DOING THIS GIANT EVENT  
22 ON FEBRUARY 18TH AT THE HOLLYWOOD PALLADIUM AND TO  
23 ACKNOWLEDGE, THERE WILL BE BOTH EDUCATION, THERE WILL BE  
24 INFORMATION AND THERE'LL BE HEART HEALTH SCREENING. SO THANK



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1 YOU TO SISTER TO SISTER AND FOR ALL OF US, AS SUPERVISOR BURKE  
2 SAID, OVER 40 NEED TO GET SCREENED. THANK YOU.

3

4 **SUP. MOLINA, CHAIR:** THAT CONCLUDES ALL OF THE PRESENTATIONS.  
5 SUPERVISOR YAROSLAVSKY, YOU'RE UP FIRST FOR YOUR SPECIALS.

6

7 **SUP. YAROSLAVSKY:** THANK YOU, MADAM CHAIR. I'D LIKE TO ASK THAT  
8 WE ADJOURN TODAY IN MEMORY OF ELAINE WEISSMAN, WHO PASSED AWAY  
9 ON FRIDAY. ELAINE WAS THE FOUNDER OF THE CALIFORNIA  
10 TRADITIONAL MUSIC SOCIETY, WHO STRUGGLED FOR THE LAST COUPLE  
11 OF YEARS, 2-1/2 YEARS, WITH CANCER AND SHE DIED AT THE AGE OF  
12 64. UNDER HER LEADERSHIP, THE SOCIETY GREW FROM A SMALL  
13 AMATEUR FOLK MUSIC GROUP INTO ONE OF THE LARGEST AND MOST  
14 PROFESSIONALLY RUN FOLK MUSIC ORGANIZATIONS IN THE WORLD,  
15 FAMOUS FOR ITS ANNUAL SUMMER SOLSTICE FOLK MUSIC DANCE AND  
16 STORY TELLING FESTIVALS WHICH HAVE LONG BEEN HELD ON THE SOKA  
17 UNIVERSITY PROPERTY IN THE SANTA MONICA MOUNTAINS, ATTRACTING  
18 THOUSANDS AND THOUSANDS OF PEOPLE TO THE FESTIVAL FROM ALL  
19 OVER THE UNITED STATES AND BEYOND. ELAINE LEFT A WONDERFUL  
20 LEGACY OF HONORING, PRESERVING AND PROMOTING INDIGENOUS FOLK  
21 MUSIC, ART AND CULTURE. AND OUR WORLD IS CERTAINLY A RICHER  
22 PLACE AS A RESULT OF HER EFFORTS. SHE IS SURVIVED BY HER  
23 HUSBAND OF 26 YEARS, CLARK WEISSMAN; SIX CHILDREN: PHILLIP,  
24 SUZANNE, ERICK, ELLEN, HILLARY, AND WENDY; EIGHT GRANDCHILDREN  
25 AND A SISTER, MARILYN.



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1

2 **SUP. KNABE:** I'D LIKE TO JOIN IN THAT AS WELL, TOO.

3

4 **SUP. ANTONOVICH:** YEAH, LET ME ON THAT-- ELAINE WAS A PERSONAL  
5 FRIEND AND SUPPORTER. AND WE HAD HER AND HER HUSBAND, CLARK,  
6 HERE MANY TIMES, GIVING THEM PRESENTATIONS FOR THE TRADITIONAL  
7 MUSIC SOCIETY PROGRAMS. SHE WAS A WONDERFUL, WONDERFUL PERSON.  
8 SHE WAS BAR MITZVAHED AT A-- OH, ABOUT FIVE YEARS AGO, SIX  
9 YEARS AGO, AND I HAD THE OPPORTUNITY TO ATTEND THE CEREMONY.  
10 AND, AT THE SAME TIME, WHO WAS ALSO BEING BAR MITZVAHED AT THE  
11 TEMPLE WAS FRED KHAN'S WIFE, WHO USED TO BE HEAD OF THE  
12 JEWISH-- THE TREE-- WHAT'S THE NAME...

13

14 **SUP. YAROSLAVSKY:** JEWISH NATIONAL FOREST.

15

16 **SUP. ANTONOVICH:** NATIONAL FOREST AND THEIR FAMILY, WHO ARE  
17 LONG-TIME FRIENDS. AND IT WAS A VERY NICE CEREMONY AND SHE'S  
18 JUST A WONDERFUL WOMAN. I TALKED TO HER DAUGHTER, WHOSE  
19 HUSBAND IS ONE OF OUR DISTRICT ATTORNEYS, IN FACT, ABOUT A  
20 WEEK AGO AND SHE-- HER LAST DESIRE WAS THAT WE WOULD CONTINUE  
21 SUPPORTING, WHICH OUR OFFICE HAS DONE, THE TRADITIONAL MUSIC  
22 PROGRAM EACH YEAR BECAUSE CLARK WILL CONTINUE THAT PROGRAM AND  
23 IT DOES SO MUCH TO BRING ALL OF THE VARIOUS MUSICIANS  
24 THROUGHOUT THE WORLD IN TRADITIONAL MUSIC TO PERFORM AT SOKA  
25 UNIVERSITY AND OTHER VENUES. BUT SHE WAS A WONDERFUL, SPIRITED



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1 WOMAN WHO GAVE A VERY VALIANT FIGHT ON THE CANCER THAT SHE HAD  
2 AND WAS VERY PRODUCTIVE 'TIL THE END.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT.

5

6 **SUP. YAROSLAVSKY:** I TOTALLY CONCUR IN THAT AND I THINK THIS  
7 COUNTY HAS LOST A VERY SPECIAL PERSON. AND I CERTAINLY HOPE  
8 AND EXPECT THAT WE WILL CONTINUE TO SUPPORT THE TRADITIONAL  
9 MUSIC FESTIVAL BECAUSE IT'S REALLY-- IT IS REALLY A  
10 SPECTACULAR THING. IT'S HELD EVERY YEAR IN JUNE AND, LAST TIME  
11 I WAS OUT THERE, ELAINE WAS BATTLING HER CANCER. SHE WAS OUT  
12 THERE RUNNING THE FESTIVAL, TAKING AN HOUR OFF TO REST, THEN  
13 GET BACK AND RUNNING IT AGAIN. IT WAS SOMETHING SPECIAL.  
14 ANYWAY, THANK YOU. SECOND, I WANT TO ASK THAT WE ADJOURN IN  
15 MEMORY OF RUTH PEASE, A LONG-TIME EDUCATOR, FOUNDER OF THE  
16 ORIGINAL HOLLYWOOD LITTLE RED SCHOOL HOUSE, WHO RECENTLY  
17 PASSED AWAY AT THE AGE OF 96. SHE ORIGINALLY FOUNDED IT AS A  
18 MULTIETHNIC NURSERY SCHOOL FOR HALF A DOZEN TODDLERS DURING  
19 WORLD WAR II. THE SCHOOL EVENTUALLY, THE LITTLE RED SCHOOL  
20 HOUSE, EVENTUALLY GREW TO TODAY'S ENROLLMENT OF SOME 250  
21 STUDENTS ATTENDING THROUGH THE EIGHTH GRADE. SHE WAS THE ONLY  
22 DAUGHTER OF TWO DEAF PARENTS, DETERMINED TO MAKE HER SCHOOL A  
23 SHINING EXAMPLE OF DIVERSITY, TOLERANCE AND RESPECT AND SHE  
24 SUCCEEDED. SHE IS SURVIVED BY HER DAUGHTER, DEBBIE WEEBIE, A  
25 SON, ROBERT, SEVEN GRANDCHILDREN, SEVEN GREAT- GRANDCHILDREN



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1 AND GREAT, GREAT GRANDCHILDREN AND FIVE GREAT, GREAT-CHILDREN.

2 AND THOSE ARE MY TWO ADJOURNING MOTIONS.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO ORDERED ON THOSE

5 ADJOURNMENTS.

6

7 **SUP. YAROSLAVSKY:** MADAM CHAIR, I UNDERSTAND THAT THE CONSUL-

8 GENERAL OF MEXICO IS HERE AND, OUT OF DEFERENCE TO HIM AND HIS

9 SCHEDULE, I WOULD ASK THAT WE TAKE UP THE ITEM, I DON'T KNOW

10 THE NUMBER OF THE ITEM THAT HE WAS...

11

12 **SUP. MOLINA, CHAIR:** ITEM NUMBER 14.

13

14 **SUP. YAROSLAVSKY:** ITEM NUMBER 14 AT THIS TIME.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. WE ALSO UNDERSTAND ON ITEM

17 NUMBER 15, THE SPEAKER HAS LEFT SO THAT WAS THE ONLY REASON WE

18 WERE HOLDING IT.

19

20 **SUP. YAROSLAVSKY:** MOVE IT.

21

22 **SUP. MOLINA, CHAIR:** SO THAT ITEM IS MOVED BY SUPERVISOR

23 YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF THERE'S NO

24 OBJECTION, SO ORDERED. ALL RIGHT. THIS IS-- HOW DO WE WANT TO

25 BEGIN? DO YOU WANT TO BEGIN WITH THE C.A.O.'S REPORT? LET'S





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1 BEGIN WITH THE C.A.O.'S REPORT FIRST AND THEN WE'LL ASK THE  
2 CONSUL-GENERAL TO COME UP AND JOIN US.

3

4 >**C.A.O. JANSSEN:** THANK YOU, MADAM CHAIR. YOU HAVE BEFORE YOU  
5 OUR ANNUAL REVIEW AND RECOMMENDATION REVIEW FOR AN AMENDMENT  
6 TO THE POLICY ON THE ACCEPTANCE OF FOREIGN CONSULATE  
7 IDENTIFICATION CARDS. THE OPERATION OF THE PROGRAM IS LITTLE  
8 UNCHANGED FROM THE REPORT A YEAR AGO. IT IS BEING USED QUITE  
9 EXTENSIVELY IN MANY DEPARTMENTS. THE PURPOSE OF THE CARD IS  
10 NOT TO DETERMINE LEGAL RESIDENCY, BUT TO BE USED AS  
11 IDENTIFICATION. IT'S USED IN LIBRARIES, SHERIFF'S DEPARTMENT,  
12 SOCIAL SERVICES DEPARTMENT. WE HAVE ENCOUNTERED NO PROBLEMS  
13 WITH THE CARD. THERE IS AN ISSUE HAVING TO DO WITH OLD CARDS  
14 ISSUED BY THE MEXICAN CONSULATE THAT DO NOT-- THAT DO NOT  
15 INCLUDE THE SECURITY PROVISIONS THAT WERE ADOPTED A COUPLE OF  
16 YEARS AGO, BUT OUR PEOPLE HAVE BEEN TOLD THAT THEY ARE TO ONLY  
17 USE THE CARD THAT HAS THE EXTENSIVE SECURITY ASPECTS IN IT.  
18 THE ONE POLICY CHANGE HAS TO DO WITH A REQUIREMENT THAT WE HAD  
19 THAT THE CARD BE ACCEPTED BY THE COUNTRY OF ISSUANCE AS  
20 EQUIVALENT TO A PASSPORT. THE COUNTRY OF BRAZIL HAS ASKED TO  
21 BE CONSIDERED TO BE PART OF THE PROGRAM. THEY HAD A PROBLEM  
22 WITH THAT REQUIREMENT. WE DON'T REALLY SEE A PURPOSE FOR IT,  
23 FRANKLY, THERE WAS REALLY NO NEED FOR IT. SO WE'RE SIMPLY  
24 RECOMMENDING THE POLICY BE CHANGED TO EXCLUDE THAT. BUT, APART  
25 FROM THAT, WE CONTINUE TO SUPPORT THE PROGRAM AND THINK IT'S



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1 DOING ITS INTENDED PURPOSE, APPROVED BY THE BOARD IN 2002. AND  
2 WE'D BE HAPPY TO ANSWER ANY QUESTIONS AS WE GO THROUGH THE  
3 DISCUSSION.

4

5 **SUP. MOLINA, CHAIR:** VERY GOOD. JOINING US THIS MORNING, WE  
6 HAVE THE HONORABLE RUBEN BELTRAN, WHO IS THE CONSUL-GENERAL OF  
7 MEXICO. IF HE WOULD JOIN US, WE'D APPRECIATE IT. [ APPLAUSE ]

8

9 **CONSUL-GENERAL RUBEN BELTRAN:** I DO NOT INTEND TO READ ALL  
10 THESE MATERIALS, MADAM CHAIR, THANK YOU.

11

12 **SUP. MOLINA, CHAIR:** PLEASE, HAVE A SEAT.

13

14 **CONSUL-GENERAL RUBEN BELTRAN:** THANK YOU SO MUCH.

15

16 **SUP. MOLINA, CHAIR:** YOU'RE WELCOME.

17

18 **CONSUL-GENERAL RUBEN BELTRAN:** FIRST OF ALL, I'D LIKE TO THANK  
19 THE COURTESY OF SUPERVISOR YAROSLAVSKY TO MOVE THIS AGENDA  
20 ITEM AND I THANK YOU AGAIN FOR DOING THAT. AND I THANK THE  
21 BOARD FOR ACCEPTING, MOVING THESE AGENDA [ INAUDIBLE] . THANK  
22 YOU, SUPERVISOR. I WOULD LIKE ALSO TO THANK THE BOARD FOR  
23 RECEIVING ME TODAY, MADAM THE CHAIR, AND I WOULD LIKE ALSO TO  
24 EXTEND MY GRATITUDE TO THE CHIEF ADMINISTRATIVE OFFICER AND  
25 HIS STAFF, MR. JANSSEN, MR. ZIMMERMAN, FOR THE OUTSTANDING JOB



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1 THEY'VE DONE IN PREPARING THIS REPORT THAT IS BEFORE YOU. I  
2 WOULD LIKE TO THANK AS WELL MADAM THE CHAIR, SUPERVISOR BURKE,  
3 SUPERVISOR KNABE AND SUPERVISOR ANTONOVICH FOR THEIR CONCERNS  
4 ON THIS ISSUE THAT WE VERY MUCH APPRECIATE. THANK YOU ALSO,  
5 SUPERVISOR YAROSLAVSKY ON THAT, BECAUSE YOU'VE BEEN VERY  
6 ATTENTIVE TO DEVELOPMENTS ON THESE ISSUES. I WOULD LIKE TO  
7 THANK YOUR STAFF, MADAM CHAIR. I WOULD LIKE TO THANK RISSO  
8 JAGA, I WOULD LIKE TO THANK RICK VELASQUEZ, I WOULD LIKE TO  
9 THANK GERALDO PINERA, I WOULD LIKE TO THANK ALICE CATS AND  
10 JOSEPH CHURNY, WHICH ARE NO DOUBT WONDERFUL STAFF THAT HAS  
11 BEEN EXTREMELY HELPFUL WITH US IN DISCUSSING THIS ISSUE THAT  
12 IS AT YOUR HANDS RIGHT NOW. IF IT SO PLEASES THE CHAIR, I  
13 WOULD LIKE TO SOMEBODY, SOME \_\_\_\_\_ , TO ASSIST] ME  
14 IN DISTRIBUTING...

15

16 **SUP. MOLINA, CHAIR:** SURE. WE WILL PASS THOSE THINGS OUT FOR  
17 YOU.

18

19 **CONSUL-GENERAL RUBEN BELTRAN:** PLEASE DO. THANK YOU. I GOT ALSO  
20 COPIES FOR YOU. THIS IS A PRESENTATION I WOULD LIKE TO WALK  
21 YOU THROUGH, IF YOU ARE SO KIND.

22

23 **SUP. MOLINA, CHAIR:** CERTAINLY.

24



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1   **CONSUL-GENERAL RUBEN BELTRAN:** I WOULD LIKE TO START BY  
2   THANKING YOU BECAUSE, BACK IN FEBRUARY 2003, MADAM CHAIR, YOU  
3   VERY KINDLY INTRODUCED ME BEFORE THE BOARD OF SUPERVISORS. ON  
4   THAT OCCASION, I STATED WITH NO DOUBT THAT WE ARE ALL  
5   COLLEAGUES BECAUSE, AT THE END OF THE DAY, MADAM THE CHAIR, WE  
6   ALL WORK FOR THE BETTERMENT OF THE COMMUNITY AS A WHOLE. SO IT  
7   IS THAT WITH DUE RESPECT TO ALL OF YOU THAT I CONSIDER YOU MY  
8   COLLEAGUES IN THAT ENDEAVOR. THE DECISION OF THE COUNTY TO  
9   ACCEPT THE MATRICULAR CONSULAR AS A VALID FORM OF  
10   IDENTIFICATION STARTED BACK IN JUNE OF 2002 AND, SINCE THAT  
11   TIME, WE HAVE ISSUED SOME 373,000 MATRICULARS IN THE COUNTY OF  
12   LOS ANGELES ALONE. NOWADAYS, MADAM THE CHAIR, ALMOST 450,000  
13   MEXICANS IN THE COUNTY ALONE ARE HOLDERS OF MATRICULAR  
14   CONSULAR. BY THE SAME FASHION, BECAUSE OF THE SECURE  
15   RELIABILITY OF THE MATRICULAR CONSULAR ALLOWED, IN MARCH 2004,  
16   FOLLOWING THE POLICY ESTABLISHED BY THE COUNTY, THE CITY OF  
17   LOS ANGELES ESTABLISHED A POLICY BY WHICH MATRICULARS OF ANY  
18   COUNTRY ARE ACCEPTED, PROVIDED THAT THEY COMPLY AND FULFILL  
19   THE STANDARDS AS PROVIDED BY THE MEXICAN MATRICULAR. SO,  
20   TODAY, WE HAVE 447,980 MATRICULARS IN LOS ANGELES COUNTY,  
21   VALID MATRICULARS, MADAM THE CHAIR. 75% OF THOSE ARE THE NEW  
22   MATRICULARS, THE NEW KIND OF MATRICULARS AND THE SUNSET  
23   FACTOR, IF I MAY USE THAT EXPRESSION, THE SUNSET FACTOR IN THE  
24   OLD ONES AT PRESENT GIVE US 75% OF THOSE ARE VALIDS AND 25%  
25   CORRESPOND TO THE OLD ONES AS REFERRED BY THE CHIEF



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1 ADMINISTRATIVE OFFICER. BY JANUARY 2006, MADAM THE CHAIR, I AM  
2 STILL ON PAGE 3, THERE WILL BE ONLY 9% OF THE OLD MATRICULARS  
3 VALID. AND, BY JANUARY 2007, THERE WILL BE NO OLD MATRICULARS  
4 IN THE COUNTY. NOW, THE SUCCESS OF THE MATRICULAR, MADAM THE  
5 CHAIR, DEAR SUPERVISORS, IS DUE TO THE FACT OF THE, WHAT I  
6 CALL THE FIVE PILLARS OF THE MATRICULAR. FIRST, WE HAVE 13  
7 CUTTING EDGE HIGH SECURITY FEATURES IN THE MATRICULAR, WHICH  
8 ARE IMBEDDED IN THE DOCUMENT ITSELF. SOME OF THEM ARE VISIBLE  
9 TO THE NAKED EYE AND SOME OF THEM ARE NOT VISIBLE TO THE NAKED  
10 EYE AND CAN ONLY BE PERCEIVED BY USING A SPECIAL LENS THAT WE  
11 CAN PROVIDE. AND, BY THE WAY, MADAM THE CHAIR, MY COLLEAGUES  
12 ARE HERE SHOULD ONE OF YOUR COLLEAGUES ARE WILLING TO SEE HOW  
13 IT WORKS. WE CAN PROVIDE THAT LATER ON. SO YOU WILL BE ABLE TO  
14 APPRECIATE WHAT ARE THESE VISIBLE SECURITY FACTORS IMBEDDED IN  
15 THE DOCUMENT AND WHAT ARE THOSE NOT VISIBLE TO THE NAKED EYE  
16 ELEMENTS. ON THE OTHER HAND, MADAM THE CHAIR, WE FOLLOW A VERY  
17 THOROUGH PROCESS. I WILL CALL IT THE SECOND PILLAR OF THE  
18 MATRICULAR. THAT'S TO SAY THAT THE APPLICANTS SHOULD APPEAR IN  
19 PERSON, SHOULD PROVIDE AN ORIGINAL OF THE BIRTH CERTIFICATE  
20 AND SHOULD PROVIDE ALSO PROOF OF RESIDENCE WITHIN THE COUNTY.  
21 AND WE VERIFY ALSO THE DOCUMENTS THAT ARE REPRESENTED TO US,  
22 WE VERIFY THAT THE BIRTH CERTIFICATE IS AN ORIGINAL AND IT'S  
23 AUTHENTIC. WE IMPOUND DOCUMENTS THAT ARE NOT AUTHENTIC AND WE  
24 ALSO VERIFY, FOR INSTANCE, THROUGH ACCESS IN REAL TIME TO THE  
25 ELECTORAL DATABASE OF FEDERAL INSTITUTE OF ELECTORS IN MEXICO,



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1 WE VERIFY, FOR INSTANCE, THE I.D. IS VALID AS WELL. WE DO IT  
2 IN REAL TIME THROUGH OUR DATABASE. WE HAVE ALSO A SINGLE  
3 NATIONWIDE DATABASE. THAT MEANS THAT THE 45 CONSULATES THAT  
4 THE MEXICO HAS IN THE UNITED STATES ARE CONNECTED AND SHARE  
5 THE SAME DATABASE. THAT ALLOWS, MADAM THE CHAIR, DEAR  
6 SUPERVISORS, THAT ALLOWS TO CHECK ALL DIFFERENT POSSIBILITIES.  
7 WE ALLOWED TO CHECK IF SOMEBODY HAS A PREVIOUS RECORD OF A  
8 MATRICULAR ISSUE. WE ALLOWED TO CHECK IF THERE'S A NAMESAKE  
9 AND WE'RE ALLOWED TO CHECK ON WHAT WE CALLED A HOLD ON LIST.  
10 THERE IS A LIST OF PERSONS THAT MEXICO THINKS THAT HAVE SOME  
11 PENDING ISSUES WITH THE JUSTICE, WITH THE JUSTICE IN MEXICO.  
12 AND, FOR THAT REASON, A HOLD ON LIST IS PROVIDED. SO, IN REAL  
13 TIME, WE CHECK THAT HOLD ON LIST AND WE DO NOT ISSUE A  
14 DOCUMENT TO THOSE PEOPLE THAT APPEAR ON THAT. FURTHERMORE, THE  
15 DATABASE THAT WE SHARE DIGITALIZES ALL THE BIOMETRICS OF THE  
16 BEARER. THAT IS TO SAY, THE BIRTH CERTIFICATE, THE  
17 FINGERPRINTS AND THE PHOTOGRAPH ARE STORED IN THE DATABASE AND  
18 FOR US TO SHARE WITH ALL THE 45 CONSULATES. IT SHOULD BE  
19 NOTED, MADAM THE CHAIR, THAT OUR DATABASE ALSO INCLUDES THE  
20 POSSIBILITY OF VERIFYING THAT THE OLD MATRICULAR, THE SO-  
21 CALLED OLD MATRICULARS ARE ALSO INCLUDED IN THE DATABASE.  
22 TRANSPARENCY IS THE FOURTH PILLAR, MADAM THE CHAIR AND WHY IS  
23 THAT? BECAUSE THE CONSULATE IS OPEN TO ANYBODY THAT WANTS TO  
24 WITNESS FIRSTHAND HOW DO WE PROCESS THE APPLICATIONS, HOW DO  
25 WE WORK THERE. EVERYBODY'S WELCOME FOR THEM TO WITNESS THAT





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1 AND TO HAVE A DIRECT KNOWLEDGE OF THE SECURITY FEATURES OF THE  
2 DOCUMENT AND HOW WE VERIFY THE DOCUMENTS THAT ARE PRESENTED  
3 FOR THE VERIFICATION OF THE IDENTITY AND NATIONALITY OF THE  
4 BEARER AND ALSO HOW THE WHOLE WORK PROCESS. YOU SHOULD KNOW,  
5 MADAM THE CHAIR, DEAR SUPERVISORS, THAT SOME 500 MATRICULARS  
6 ARE ISSUED EVERY DAY IN THE CONSUL-GENERAL OF MEXICO AND LOS  
7 ANGELES AND WE TURN DOWN, WE TURN AWAY SOME HUNDRED PEOPLE  
8 EVERY DAY BECAUSE THEY DO NOT FULFILL THE REQUISITES. THEY  
9 SHOULD FULFILL THE THREE REQUISITES I MENTIONED, OTHERWISE,  
10 THE MATRICULAR WILL NOT BE ISSUED. ENDORSEMENT NETWORK. WE  
11 HAVE A WONDERFUL ENDORSEMENT NETWORK OF THE MATRICULAR BECAUSE  
12 OF THE RELIABILITY OF THE MATRICULAR FOLLOWING THE CONCLUSIONS  
13 AND RECOMMENDATIONS OF BODIES SIMILAR TO THIS GOVERNING BODY.  
14 WE HAVE NOW 377 CITIES NATIONWIDE IN THE UNITED STATES THAT  
15 ACCEPTS THE MATRICULAR. 163 COUNTIES, 178 FINANCIAL  
16 INSTITUTIONS AND 1,180 POLICE DEPARTMENTS AND SHERIFF OFFICE  
17 THAT, NATIONWIDE, ACCEPT THE MATRICULAR. IF IT SO PLEASES THE  
18 CHAIR, I WOULD LIKE TO DISTRIBUTE THIS LENGTHY DOCUMENT WHICH  
19 LISTS ALL THE COUNTIES, ALL THE CITIES, ALL THE SHERIFF'S AND  
20 POLICE DEPARTMENT THAT, NATIONWIDE, STATE BY STATE, ARE  
21 ACKNOWLEDGING THE MATRICULAR AS OFFICIAL, VALID FORM OF  
22 IDENTIFICATION, FOR THE RECORD, MADAM THE CHAIR, IF IT SO  
23 PLEASE. NOW, THE MATRICULAR CONSULAR IS JUST AN I.D., IT'S  
24 JUST AN I.D. IT'S A RELIABLE, SECURE AND VERIFIABLE MEANS OF  
25 IDENTIFICATION. IT'S ISSUED ONLY BY THE CONSULATES OF MEXICO.



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1 IT IS NOT ISSUED BY ANYBODY ELSE. THE DOCUMENT PROVES ONLY  
2 THAT THE BEARER IS MEXICAN, THAT HE'S LIVING OUTSIDE OF MEXICO  
3 WITHIN THE GEOGRAPHICAL JURISDICTION OF THE COUNTY; IN THE  
4 CASE OF THIS CONSULATE, WITHIN THE COUNTY OF LOS ANGELES  
5 ITSELF. I WOULD NOT ISSUE A MATRICULAR OF SOMEBODY LIVING IN  
6 CHICAGO, FOR INSTANCE, AND THEREFORE IS THE OFFICIAL, IT  
7 REFLECTS THE OFFICIAL RECORD OF THE MEXICAN INDIVIDUAL LIVING  
8 HERE. THE MATRICULARS, AS WAS CLEARLY MENTIONED BY THE CHIEF  
9 ADMINISTRATIVE OFFICER, DOES NOT GRANT THE BEARER ANY  
10 MIGRATORY STATUS; DO NOT GIVE THE BEARER ACCESS TO ANY  
11 WELFARE; DOES NOT GIVE ANY JOB PERMIT AND DOES NOT GIVE ANY  
12 OTHER BENEFIT, LIKE FOOD STAMPS OR THE LIKE. IT IS IMPORTANT  
13 TO MENTION, MADAM THE CHAIR, THAT MEXICO STARTED, BACK IN  
14 1871, IF YOU LOOK AT PAGE 6, BACK IN 1871, ISSUING MATRICULARS  
15 CONSULARIS. IT IS NOT JUST BECAUSE MEXICO WANTS TO DO IT BUT  
16 IT IS BECAUSE THEIR REGISTRY OF NATIONS ABROAD IS  
17 INTERNATIONAL REGULATIONS. THE VIENNA CONVENTION OF CONSULAR  
18 REFERS, OF COURSE, IN WHICH THE UNITED STATES IS PARTY,  
19 CONSECRATES THE RIGHT OF ANY COUNTRY TO HAVE A REGISTRY OF  
20 THEIR OWN NATIONALS LIVING ABROAD. YOU CAN SEE IN THAT PAGE, A  
21 REPRODUCTION, PAGE 6, A REPRODUCTION OF A MATRICULAR ISSUED OF  
22 MEXICO IN 1927 IN THIS COUNTY. NOW, PAGE 7, PLEASE, MADAM THE  
23 CHAIR. IT IS NOT ONLY MEXICO THAT PROVIDE THESE MATRICULARS.  
24 AS YOU CAN SEE ON PAGE 7, THE UNITED STATES ITSELF, THE  
25 COUNTRY OF UNITED STATES ISSUE WHAT THEY CALL CARD OF IDENTITY



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1 AND REGISTRATION. YOU WILL LIKE TO APPRECIATE THE SPECIMEN  
2 REPRODUCED ON ON PAGE 7. IT WAS A MATRICULAR CONSULAR ISSUED  
3 BY THE CONSUL-GENERAL OF UNITED STATES, IN ERMOCIDIOS SENORA  
4 AS EARLY AS IN 1988 WITH THE VALIDITY OF FIVE YEARS, EXPIRING  
5 IN 1993, MADAM THE CHAIR. AS I SAID, YOU CAN GO THROUGH ALL  
6 THE REQUISITES ARE STATED IN PAGE 8, THAT I ALREADY REFERRED  
7 TO BRIEFLY. BUT I WOULD LIKE TO GO NOW, WITH YOUR KIND  
8 PERMISSION, TO PAGE 10 AND ONWARDS TO TALK ABOUT THE SECURITY  
9 FEATURES IMBEDDED IN THE DOCUMENT, WHICH, AS I TOLD YOU, IS  
10 THE FIRST PILLAR OF THE MATRICULAR. YOU WILL FIND, ON PAGE 10  
11 AND THE SUBSEQUENT PAGES, DESCRIBED IN FULL DETAIL ALL THE  
12 SECURITY ELEMENTS CONTAINED IN THE MATRICULAR, SUCH AS THE  
13 HOLOGRAM, THE ADVANTAGE SEAL THAT APPEARS IN FRONT OF THE  
14 MATRICULAR, MADAM THE CHAIR, AND IT'S WORTHY NOTED THAT THE  
15 TECHNOLOGY, THE CUTTING EDGE TECHNOLOGY THAT WE ARE USING IS A  
16 TECHNOLOGY WE ACQUIRED FOR A U.S. COMPANY THAT HOLDS THE ONLY  
17 PATENT TO THIS TECHNOLOGY. YOU WILL ALSO LIKE TO CONSIDER THAT  
18 WE ARE USING MICROLINES THAT ARE ONLY VISIBLE THROUGH A  
19 JEWELER MAGNIFYING LENS. THESE ARE MICROLINES THAT CAN BE USED  
20 EXCLUSIVELY TO DETERMINE THE VALIDITY OF THE MATRICULAR. FOR  
21 INSTANCE, BENEATH MY SIGNATURE, OF COURSE YOU CANNOT SEE IT  
22 HERE BUT I CAN APPROACH THE BENCH AT ANY POINT IN TIME YOU  
23 NEED ME, THERE'S A LINE BENEATH MY SIGNATURE. IF YOU LOOK IN  
24 THE MAGNIFYING GLASS, YOU WILL SEE THAT IT READS... (SPEAKING  
25 SPANISH), WHICH IS SPANISH FOR MINISTRY OF FOREIGN AFFAIRS.



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1 CONVERSELY, THERE ARE A NUMBER OF MICROLINES HERE THAT ARE  
2 DESCRIBED IN PAGES 11 AND I WOULD LIKE TO REFER NOW, WITH YOUR  
3 KIND PERMISSION, TO NONVISIBLE OR ONLY VISIBLE TO THE NAKED  
4 EYE SECURITY ELEMENTS OF THE MATRICULAR. THE I.D. NUMBER IS  
5 ALSO VISIBLE. BUT LET ME STATE TO YOU, WHICH IS-- THIS IS THE  
6 TRICKIEST PART FOR ANY ATTEMPT OF CHEAP COPIES THAT WE SEE OF  
7 THE MATRICULAR. YOU WILL KINDLY NOTE THAT, ON THE FIRST PART  
8 OF THE MATRICULAR, THERE'S A NUMBER DOWN. THIS NUMBER IS  
9 PRINTED IN THE-- IN THE SECURITY DOCUMENT WHERE MICROLINES ARE  
10 REFERRED TO AND THE SAME NUMBER APPEARS IN THE BACK OF THE  
11 MATRICULAR. BUT THIS NUMBER IS PRINTED IN THE SECURITY  
12 LAMINATION FORM THAT WE USE FOR THE PRINTING, SO THERE SHOULD  
13 BE A MATCH BETWEEN THESE NUMBERS AND THE OTHER ONE. BUT NOT  
14 ONLY THAT, THANKS TO THE SECURITY NOT VISIBLE ELEMENTS ARE NOT  
15 APPARENT TO THE NAKED EYE ELEMENTS. IF YOU APPLY THIS LENS,  
16 THIS PLASTIC LENS, YOU WILL FIND THAT THE NUMBER ALSO APPEARS  
17 IN THE BACK ON THE MATRICULAR IN THE GREEN STRIPE THAT WE  
18 HAVE. BUT NOT ONLY THAT, IN THE PICTURE, IT WILL APPEAR IN  
19 DIAGONAL FORM. I WILL KINDLY REFER YOU TO PAGES-- TO PAGE 15.  
20 YOU WILL SEE THAT THE NAME OF THE BEARER APPEARS DIAGONAL  
21 FORM. IF I ROTATE IT 90 DEGREES, THE DATE OF BIRTH OF THE  
22 BEARER ALSO APPEARS. IN THE GREEN STRIPE IN THE BACK, APPLYING  
23 THE LENS, YOU WILL SEE THE NAME OF THE CONSULATE THAT ISSUED  
24 THE MATRICULAR APPEARS. THE NUMBER AGAIN APPEARS, THE SAME  
25 NUMBER THAT APPEARS ON THE FRONT AND IN THE BACK, AGAIN



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1 APPEARS IF YOU APPLY THIS LENS TO THE MATRICULAR, THE DATE OF  
2 BIRTH AND THE NAME OF THE BEARER ALSO APPEAR. SO, YOU CAN SEE,  
3 MADAM THE CHAIR, THAT WE HAVE PROVIDED ALL KIND OF ELEMENTS.  
4 LET ME TELL YOU, MADAM THE CHAIR, AND DEAR SUPERVISORS, THAT  
5 ALSO IF YOU APPLY THE SO-CALLED ULTRAVIOLET LIGHT TO THE  
6 MATRICULAR, THE LOGO OF THE MINISTRY OF FOREIGN AFFAIRS WILL  
7 APPEAR, SRE - AND IT'S ILLUSTRATED ON PAGE 17. THE LOGO WILL  
8 APPEAR ON A NUMBER OF LOCATIONS IN THE FRONT PART OF THE  
9 MATRICULAR. NOW, AS I TOLD YOU, I ALREADY GAVE SOME  
10 CHARACTERISTICS, DESCRIBED AGAIN ON PAGE 18 ON THE DATABASE  
11 THAT WE ARE USING AND, ON PAGE 19, YOU WILL FIND SOME DATA  
12 CONCERNING THE NUMBER OF MATRICULARS WE HAVE ISSUED IN THE  
13 COUNTY OF LOS ANGELES. I THINK IT'S WORTH NOTING, MADAM THAT  
14 CHAIR, THAT, NATIONWIDE, MEXICAN GOVERNMENT, THROUGH THIS 45  
15 CONSULS HAVE ISSUED THIS TYPE OF HIGH SECURITY MATRICULARS,  
16 2.2 MILLION MATRICULARS ALREADY TO DATE. IN CLOSING, MADAM THE  
17 CHAIR AND, OF COURSE, I'M READY TO TAKE ANY QUESTIONS AND KEEP  
18 ON WORKING WITH YOU, IN TERMS OF REPROGRAPHY, A CHEAP COPY OF  
19 A DOCUMENT CAN BE OBTAINED BY ANYBODY. AS IN THE CASE OF THE  
20 MATRICULAR, THAT DOES NOT ENTAIL A SUCCESSFUL FORGERY. ALL  
21 KINDS OF DOCUMENTS ARE COPIED DAILY: DRIVER'S LICENSE, SOCIAL  
22 SECURITY CARDS, AMONG OTHERS. AS SERVANTS OF THE COMMUNITY, WE  
23 HAVE TO JOIN EFFORTS TO CRACK DOWN ON ORGANIZED CRIME THAT  
24 PROFITS OFF THIS BLACK MARKET. FOR THE RECORD, IF THE CHAIR  
25 ALSO AUTHORIZES, I HAVE HERE A COPY FOR YOU, MA'AM, OF THE



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1 FIRST DENUNCIATION THAT WE PRESENTED BACK IN APRIL, 2003, TO  
2 CITY ATTORNEY, ROCKY DELGUARDIO. THE CONSULATE ITSELF  
3 DENOUNCING A CHEAP ATTEMPT TO FORGE A MATRICULAR. WE ARE VERY  
4 HAPPY TO SEE HOW WE WORK WITH PROSECUTORS AND WITH LAW  
5 ENFORCEMENT AGENCIES. WE HAVE A WONDERFUL COOPERATION  
6 SITUATION WITH THEM, SO WE CAN CRACK DOWN ON ORGANIZED CRIME.  
7 I HAVE WITH ME, FOR INSTANCE, MADAM THE CHAIR, FORGED I.D.S,  
8 CALIFORNIA I.D.S, AND WE ARE NOT LAMBASTING D.M.V., THEY ARE  
9 DOING AN OUTSTANDING JOB. WHAT WE HAVE TO DO JOINTLY, THESE  
10 IDENTIFICATIONS, KIND OF IDENTIFICATIONS WERE IMPOUNDED IN THE  
11 CONSULATE AND WE ARE WORKING HAND IN HAND TO FURTHER  
12 COLLABORATE WITH LAW ENFORCEMENT AGENCIES TO COMBAT AND CRACK  
13 DOWN ON ORGANIZED CRIME. THIS IS THE COMMITMENT OF MY  
14 CONSULATE. THE MATRICULAR IS A SECURE, RELIABLE AND VERIFIABLE  
15 I.D. THAT POSITIVELY PROVES THAT THE MEXICAN GOVERNMENT IS  
16 COMMITTED WITH SECURITY. SECURITY IS A KEY ELEMENT NOWADAYS  
17 AND WE'RE COMMITTED TO THAT. I REITERATE, MADAM THE CHAIR, IN  
18 CLOSING, THE COMMITMENT OF THE CONSULATE TO FURTHER ENHANCE  
19 THE ALREADY EXCELLENT WORKING RELATIONSHIP WITH LAW  
20 ENFORCEMENT AGENCIES. WE CAN PROVIDE FURTHER TRAINING, IF  
21 NEEDED, PLASTIC DECODERS IN ANY NUMBER YOU WANT, AS WELL AS  
22 VERIFYING TO COMPETENT AUTHORITIES, UPON THEIR REQUEST, THE  
23 INFORMATION CONTAINED ON THE CARD. I TRUST, MADAM THE CHAIR,  
24 IN THE WISDOM OF THIS BOARD THAT, WITH NO DOUBT, WE'LL RESOLVE  
25 IN THE BEST INTERESTS OF THE COMMUNITY AS A WHOLE, INCLUDING





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1 THE ALMOST 450,000 OR SO MEXICANS THAT HOLD IN THE COUNTY AND  
2 THE THOUSANDS AND THOUSANDS OF NATIONALS OF OTHER COUNTRIES  
3 THAT RELY ON THEIR OWN MATRICULARS. AND HERE I'M CONVEYING A  
4 MESSAGE OF RESPECT OF THE DEAN OF THE CONSULAR CORE, THAT IS,  
5 THE DEAN OF 88 CONSULATES THAT ASKED ME TO PRESENT THESE  
6 RESPECTS TO YOU, MADAM, AND TO YOUR COLLEAGUES AND ALSO A  
7 MESSAGE OF RESPECT OF ALL THE CONSULATES OF CENTRAL AMERICA,  
8 TOGETHER WITH THE MEXICAN CONSULATE, WE FORMED THE COMAC,  
9 WHICH IS THE CONSUL OF MEXICAN AMERICANS IN LOS ANGELES.  
10 MATRICULARS ARE A SECURE, RELIABLE AND VERIFIABLE MEANS OF  
11 IDENTIFICATION. I ALSO REITERATE, MADAM THE CHAIR, AN OPEN-  
12 ENDED INVITATION TO YOU, MA'AM, TO THIS BOARD AND ITS STAFF TO  
13 VISIT THE CONSULATE AT ANY POINT IN TIME AND ACQUIRE FIRSTHAND  
14 KNOWLEDGE OF THE MATRICULAR ISSUES. I REMAIN COMMITTED TO  
15 FURTHER WORK WITH THIS BOARD IN ALL AREAS THAT ARE DEEMED  
16 APPROPRIATE AND OF MUTUAL INTEREST. THANK YOU, MADAM THE  
17 CHAIR. [ APPLAUSE ]

18

19 **SUP. MOLINA, CHAIR:** THANK YOU. EXCUSE ME, PLEASE. WE WILL  
20 ALLOW NO APPLAUSE, PLEASE. I WANT TO THANK THE CONSUL-GENERAL  
21 FOR HIS LEADERSHIP IN THIS WHOLE AREA AND THE ROLE THAT YOU  
22 HAVE TAKEN. WE APPRECIATE YOUR EXTENSIVE DIALOGUE ON CERTAINLY  
23 THE SECURITY FEATURES OF THE MATRICULAR CONSULAR THAT IS  
24 ISSUED BY THE CONSUL-GENERAL AND THE GOVERNMENT OF MEXICO  
25 ABOUT THE ISSUANCE PROCESS. I PARTICULARLY WELCOME THE FACT



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1 THAT YOU HAVE INVITED US EACH AND EVERY ONE TO VIEW THE  
2 PROCESS AS YOU CLAIM A PROCESS OF TRANSPARENCY, WHICH WE  
3 APPRECIATE. WE ALSO APPRECIATE THE DATABASE THAT IS MAINTAINED  
4 AND THE THOROUGHNESS THAT IS AVAILABLE TO US AND, OF COURSE,  
5 THE FACTS AND THE LEADERSHIP THAT YOU HAVE BEEN WORKING WITH  
6 NETWORKS THROUGHOUT THIS COUNTRY IN THIS REGARD, WHETHER IT BE  
7 FINANCIAL INSTITUTIONS, WHETHER IT BE LAW ENFORCEMENT  
8 INSTITUTIONS AND THAT IT IS ALL THAT IT IS AND THAT IS  
9 IDENTIFICATION CARD OF PEOPLE WHO, FROM YOUR OWN COUNTRY, WHO  
10 HAVE A DOMICILE HERE IN LOS ANGELES COUNTY. THE OTHER ASPECT  
11 OF IT, OF COURSE, IS THE REPORT THE C.A.O. HAS PRESENTED. WHEN  
12 WE ACCEPTED THE MATRICULAR CONSULAR, ONE OF THE  
13 RECOMMENDATIONS WAS THAT WE WOULD REVIEW IT A YEAR AFTER, AND  
14 IT HAS BEEN VERY CLEAR THAT IT HAS WORKED EXACTLY THAT, AS AN  
15 IDENTIFICATION CARD, TO BORROW A BOOK, TO VISIT A CLINIC, IF  
16 NEED BE, TO OPEN A BANK ACCOUNT. BUT, HERE IN THE COUNTY, FOR  
17 THE MOST PART, IT IS USED AS IDENTIFICATION CARD THAT HAS  
18 WORKED WELL. THERE HAVE BEEN INSTANCES IN WHICH OUR  
19 DEPARTMENTS, FROM TIME TO TIME, NEED TO BE TRAINED AS TO HOW  
20 TO UTILIZE THE CARD TO MAKE SURE THAT IT IS IN COMPLIANCE WITH  
21 THE ORIGINAL RECOMMENDATIONS THAT WERE MADE BY THIS BOARD. BUT  
22 WE APPRECIATE YOUR EFFORTS IN MAKING SURE THAT IT IS PROPERLY  
23 UTILIZED AND THAT IT IS WHAT IT IS, AN IDENTIFICATION CARD FOR  
24 MEXICANS WHO ARE LIVING HERE IN LOS ANGELES COUNTY. ARE THERE  
25 ANY QUESTIONS OF THE CONSUL-GENERAL?



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1

2 **SUP. ANTONOVICH:** WE'RE GOING TO HEAR FROM OTHER PEOPLE...

3

4 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH?

5

6 **SUP. ANTONOVICH:** ...WILL THERE BE OTHER PEOPLE SPEAKING?

7

8 **SUP. MOLINA, CHAIR:** YES, THERE ARE OTHER PEOPLE HERE WANT TO  
9 TESTIFY BUT HE WANTED TO MAKE THAT PRESENTATION. DO YOU HAVE  
10 ANY QUESTIONS OF THE CONSUL-GENERAL?

11

12 **SUP. ANTONOVICH:** WELL, THE QUESTION WE HAVE IS, REALLY, AS I  
13 STATED YESTERDAY, IT DOES PROVIDE AN OPEN DOOR TO CRIMINALS,  
14 IT DOES PROVIDE A OPPORTUNITY TO COMMIT FORGERIES AND, AS I  
15 POINTED OUT YESTERDAY, WE HAVE-- I'M GOING TO COVER UP THE  
16 FACE BECAUSE THE BOTTOM ONES ARE LEGITIMATE, AUTHORIZED BY  
17 YOU, CARDS, BY YOUR DEPARTMENT, AND, AS YOU CAN TELL, THE TYPE  
18 ON ALL THREE ARE DIFFERENT, AS IS THE BLOCK, THE SIGNATURE  
19 BLOCK, AND THESE ARE STILL VALID UNTIL 2002 AS AUTHORIZED BY  
20 YOU. AND THEY DO NOT HAVE THAT SECURITY DETECTION THAT YOU'RE  
21 TALKING ABOUT THAT APPEARS IN YOUR NEW CARD. THIS IS ANOTHER  
22 FORGED-- ME, THEY HAVE ME AS BORN IN TIJUANA, MEXICO, ON  
23 JANUARY 25TH, 1946. I APPRECIATED THE YOUTHFULNESS OF THAT AGE  
24 BUT WHERE THEY WERE ABLE TO TAKE A PHOTOGRAPH AND GET A  
25 FRAUDULENT I.D. CARD THAT CAN BE USED. AND THE PROBLEM IS,



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1 BECAUSE OF THE LACK OF THE BACKGROUND CHECKS, IT'S WIDE OPEN  
2 TO FRAUD AND ABUSE, FROM TRAVELING ON AIRLINES TO OPENING BANK  
3 ACCOUNTS AND IT ENCOURAGES ALSO ILLEGAL IMMIGRATION THROUGH DE  
4 FACTO AMNESTY, WHICH IS ILLEGAL. IT OPENS UP OPPORTUNITIES TO  
5 OBTAIN ADDITIONAL IDENTIFICATION CARDS AND SERVICES, THEREBY  
6 GAINING A STRONGER FOOTHOLD IN OUR COUNTRY, SUCH AS DRIVER'S  
7 LICENSES, WHICH ARE OFFERED BY SOME STATES. AND THIS ALLOWS  
8 TERRORISTS AND OTHER CRIMINAL TYPES TO, LET'S SAY, ESCAPE  
9 DETECTION, UNDERMINING THE SAFETY OF OUR CITIZENS. I WOULD  
10 LIKE TO READ FROM TESTIMONY BY THE F.B.I. TO THE UNITED STATES  
11 CONGRESS APPEARING BEFORE THE JUDICIARY COMMITTEE, AND AGENT  
12 STEVEN MCGRAW, WHO WAS THE OFFICE OF INTELLIGENCE OF THE  
13 FEDERAL BUREAU OF INVESTIGATION. AND I'D READ FROM HIS  
14 TESTIMONY AND IT STATES THAT, "THE DEPARTMENT OF JUSTICE AND  
15 THE F.B.I. HAVE CONCLUDED THAT THE MATRICULAR CONSULAR IS NOT  
16 A RELIABLE FORM OF IDENTIFICATION DUE TO THE NONEXISTENCE OF  
17 ANY MEANS OF VERIFYING THE TRUE IDENTITY OF THE CARD HOLDER.  
18 THE FOLLOWING ARE THE PRIMARY PROBLEMS WITH THE MATRICULAR  
19 CONSULAR THAT ALLOWS CRIMINALS TO FRAUDULENTLY OBTAIN THE  
20 CARDS." AND, GOING ON, HE STATES THAT, "THE FIRST CRIMINAL  
21 THREAT STEMS FROM THE FACT THAT THE MATRICULAR CONSULAR CAN BE  
22 A PERFECT BREEDER DOCUMENT FOR ESTABLISHING A FALSE IDENTITY.  
23 INDIVIDUALS HAVE BEEN ARRESTED WITH MULTIPLE MATRICULAR  
24 CONSULAR CARDS IN THEIR POSSESSION, EACH WITH THE SAME  
25 PHOTOGRAPH BUT WITH A DIFFERENT NAME. MATCHING THESE FALSE



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1 MATRICULARS ARE FALSE DRIVER'S LICENSES ALSO FOUND IN THE  
2 CRIMINAL'S POSSESSION. SUCH FALSE IDENTITIES ARE PARTICULARLY  
3 USEFUL TO FACILITATE THE CRIME OF MONEY LAUNDERING AS THE  
4 CRIMINAL IS ABLE TO ESTABLISH ONE OR MORE BANK ACCOUNTS UNDER  
5 COMPLETELY FICTITIOUS NAMES. ACCOUNTS BASED UPON SUCH  
6 FRAUDULENT PREMISES GREATLY HAMPER MONEY LAUNDERING  
7 INVESTIGATIONS ONCE THE CRIMINAL ACTIVITY IS DISCOVERED. AS  
8 THE SUBCOMMITTEE IS WELL AWARE, F.B.I. IS PARTICULARLY  
9 CONCERNED ABOUT FRAUDULENT FINANCIAL TRANSACTIONS IN THE POST-  
10 9/11 ENVIRONMENT, GIVEN THE FACT THAT FOREIGN TERRORISTS OFTEN  
11 RELY ON MONEY TRANSFERRED WITHIN THE UNITED STATES. THE SECOND  
12 CRIMINAL THREAT IS THAT OF ALIEN SMUGGLING, A CRIME THAT HAS  
13 RESULTED IN MANY DEATHS WITHIN THE PAST YEAR. FEDERAL  
14 OFFICIALS HAVE ARRESTED ALIEN SMUGGLERS WHO HAVE HAD AS MANY  
15 AS SEVEN DIFFERENT MATRICULAR CONSULAR CARDS IN THEIR  
16 POSSESSION. THE CARDS NOT ONLY CONCEAL THE IDENTITY OF THE  
17 SMUGGLER, THEY ALSO SERVE AS A MAGNET FOR THE VICTIMS WHO ARE  
18 ENTICED TO ENTRUST THEIR LIVES TO THE SMUGGLERS, BELIEVING  
19 THAT THE MATRICULAR CONSULAR THAT AWAITS THEM WILL ENTITLE  
20 THEM TO ALL SORTS OF BENEFITS WITHIN THE UNITED STATES AND  
21 THESE CRIMINAL THREATS ARE SIGNIFICANT. BUT IT IS THE  
22 TERRORIST THREAT PRESENTED BY THE MATRICULAR CONSULAR THAT IS  
23 MOST WORRISOME. FEDERAL OFFICIALS HAVE DISCOVERED INDIVIDUALS  
24 FROM MANY DIFFERENT COUNTRIES IN POSSESSION OF THE MATRICULAR  
25 CONSULAR CARD. MOST OF THESE ARE CITIZENS OF OTHER CENTRAL OR



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1 SOUTH AMERICAN COUNTRIES. HOWEVER, AT LEAST ONE INDIVIDUAL OF  
2 MIDDLE EASTERN DESCENT HAS ALSO BEEN ARRESTED IN POSSESSION OF  
3 THE MATRICULAR CONSULAR CARD. THE ABILITY OF FOREIGN NATIONALS  
4 TO USE THE CARD TO CREATE A WELL-DOCUMENTED BUT FICTITIOUS  
5 IDENTITY IN THE UNITED STATES PROVIDES AN OPPORTUNITY FOR  
6 TERRORISTS TO MOVE FREELY WITHIN THE UNITED STATES WITHOUT  
7 TRIGGERING NAME-BASED WATCH LISTS THAT ARE DISSEMINATED TO  
8 LOCAL POLICE OFFICERS. IT ALSO ALLOWS THEM TO BOARD AIRPLANES  
9 WITHOUT REVEALING THEIR TRUE IDENTITY. ALL OF THESE THREATS  
10 ARE IN ADDITION TO THE TRANSFER OF TERRORIST FUNDS MENTIONED  
11 EARLIER." AND THAT'S JUST PART OF THE TESTIMONY THAT MR.  
12 MCGRAW HAD GIVEN BEFORE THE UNITED STATES JUSTICE COMMITTEE.  
13 SO THE QUESTIONS THAT I WOULD ASK THE CONSUL-- AND I  
14 APPRECIATE THE OPPORTUNITY TO ASK THESE QUESTIONS AND THAT HE  
15 WAS ABLE TO COME BEFORE OUR BOARD TODAY. YOU STATE THAT AN  
16 APPLICANT FOR A MATRICULAR CONSULAR CARD MUST PROVE THEIR  
17 IDENTITY WITHIN AN OFFICIAL PHOTO I.D. BESIDES A PASSPORT.  
18 WHAT QUALIFIES AS AN OFFICIAL PHOTO I.D.?

19

20 **CONSUL-GENERAL RUBEN BELTRAN:** WELL, LET ME JUST ADDRESS-- YOU  
21 MADE SEVERAL POINTS AND I WOULD LIKE TO RES-- WITH THE KIND  
22 PERMISSION OF THE BOARD AND YOUR ESTEEMED COLLEAGUES. FIRST OF  
23 ALL, I WOULD LIKE TO THANK YOU FOR THE OPPORTUNITY OF BRINGING  
24 ALL THIS UP BECAUSE IT WAS THANKS TO YOUR INTERVENTION THAT WE  
25 WERE ABLE TO MAKE A POINT IN TERMS OF THE SECURITY OF THE





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1 MATRICULAR. WITH THE KIND PERMISSION OF MADAM THE CHAIR, I  
2 WOULD LIKE TO SHARE WITH THE BOARD HOW EASY IT WAS FOR US TO  
3 SPOT IMMEDIATELY THE CHEAP COPY THAT WAS PRESENTED YESTERDAY  
4 THE MATRICULAR CONSULAR. MADAM THE CHAIR, YOU WOULD LIKE TO  
5 SEE IN CIRCLES-- YOU WOULD LIKE TO SEE IN CIRCLES THAT  
6 MATRICULARS PRESENTED BY SUPERVISOR ANTONOVICH THAT HE KINDLY  
7 SHOWED US TODAY, THE NUMBERS DIDN'T MATCH. THE NUMBERS ON THE  
8 BACK AND THE FRONT THAT I WAS REFERRING TO EARLIER IN MY  
9 PRESENTATION JUST DON'T MATCH. SO IT TOOK US, LIKE, 30 SECONDS  
10 TO SPOT IMMEDIATELY THAT IT WAS A CHEAP ATTEMPT TO FORGE A  
11 MATRICULAR. THIS IS ONE. SECONDLY, OF COURSE, WE RAN THE  
12 MATRICULAR, THE NAME OF SUPERVISOR ANTONOVICH, TO NO AVAIL  
13 BEFORE SEVERAL COLLEAGUES, MEMBERS OF THE MEDIA, WE WERE  
14 THERE, WE ROUNDED OUT THE BASE, TO NO AVAIL. WE CHECKED MORE  
15 THAN 2.2 MILLION ENTRIES AND THERE WAS NO MATCH UNDER MR.  
16 ANTONOVICH. SO I WOULD LIKE YOU, FOR THE RECORD, TO PRESERVE  
17 THOSE COPIES FOR YOU, MADAM THE CHAIR. SECONDLY, I GUESS  
18 SUPERVISOR ANTONOVICH IS NOT AWARE THAT MANY OF THE COMMENTS  
19 THAT WERE PRESENTED IN THAT TESTIMONY THAT HE KINDLY READ ARE  
20 COMMENTS PRESENTED A COUPLE-- ALMOST TWO YEARS AGO, INDEED, BY  
21 THAT EXPERT OF THE F.B.I. BUT THEY WERE SUPERSEDED BY THE  
22 OPINION OF MANY OTHER FEDERAL AUTHORITIES, INCLUDING THE  
23 TREASURY, WHICH CONSIDERS THAT THE MATRICULAR COMPLIES  
24 PERFECTLY WELL WITH SECTION 326 OF THE PATRIOT ACT. THEREFORE,  
25 I WOULD NOT REFER TO THE BANKS BECAUSE I UNDERSTAND THAT THERE



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1 ARE SOME FINANCIAL INSTITUTIONS THAT WOULD LIKE TO TESTIFY ON  
2 THAT-- IN THAT ASPECT AND WE'LL GIVE A TESTIMONY ON THE  
3 FINANCIAL SITUATION. ON THE OTHER HAND, AGAIN, THE FACT-- AND  
4 I REFER AGAIN TO THE FORGED D.M.V. IDENTIFICATION CARD THAT WE  
5 FOUND THAT WE IMPOUNDED, THAT THAT DOES NOT LEAD...

6

7 **SUP. MOLINA, CHAIR:** CALIFORNIA DRIVER'S LICENSES?

8

9 **CONSUL-GENERAL RUBEN BELTRAN:** YES, CALIFORNIA DRIVER'S  
10 LICENSES AND I.D.S. THAT DOESN'T ALLOW US TO LAMBASTE THE  
11 D.M.V. D.M.V. WHICH IS DOING, AGAIN, A MAGNIFICENT WORK ON  
12 THAT. THAT AND I COMMIT MYSELF JUST A FEW MINUTES AGO TO WORK  
13 HAND IN HAND WITH PROSECUTORS TO COME BACK AND FIGHT BACK TO  
14 ORGANIZED CRIME. AS I SAID, SIR, ESTABLISHED IN THE VIENNA  
15 CONVENTION NOW REFERRING TO YOUR QUESTION, WHICH I VERY MUCH  
16 APPRECIATE, OFFICIAL I.D.S, AS PRESENTED BY THE VIENNA  
17 CONVENTION AND, BY THE WAY, BY THE UNITED STATES CODE IN  
18 SECTION 1,028 AND CALIFORNIA PENAL CODE SECTION 470 WHICH, BY  
19 THE WAY, STATES CLEAR LIMITS TO THE PRODUCING OF FAKE I.D.S,  
20 INCLUDING FOREIGN I.D.S, IS ANY MEANS OF IDENTIFICATION ISSUED  
21 BY A COMPETENT AUTHORITY. PASSPORTS ARE INDEED CONSIDERED BY  
22 INTERNATIONAL LEGISLATION, ALSO BY UNITED STATES LEGISLATION,  
23 A VALID FORM OF IDENTIFICATION. MATRICULARS, AS WELL, AND I  
24 ALSO SHOWED YOU AND I KINDLY REFER AGAIN TO THE PRESENTATION I  
25 GAVE YOU, TO THE MATRICULAR CONSULAR ISSUED BY THE UNITED



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1 STATES GOVERNMENT BACK IN 1988. SO THOSE I.D.S ARE VALID FORM  
2 OF IDENTIFICATIONS AND WE CAN HAVE ACCESS TO THE MEANS OF  
3 SECURITY IMBEDDED IN THE DOCUMENT ITSELF OR, AS IN THE CASE OF  
4 THE ELECTORAL CARD, WE HAVE ACCESS IN REAL TIME TO THE  
5 DATABASE OF THE ELECTORAL FEDERACY TO ASSERT, WITH NO DOUBT,  
6 THE VALIDITY OF THE THOSE DOCUMENTS. THANK YOU, SIR.

7

8 **SUP. ANTONOVICH:** LET ME JUST POINT OUT THAT THE NUMBER ON THE  
9 CARD WHICH IS A FORGERY THAT'S STILL VALID UNTIL 2007 AND  
10 THESE ARE AUTHORIZED, THAT ARE STILL VALID. THIS IS A  
11 COUNTERFEIT BUT, ON THE BACK, THE NUMBER IS 1526123 AND, ON  
12 THE FRONT, IT IS 1526123, WHICH IS THE SAME NUMBER BUT THAT--  
13 AND THAT IS STILL BEING ACCEPTED AND THERE HAS NO ABILITY--  
14 THESE HAVE NOT BEEN RECALLED, THE OFFICIAL CARDS HAVE NOT BEEN  
15 RECALLED. BUT THE QUESTION IS, BESIDES A PASSPORT, WHAT  
16 QUALIFIES AS AN OFFICIAL PASSPORT I.D. OR PHOTO I.D., I SHOULD  
17 SAY?

18

19 **CONSUL-GENERAL RUBEN BELTRAN:** WELL, AGAIN, I TELL YOU, THE  
20 ELECTORAL FEDERAL CARD IS ONE.

21

22 **SUP. ANTONOVICH:** AND WHAT IS REQUIRED TO OBTAIN SUCH A PHOTO  
23 I.D. OR THAT TYPE OF CARD?

24



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1     **CONSUL-GENERAL RUBEN BELTRAN:** IN MEXICO, LIVING IN MEXICO, IT  
2     REQUIRES A ORIGINAL OF A BIRTH CERTIFICATE, IT REQUIRES A  
3     PROOF OF DOMICILE AND IT REQUIRES ANOTHER I.D., LIKE A  
4     DRIVER'S LICENSE. THOSE-- WITH THOSE ELEMENTS, THEY CAN OBTAIN  
5     AN ELECTORAL VOTING CARD IN MEXICO.

6

7     **SUP. ANTONOVICH:** IN YOUR FEBRUARY 7TH LETTER TO OUR BOARD OF  
8     SUPERVISORS, YOU EXPLAIN YOUR REQUIREMENTS FOR OBTAINING THE  
9     CARD. YOU STATE THAT A POLICE REPORT AND THE FULL APPLICATION  
10    PROCESS IS NECESSARY IN CASES WHERE THE CARD WAS LOST OR  
11    STOLEN.

12

13    **CONSUL-GENERAL RUBEN BELTRAN:** YES, SIR.

14

15    **SUP. ANTONOVICH:** BUT THEN THE PEOPLE DON'T REALLY NEED A  
16    MATRICULAR CARD TO REPORT A CRIME.

17

18    **CONSUL-GENERAL RUBEN BELTRAN:** NO, SIR BUT WE ATTACHED SO MUCH  
19    IMPORTANCE TO THE MATRICULAR THAT WE WANT THEM TO REPORT TO  
20    THE POLICE THAT THEY LOST OR MATRICULAR WAS STOLEN. LET ME  
21    TELL YOU, SIR, THAT, ALSO, IF YOU KINDLY CONSULT THE PRACTICE  
22    OF THE U.S. DIPLOMATIC SERVICE, IT IS A STANDARD PRACTICE  
23    WORLDWIDE THAT, SHOULD A DOCUMENT AND VALID IDENTIFICATION IS  
24    LOST OR STOLEN, AN INDIVIDUAL, WHEN ABROAD, HAS THE DUTY TO  
25    REPORT THAT TO THE POLICE BEFORE A NEW I.D. IS ISSUED TO HIM.



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1 SO WE ARE FOLLOWING INTERNATIONAL PRACTICE, A PRACTICE, BY THE  
2 WAY, FOLLOWED BY THE UNITED STATES CONSULATES WORLDWIDE.

3

4 **SUP. ANTONOVICH:** EXACTLY AND THAT'S THE POINT, YOU DON'T HAVE  
5 TO HAVE A CARD TO GO TO THE POLICE TO REPORT A CRIME AND...

6

7 **SUP. MOLINA, CHAIR:** THAT'S NOT WHAT HE'S SAYING.

8

9 **CONSUL-GENERAL RUBEN BELTRAN:** NO, I'M NOT SAYING THAT, SIR.

10

11 **SUP. ANTONOVICH:** I KNOW BUT...

12

13 **CONSUL-GENERAL RUBEN BELTRAN:** I'M SAYING-- WHAT I'M SAYING,  
14 SIR, IS WE ATTACH SO MUCH IMPORTANCE TO THE MATRICULAR THAT  
15 THE NATIONALS HAVE TO REPORT TO THE POLICE THAT THE MATRICULAR  
16 WAS STOLEN. LET ME ALSO REMIND YOU, SIR, THAT WE ATTACH SO  
17 MUCH IMPORTANCE TO THE MATRICULAR THAT WE WERE THE FIRST ONES,  
18 IN APRIL 2003, AS I PRESENTED TO THE CHAIR, THAT AN ATTEMPT TO  
19 FORGE THE MATRICULAR CONSULAR. AND, ON THE OTHER HAND, SIR,  
20 LET ME TELL YOU THAT, YESTERDAY, DURING THE PRESENTATION YOU  
21 MADE, YOU CLAIMED THAT 90% OF THE MATRICULARS THAT ARE OUT  
22 THERE, VALID MATRICULARS, ARE THE OLD ONES, THE ONES THAT  
23 YOUR-- COPIES OF-- YOU'RE FLASHING. LET ME TELL YOU, SIR, TWO  
24 THINGS. ON THE ONE HAND, IT IS NOT THE CASE, AS I TOLD AND WE  
25 HAVE ALL THE DATA, IS 75% OF THE MATRICULARS, VALID



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1 MATRICULARS EXIST NOWADAYS ARE THE NEW FORMS THAT YOU HAVE.  
2 AND, ON THE OTHER HAND, SIR, IF YOU PRESENT TO A POLICE  
3 AUTHORITY, YOU PRESENT YOUR FAKE MATRICULAR, SIR, WHAT THEY'RE  
4 GOING TO DO, THEY'RE GOING TO ASK US TO RUN IT IN A DATABASE  
5 AND, SIR, TO NO AVAIL. YOUR MATRICULAR, MAYBE IT'S A NICE  
6 COPY, SIR, STILL A CHEAP COPY, BUT WHEN CONFRONTED WITH OUR  
7 DATABASE, WOULD PRODUCE NO MATCH.

8

9 **SUP. ANTONOVICH:** ACCORDING TO THE LOS ANGELES POLICE  
10 DEPARTMENT, JULY 28TH, 2004, THEY STATE, "THE DEPARTMENT HAS  
11 RESEARCHED AND LOCATED THE FOLLOWING INFORMATION RESPONSIVE TO  
12 YOUR REQUEST. NOT ALL OFFICERS REGARDING ALL DETECTIVES AND  
13 RANK AND FILE OFFICERS CARRY THE DECODER AT ALL TIMES WHILE ON  
14 DUTY. AN OFFICER IS NOT REQUIRED TO VERIFY THE AUTHENTICITY OF  
15 THE PREVIOUSLY ISSUED MATRICULAR. BASED ON INDIVIDUAL  
16 CIRCUMSTANCES, THE OFFICER WILL DETERMINE WHETHER ADDITIONAL  
17 IDENTIFICATION IS NEEDED TO CONFIRM THE PERSON'S IDENTITY."

18

19 **CONSUL-GENERAL RUBEN BELTRAN:** AS YOU SAW IN MY-- AND WHEN-- IN  
20 THE-- WE RELATED TO THE DOCUMENT YOU PRESENTED, SIR, THE COPY  
21 THAT YOU PRESENTED WITH YOUR PHOTO, ON THE HIGH SECURITY CARD,  
22 IT'S VERY EASY. THE ABSENCE OF HOLOGRAMS, THE ABSENCE OF  
23 NUMBERS, THE ABSENCE OF MICROLINES DETERMINE TO THE-- EASILY,  
24 WITHOUT THE DECODER, WHICH MATRICULAR IS VALID OR NOT.  
25 FURTHERMORE, SIR, FURTHERMORE, SIR, I THANK YOU FOR BRINGING





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1 THIS TO MY ATTENTION. I WOULD LIKE TO REITERATE OUR  
2 WILLINGNESS, AS WE DID WITH L.A.P.D., AND I HAVE TO HIGHLIGHT  
3 THE OUTSTANDING WORKING RELATIONSHIP WE HAVE WITH CHIEF  
4 BRATTON AND L.A.P.D. AS THE WONDERFUL RELATIONSHIP WE HAVE  
5 WITH SHERIFF LEE BACA. WE ARE READY TO PRODUCE AND GIVE  
6 TRAINING AND PROVIDE THE THOUSANDS OR HUNDREDS OF LAMINATED  
7 DECODERS YOU MIGHT LIKE TO NEED FOR PEOPLE IN THE FIELD TO  
8 WORK AND IDENTIFY THE MATRICULARS.

9

10 **SUP. ANTONOVICH:** WHAT MONTH DID THE NEW CARD BECOME...

11

12 **CONSUL-GENERAL RUBEN BELTRAN:** WHAT WHAT?

13

14 **SUP. ANTONOVICH:** WHAT MONTH DID YOU BEGIN ISSUING THE NEW  
15 CARD, THE GREEN ONE? WHICH MONTH DID YOU BEGIN ISSUING...

16

17 **SUP. MOLINA, CHAIR:** WHAT MONTH.

18

19 **CONSUL-GENERAL RUBEN BELTRAN:** WE STARTED BACK IN MARCH 2002,  
20 SIR.

21

22 **SUP. ANTONOVICH:** THE GREEN ONE, THE NEW ONE?

23

24 **CONSUL-GENERAL RUBEN BELTRAN:** YES, SIR.

25



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1    **SUP. ANTONOVICH:** IN 2002?

2

3    **CONSUL-GENERAL RUBEN BELTRAN:** YES.

4

5    **SUP. ANTONOVICH:** THESE THAT ARE STILL VALID UNTIL 2007, IT'S  
6    MY UNDERSTANDING, WERE ISSUED IN...

7

8    **CONSUL-GENERAL RUBEN BELTRAN:** NO, THEY WERE NOT ISSUED IN OUR  
9    OFFICE. WERE ISSUED PROBABLY IN MACARTHUR PARK, SIR.

10

11    **SUP. ANTONOVICH:** AND THEY HAVE NEVER BEEN RECALLED AND THEY'RE  
12    STILL AVAILABLE-- THESE ARE REAL. THESE ARE OFFICIAL. THEY  
13    HAVE NEVER BEEN RECALLED AND THEY'RE STILL BEING UTILIZED.

14

15    **CONSUL-GENERAL RUBEN BELTRAN:** NO, SIR.

16

17    **SUP. ANTONOVICH:** THESE ARE NOT COUNTERFEIT. THESE ARE OFFICIAL  
18    THAT WERE ISSUED THROUGH YOUR OFFICE BY TWO INDIVIDUALS WHO  
19    RESIDE IN LOS ANGELES CITY...

20

21    **CONSUL-GENERAL RUBEN BELTRAN:** AND YOU ARE HOLDING THEM  
22    BECAUSE?

23

24    **SUP. ANTONOVICH:** I'M HOLDING THE FACE OF THEIR PHOTOGRAPH BUT  
25    YOU CAN LOOK AT IT PERSONALLY, IF YOU WANT TO BUT THESE ARE



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1 OFFICIAL TODAY AND THERE ARE NO SECURITY CHECKS THAT HAVE ANY  
2 TYPE OF COLORED BOARD, A BAR OR WHATEVER THAT COULD DETECT  
3 THAT THEY WERE FRAUDULENT. NO, YOUR NEW CARD, YOU SAY YOU MAY  
4 HAVE THAT.

5

6 **CONSUL-GENERAL RUBEN BELTRAN:** AGAIN, SIR, WOULD YOU BE SO KIND  
7 AS TO LOOK AT PAGE 7 OF THE PRESENTATION I MADE? WOULD YOU BE  
8 ABLE TO BE SO KIND AS TO COMPARE THE TECHNOLOGY USED BY THE  
9 UNITED STATES OF AMERICA BACK IN 1988-- SIR, THE TECHNOLOGY  
10 CHANGES. THAT'S THE BEAUTY OF IT.

11

12 **SUP. ANTONOVICH:** I KNOW BUT THEY RECALL THEM.

13

14 **CONSUL-GENERAL RUBEN BELTRAN:** SORRY, SIR. EXCUSE ME, SIR. LET  
15 ME FINISH. THE TECHNOLOGY CHANGES, SIR, AND WE CHANGE WITH IT.  
16 WE ARE COMMITTED TO THE SECURITY AND WE CHANGE. WE HAVE  
17 CHANGED. LET ME TELL YOU, SIR, TWO THINGS AND REITERATE  
18 SOMETHING I-- WITH THE PERMISSION OF THE CHAIR ALREADY  
19 MENTIONED.

20

21 **SUP. MOLINA, CHAIR:** PLEASE.

22

23 **CONSUL-GENERAL RUBEN BELTRAN:** I'M SORRY TO REITERATE THIS.  
24 SHOULD YOU APPLY THE SUNSET FACTOR TO THE MATRICULARS IN  
25 EXISTENCE, SIR, TODAY, 25% NOW, FEBRUARY 2005, 25% OF THE



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1 MATRICULARS OUT THERE, INCLUDING-- ASSUMING THOSE YOU ARE  
2 MENTIONING ARE VALID ONES, WHICH I DON'T KNOW, ARE STILL VALID  
3 BUT APPLYING THE SUNSET FACTOR, YOU WILL APPRECIATE, BY  
4 JANUARY 2006, ONLY 9% OF THE MATRICULARS OUT THERE IN THE  
5 COUNTY WILL BE THE OLD ONES. BY JANUARY 2007, BECAUSE OF THAT  
6 SUNSET FACTOR, THERE WILL BE NO OLD MATRICULARS. SIR, ANOTHER  
7 THING, SHOULD THERE'S ANY DOUBT IN YOUR MIND, SHOULD THERE'S  
8 ANY DOUBT OF ANY LAW ENFORCEMENT AGENCY, SHOULD THERE ANY  
9 DOUBT OF ANY INTERESTED PARTY OF CHECKING THAT, PLEASE FEEL  
10 FREE, THEY CAN COME UP WITH DAILY-- YESTERDAY, I RECEIVED A  
11 CALL FROM A BANK. THEY FAXED ME A MATRICULAR WHICH WAS FORGED.  
12 IT TOOK US THREE MINUTES TO CHECK IN THE DATABASE. WE CAME  
13 BACK TO THEM SAYING, "NO, THAT MATRICULAR CONSULAR IS NOT  
14 VALID." STILL, SIR, THE ELEMENTS OF SECURITY YOU MENTIONED  
15 THERE MAYBE ARE NOT AS GOOD AS A NEW ONE AND I APPRECIATE THAT  
16 AND THANK YOU FOR RECOGNIZING THAT BUT THE DATABASE STILL IS  
17 WORKING AND WE CAN CHECK ALL THE ISSUED MATRICULARS, VALID  
18 MATRICULARS, BEING OLD ONES OR NEW ONES. THANK YOU, SIR.

19

20 **SUP. ANTONOVICH:** HOW IS ONE OF YOUR APPLICANTS CHECKED FOR  
21 THEIR CRIMINAL DATABASE?

22

23 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH, COULD YOU KIND OF  
24 SUMMARIZE? WE HAVE ABOUT EIGHT MORE SPEAKERS THAT WOULD LIKE  
25 TO SPEAK.



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1

2 **SUP. ANTONOVICH:** SURE. I WOULD LIKE TO KNOW, WHAT IS YOUR  
3 MEANS OF VERIFYING A CRIMINAL HISTORY ON AN APPLICANT?

4

5 **CONSUL-GENERAL RUBEN BELTRAN:** SIR, AS I HOLD YOU, WE HAVE A  
6 HOLD-ON LIST. IN MY PRESENTATION, I MENTIONED IT. THERE'S A  
7 HOLD-ON LIST. WE ARE PROVIDING A MEANS OF IDENTIFICATION TO  
8 MEXICAN NATIONALS, SIR. WE LEAVE THE WORK OF LAW ENFORCEMENT  
9 IN THE UNITED STATES TO UNITED STATES LAW ENFORCEMENT  
10 AGENCIES. WE CHECK OF THE PEOPLE OF MEXICANS AND CHECK THE  
11 RECORDS IN MEXICO. WE HAVE A HOLD-ON LIST THAT YOU CAN CHECK  
12 IN OUR DATABASE. SHOULD THAT PEOPLE ARE NOT ALLOWED TO HAVE A  
13 DOCUMENT, WE WOULD NOT ISSUE THE DOCUMENT, SIR.

14

15 **SUP. ANTONOVICH:** THAT'S ONE OF THE PROBLEMS, BECAUSE THERE IS  
16 NOT A CRIMINAL BACKGROUND CHECK AND FINGERPRINTS THAT ARE NOT  
17 TAKEN ARE NOT...

18

19 **CONSUL-GENERAL RUBEN BELTRAN:** INTERNATIONAL LEGISLATION...

20

21 **SUP. ANTONOVICH:** ...PART OF THE DIGITAL FINGERPRINT PROCESS  
22 THAT...

23

24 **CONSUL-GENERAL RUBEN BELTRAN:** I APPRECIATE...

25



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1   **SUP. ANTONOVICH:** ...LAW LAW ENFORCEMENT IN THE UNITED STATES  
2   ACCESS TO DETERMINE THAT.

3

4   **CONSUL-GENERAL RUBEN BELTRAN:** I APPRECIATE, SIR, BUT YOU WILL  
5   ALSO APPRECIATE THE DIFFERENCE BETWEEN OUR CONSULATE AND THE  
6   LAW ENFORCEMENT AGENCIES IN THE UNITED STATES. I ALSO WOULD  
7   REMIND YOU, SIR, THAT, ACCORDING TO THE VIENNA CONVENTION IN  
8   WHICH THE UNITED STATES IS PARTY, CRIMINAL BACKGROUND IS NOT  
9   FORESEEN WHEN A COUNTRY IS ISSUING A PASSPORT OR A-- SIR,  
10   BELIEVE ME, THIS IS NOT A STANDARD PRACTICE INTERNATIONALLY.  
11   WE DO OUR WORK WITHIN OUR BOUNDARIES AND WITHIN OUR  
12   COMPETENCE. THE CRIMINAL BACKGROUNDS YOU'RE REFERRING TO NO  
13   DOUBT IS THE WORK OF L.A.P.D., IS THE WORK OF SHERIFF AND THEY  
14   DO OUTSTANDING JOB ON THAT REGARD. THANK YOU, SIR.

15

16   **SUP. ANTONOVICH:** BUT THE PROBLEM, YOU CAN ISSUE THESE CARDS TO  
17   PEOPLE WHO HAVE CRIMINAL BACKGROUNDS AND THEY ARE ABLE TO  
18   ACCESS ADDITIONAL IDENTIFICATION, BE IT FRAUDULENT OR  
19   OTHERWISE...

20

21   **CONSUL-GENERAL RUBEN BELTRAN:** NO, SIR.

22

23   **SUP. ANTONOVICH:** ...TO DO ILLEGAL ACTIVITIES AND THAT'S WHY  
24   THE F.B.I., IN THEIR TESTIMONY BEFORE THE CONGRESSIONAL  
25   COMMITTEE SAID THAT...





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1

2 **CONSUL-GENERAL RUBEN:** NO, SIR. NO, SIR.

3

4 **SUP. ANTONOVICH:** ...THAT WAS THE MAJOR PROBLEM OF THESE...

5

6 **CONSUL-GENERAL RUBEN BELTRAN:** WITH ALL DUE RESPECT, SIR, THE  
7 MATRICULARS I.D., THE MATRICULAR DOES NOT LEAD TO ANY OTHER  
8 DOCUMENTATION IN THE UNITED STATES. AND, LET ME TELL YOU, WE  
9 ARE DOING OUR JOB. I INVITE YOU, AGAIN, SIR, I INVITE YOU ON  
10 SEVERAL OCCASIONS TO VISIT WITH THE CONSULATE. I INVITE YOU  
11 AGAIN TO VISIT THE CONSULATE SO YOU WILL WITNESS FIRSTHAND THE  
12 REALITY BEHIND THE MATRICULAR.

13

14 **SUP. ANTONOVICH:** BUT IF YOU'RE TELLING ME THERE'S NO CRIMINAL  
15 BACKGROUND INVESTIGATION RIGHT NOW, WHAT IS THERE TO WITNESS  
16 THAT THERE'S NO CRIMINAL BACKGROUND INVESTIGATION AND WHAT IS  
17 TO TELL...

18

19 **CONSUL-GENERAL RUBEN BELTRAN:** IT IS-- SIR, WHAT YOU WILL  
20 WITNESS...

21

22 **SUP. ANTONOVICH:** ...A LOCAL LAW ENFORCEMENT AGENCY WHO  
23 ACCESSES THE DIGITAL DATABASE TO DETERMINE...

24



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1    **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH, HE'S ANSWERING YOUR  
2    QUESTION.

3

4    **SUP. ANTONOVICH:** BUT HE'S-- EXCUSE ME. WHAT IS TO ALLOW LOCAL  
5    LAW ENFORCEMENT TO ACCESS, THROUGH THEIR DIGITAL DATABASE, THE  
6    CRIMINALITY OF A PERSON WHO MAY HAVE THAT CARD?

7

8    **CONSUL-GENERAL RUBEN BELTRAN:** TODAY, SIR, WE ARE VERY PROUD TO  
9    SAY THAT, ON A DAILY BASIS, WE WORK HAND IN HAND WITH LAW  
10   ENFORCEMENT AGENCIES. SHOULD THERE IS A REQUEST ON INFORMATION  
11   TO FURTHER VERIFY THE IDENTITY OF A MATRICULAR BEARER, WE DO  
12   IT GLADLY, WE DO IT DAILY. WE DO IT WITH THE LAPD, WE DO IT  
13   WITH THE SHERIFF DEPARTMENT. THEY ARE OUR COLLEAGUES AND, AS I  
14   TOLD YOU, AS I CONSIDER YOU MY COLLEAGUE, SIR, OUR COMMITMENT  
15   HERE IS TO SERVE THE COMMUNITY AS A WHOLE. 450,000 MEXICANS,  
16   450,000 MEXICANS IN THIS WONDERFUL COUNTY, SIR. TWO MILLION  
17   MEXICANS IN THIS WONDERFUL COUNTRY, SIR, HOLD A VALID  
18   MATRICULAR CONSULAR. WE ARE VERY PROUD. WE'RE USING CUTTING  
19   EDGE TECHNOLOGY AND WE ARE USING IT AND WE ARE DOING,  
20   FULFILLING ALL THE REGULATIONS ESTABLISHED IN INTERNATIONAL  
21   LEGISLATION AND ESTABLISHED IN OUR NATIONAL LEGISLATION. THANK  
22   YOU, SIR.

23

24   **SUP. ANTONOVICH:** DO YOU PROVIDE EACH LAW ENFORCEMENT  
25   DEPARTMENT THE DECODERS SO THEY CAN DETERMINE THE VALIDITY...



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1

2 **CONSUL-GENERAL RUBEN BELTRAN:** YES, SIR...

3

4 **SUP. ANTONOVICH:** ...OF ANY-- AND DO YOU PROVIDE EACH AIRLINES  
5 THAT SAME DECODER, THEY EACH HAVE IT?

6

7 **CONSUL-GENERAL RUBEN BELTRAN:** YES, SIR AND THE BANKS, SIR, AS  
8 WELL.

9

10 **SUP. ANTONOVICH:** WHEN WAS THE LOS ANGELES SHERIFF'S DEPARTMENT  
11 PROVIDED ALL OF THESE DECODERS?

12

13 **CONSUL-GENERAL RUBEN BELTRAN:** I DON'T RECALL, SIR, BUT THEY  
14 ARE DO IT IN ON A DAILY BASIS. THEY CALL ME. THEY NEED 500  
15 MORE. WE GAVE 500 MORE. THE BANKS HAVE ULTRAVIOLET LIGHTS TO  
16 VERIFY THAT. THEY HAVE IT. THEY WANT MORE DECODERS TO THE  
17 TELLERS, WE PRODUCE.

18

19 **SUP. MOLINA, CHAIR:** THEY'LL EVEN OFFER YOU ONE, MR.  
20 ANTONOVICH, IF YOU'D LIKE TO HAVE IT.

21

22 **SUP. ANTONOVICH:** BUT THE CARDS THAT ARE IN CIRCULA-- BUT THE  
23 FRAUDULENT CARDS THAT ARE STILL VALID UNTIL 2007 WOULD NOT BE  
24 DETECTED THROUGH SUCH A DEVICE AND, AGAIN, THEY HAVE NOT BEEN



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1 RECALLED. SO THAT'S THE PROBLEM AND THAT'S WHY THERE ARE  
2 CONCERNS, MR. CONSULATE.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT, MR. ANTONOVICH, MS. BURKE WOULD  
5 LIKE TO ASK A QUESTION.

6

7 **SUP. BURKE:** YES. THANK YOU VERY MUCH FOR BEING WITH US.

8

9 **CONSUL-GENERAL RUBEN BELTRAN:** THANK YOU, SUPERVISOR.

10

11 **SUP. BURKE:** THE MATRICULAR CONSULAR IS TO REALLY TAKE THE  
12 PLACE OF WHAT WOULD USUALLY BE USED BY A PERSON WHO APPLIES  
13 FOR A BANK ACCOUNT, THE SAME AS ALMOST A DRIVER'S LICENSE,  
14 RIGHT?

15

16 **CONSUL-GENERAL RUBEN BELTRAN:** RIGHT, MA'AM.

17

18 **SUP. BURKE:** AND ARE EITHER, SOMETIMES, I DON'T KNOW, I'VE  
19 NEVER HAD TO USE A PASSPORT TO GET A BANK ACCOUNT. I HAVE  
20 JUST-- I'VE GIVEN THEM MY SOCIAL SECURITY NUMBER BUT I DON'T  
21 KNOW THAT YOU HAVE ANY CRIMINAL BACKGROUND CHECK, AS FAR AS I  
22 KNOW, FOR A PASSPORT. I'VE NEVER HAD A CRIMINAL BACKGROUND  
23 CHECK FOR A PASSPORT. I'VE NEVER HAD... [ APPLAUSE ]

24



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1    **SUP. BURKE:** ...A CRIMINAL BACKGROUND CHECK FOR A DRIVER'S  
2    LICENSE AND I DEFINITELY DIDN'T HAVE A CRIMINAL BACKGROUND  
3    CHECK FOR MY SOCIAL SECURITY CARD. NOW, AS FAR AS THE COUNTY  
4    IS CONCERNED, WE USE THESE CARDS IN ORDER TO CHECK OUT BOOKS,  
5    AND I'M GOING TO ASK THE LIBRARIAN TO GIVE US SOME INFORMATION  
6    IN TERMS OF HOW WIDELY THEY ARE USED BUT, YOU KNOW, WHEN I GO  
7    ANY PLACE AND GET ON AN AIRPLANE, THEY DON'T CHECK TO SEE IF  
8    MY DRIVER'S LICENSE, THEY DON'T HAVE ANY MECHANISM TO  
9    DETERMINE WHETHER IT'S FRAUDULENTLY ISSUED. THE GIRL TAKES MY  
10   DRIVER'S LICENSE AND LOOKS AT IT AND LOOKS AT ME. IF IT LOOKS  
11   THE SAME... IN FACT, I EVEN USE MY COUNTY-- I USE MY COUNTY  
12   I.D. IF I DON'T HAVE MY DRIVER'S LICENSE. THE COUNTY OF LOS  
13   ANGELES HAS NEVER MADE A CRIMINAL INVESTIGATION OF ME ON MY  
14   COUNTY I.D. SO I THINK THAT WHAT WE HAVE TO DO IS LOOK AT WHAT  
15   THIS IS FOR. IT'S NOT IN ORDER TO GET SECRET CLEARANCE. I'VE  
16   HAD SECRET CLEARANCE. I'VE HAD TOP SECRET CLEARANCE AND THEY  
17   LOOK AT MY CRIMINAL BACKGROUND AND THEY LOOK AT EVERYBODY  
18   THAT'S EVER KNOWN ME BUT THAT'S NOT TRUE FOR A DRIVER'S  
19   LICENSE. AND, YOU KNOW, WHILE I UNDERSTAND MR. ANTONOVICH'S  
20   DESIRE TO HAVE SOME ABILITY TO HAVE A CRIMINAL I.D. CHECK ON  
21   EVERY PERSON WHO GETS ON AN AIRPLANE, AND I THINK THAT WOULD  
22   BE WONDERFUL IF WE INSTITUTE THAT, BUT, AT THIS POINT, WE  
23   DON'T. SO, YOU KNOW, I THINK WE HAVE TO TAKE THIS FOR WHAT  
24   IT'S SUPPOSED TO BE, TO GET A BANK ACCOUNT, TO GET A LIBRARY  
25   CARD, TO GET THE KIND OF THINGS TO USE THAT ARE USED FOR



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1 DRIVER'S LICENSES. BUT TO TRY TO ESCALATE IT TO A GREATER  
2 LEVEL AND TO REPRESENT THAT IT STANDS FOR ANYTHING MORE THAN  
3 THAT, I JUST DON'T QUITE UNDERSTAND AND SO, MR. ANTONOVICH, I  
4 CAN UNDERSTAND HOW MAYBE THERE ARE SOME PEOPLE WHO THINK THAT  
5 ANY I.D. CARD SHOULD BE BASED ON A CRIMINAL CHECK AND A  
6 BACKGROUND CHECK AND ALL THOSE THINGS, THAT'S NOT THE CASE  
7 TODAY. ONE DAY, MAYBE, ANYONE WHO WALKS DOWN THE STREET IN LOS  
8 ANGELES WILL HAVE TO HAVE A FEDERALLY ISSUED I.D. WITH A  
9 CRIMINAL CHECK. BUT THERE ARE MANY PEOPLE TODAY WHO ARE VERY  
10 CONCERNED ABOUT WHETHER OR NOT THAT COMES ABOUT. AT THIS  
11 POINT, IT HAS NOT COME ABOUT SO FAR IN THE UNITED STATES. [  
12 APPLAUSE ]

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. MS. BURKE, THANK YOU. THERE'S  
15 NO-- PLEASE. THERE'S NO APPLAUSE. THANK YOU, CONSUL-GENERAL.  
16 THERE MAY BE OTHER QUESTIONS. AT THIS POINT, DID YOU STILL  
17 WANT TO SPEAK WITH THE LIBRARIAN?

18

19 **SUP. BURKE:** I WOULD LIKE TO SPEAK WITH THE LIBRARIAN.

20

21 **SUP. MOLINA, CHAIR:** IF SHE WOULD JOIN US. YES. BECAUSE WE'RE  
22 GOING TO ASK OTHER PEOPLE COME UP AND JOIN US. IF WE COULD  
23 HAVE THE LIBRARIAN JOIN US. AT THE SAME TIME, IF WE COULD ASK  
24 YVONNE MARIA JIMENEZ TO JOIN US AND ANNE MARIE TALMAN, PLEASE.





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1    THANK YOU, SIR. THERE MAY BE OTHER QUESTIONS, SO IF YOU DON'T  
2    MIND. THANK YOU.

3

4    **SUP. BURKE:** WOULD YOU STATE YOUR NAME?

5

6    **MARGARET TODD:** MARGARET DONLAN TODD, COUNTY LIBRARIAN.

7

8    **SUP. BURKE:** YES, NOW, I UNDERSTAND THAT YOU HAVE BEEN USING  
9    THESE MATRICULAR CONSULARS FOR LIBRARY CARDS.

10

11   **MARGARET TODD:** THAT'S CORRECT, SUPERVISOR.

12

13   **SUP. BURKE:** AND HAVE YOU FOUND THAT THEY HAVE BEEN USED BY  
14    YOUNG PEOPLE, BY ADULTS AND OTHERS IN ORDER TO QUALIFY TO BE  
15    ABLE TO GET BOOKS OUT? NOW, WHAT WOULD YOU REQUIRE OF ANY  
16    PERSON WHO WANTS TO GET A LIBRARY CARD?

17

18   **MARGARET TODD:** WELL, WE REQUIRE AN I.D. THAT GIVES US THEIR  
19    CURRENT ADDRESS AND SO WE'RE ABLE TO USE THAT CARD AS WE WOULD  
20    USE A DRIVER'S LICENSE OR ANYTHING SIMILAR, PASSPORT, THAT  
21    TYPE OF THING.

22

23   **SUP. BURKE:** AND A CHILD WHO DOESN'T HAVE A DRIVER'S LICENSE,  
24    WHAT DO THEY HAVE TO HAVE?

25



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1   **MARGARET TODD:** WELL, ADULTS NEED TO SIGN FOR THE CHILD'S CARD  
2   SO WE ASK THAT THE ADULT PROVIDE PROOF OF ADDRESS.

3

4   **SUP. BURKE:** DO YOU HAVE ANY IDEA OF HOW MANY PUBLIC LIBRARY  
5   BORROWERS HAVE USED SOME KIND OF FOREIGN IDENTIFICATION, NOT  
6   JUST THE...

7

8   **MARGARET TODD:** OUR STATISTICS TELL US WE HAVE ABOUT 2,800  
9   CURRENTLY ISSUED.

10

11   **SUP. BURKE:** AND HOW MANY BORROWINGS HAVE RESULTED FROM THOSE  
12   PEOPLE?

13

14   **MARGARET TODD:** WE'RE AT ABOUT 81,000 ITEMS.

15

16   **SUP. BURKE:** IF WE DON'T HAVE OR WE DON'T HAVE OR WE DON'T  
17   RECOGNIZE THIS MATRICULAR CONSULAR OR SOME OTHER FOREIGN  
18   CONSULATE IDENTIFICATION CARD, WOULD YOU DISQUALIFY THOSE  
19   PEOPLE WHO BORROW SOMETHING LIKE 81,000 BOOKS?

20

21   **MARGARET TODD:** WE DO HAVE TO HAVE PROOF OF ADDRESS, SO WE  
22   CANNOT ISSUE A CARD TO SOMEONE WHO CANNOT GIVE US SOME TYPE OF  
23   LEGITIMATE PROOF.

24



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1   **SUP. BURKE:** HAVE YOU HAD A PARTICULAR PROBLEM WITH PEOPLE WHO  
2   USE THIS KIND OF IDENTIFICATION?

3

4   **MARGARET TODD:** NO. WE'VE DONE A SAMPLING TO SEE IF OUR LOSS  
5   RATE IS HIGHER AND, ACTUALLY, IT'S A LITTLE LESS THAN OUR  
6   AVERAGE SO, NO, THERE'S BEEN NO PROBLEMS.

7

8   **SUP. BURKE:** ALL RIGHT. WELL, THANK YOU VERY MUCH...

9

10   **SUP. KNABE:** CAN I JUST FOLLOW UP ON THAT, THOUGH? YOU HAVE  
11   REPORTED, THOUGH, IN THIS REPORT THAT MANY OF THE CARDS THAT--  
12   A NUMBER OF THE CARDS THAT ARE PRESENTED ARE EITHER FADED,  
13   EXPIRED, HOMEMADE, YOU KNOW, BUT YOU DO ACCEPT THOSE?

14

15   **MARGARET TODD:** WELL, WE SHOULD NOT BE...

16

17   **SUP. KNABE:** THAT'S WHAT IT SAYS.

18

19   **MARGARET TODD:** OUR REPORT WAS STATING THAT WE DETERMINED THAT  
20   OUR STAFF TOLD US THAT THEY DID, AT TIMES, ACCEPT THOSE. THEY  
21   SHOULD NOT AND WE WILL RETRAIN THEM SO THAT THEY DO NOT. I  
22   THINK THEY HAVE A SOFT HEART AND...

23

24   **SUP. BURKE:** WHEN A LITTLE KID COMES UP AND WANTS TO GET A BOOK  
25   AND THEY HAVE A FADED CARD OR EXPIRED CARD...



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1

2 **SUP. KNABE:** YEAH, I MEAN, I THINK THE CONCERN HERE IS NOT THAT  
3 PEOPLE ARE USING IT TO READ BOOKS. I MEAN, THAT'S-- I MEAN, I--  
4 - NO ONE...

5

6 **MARGARET TODD:** YEAH. AND YOU'RE CORRECT, SUPERVISOR, THE STAFF  
7 NEEDS TO FOLLOW THE COUNTY PROCEDURE AS STATED AND IT STATES  
8 THAT WE CAN ONLY ISSUE IT IF IT'S A VALID CARD.

9

10 **SUP. KNABE:** AND EVEN WITHOUT THE MATRICULAR CARDS, YOU WOULD  
11 DO EVERYTHING AND YOUR STAFF WOULD DO EVERYTHING, I'VE BEEN  
12 OUT TO YOUR LIBRARIES, TO MAKE SURE THAT SOME WAY, SHAPE, OR  
13 FORM THEY HAVE ABILITY TO USE THE LIBRARY SYSTEM.

14

15 **MARGARET TODD:** WE DO OUR VERY BEST TO GET EVERYONE A CARD.

16

17 **SUP. KNABE:** THANK YOU.

18

19 **SUP. ANTONOVICH:** THEN YOU HAD THE ONE CASE, JORJEY MORIN  
20 VERSUS COUNTY OF LOS ANGELES WHERE THE PERSON WITH THE  
21 MATRICULAR CARD HAD A \$300,000 JUDGMENT AGAINST THE COUNTY  
22 BECAUSE OF HIS MISUSING THE COMMUTER AND HAVING TO BE EVICTED  
23 FOR DOING THAT, RESULTING IN AN ALTERCATION WITH A STAFF  
24 MEMBER OF THE LIBRARY, SO-- AND THAT CAME-- THAT \$300,000 CAME  
25 OUT OF YOUR BUDGET.



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1

2 **MARGARET TODD:** YES, IT DID, SUPERVISOR.

3

4 **SUP. MOLINA, CHAIR:** EXCUSE ME BUT THAT'S A DIFFERENT ISSUE. HE  
5 WAS UTILIZING THE COMPUTER INAPPROPRIATELY AND WAS ASKED TO  
6 LEAVE AND WOULD NOT. WHY ARE YOU BLAMING THIS ON THE  
7 MATRICULAR CONSULAR?

8

9 **SUP. ANTONOVICH:** HE WOULDN'T LEAVE. NO, HE WOULDN'T LEAVE.  
10 THAT'S HIS ACCESS TO THE...

11

12 **SUP. MOLINA, CHAIR:** I'M SORRY?

13

14 **SUP. ANTONOVICH:** HE HAD A MATRICULAR CONSULAR CARD. IN HIS  
15 DEPOSITION, HE ADMITTED HE WAS NOT HERE LEGALLY, AND YET,  
16 THROUGH HIS ACTIONS AT THE LIBRARY, IT RESULTED IN A \$300,000  
17 LAWSUIT. I'M JUST SAYING THIS IS AN EXAMPLE OF A PERSON...

18

19 **SUP. MOLINA, CHAIR:** BUT THAT ISN'T-- I UNDERSTAND BUT YOU'RE  
20 TYING THINGS THAT ARE NOT CONNECTED. I KNOW, BECAUSE WE ARE  
21 VERY CONCERNED ABOUT THAT CASE. WE HAD SOMEBODY COMING IN AND  
22 UTILIZING THE COMPUTER INAPPROPRIATELY. THE LIBRARY STAFF  
23 APPROACHED THE GENTLEMAN AND ASKED HIM NOT TO STOP USING IT. I  
24 DON'T THINK IT'S FAIR TO DUMP IT ALL TOGETHER. THERE IS NO



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1 DOUBT THAT WAS A PROBLEM AND THAT'S A PERSON WE DON'T WANT TO  
2 USE OUR LIBRARY BECAUSE IT WAS INAPPROPRIATELY USED.

3

4 **SUP. ANTONOVICH:** BUT HE WAS ABLE TO USE THE LIBRARY AND GET  
5 HIS LIBRARY CARD FROM HIS MATRICULAR CONSULAR CARD.

6

7 **SUP. MOLINA, CHAIR:** AND YOU KNOW WHAT? THERE ARE ALSO FOUR-  
8 YEAR-OLDS THAT HAVE BENEFITED AND BECOME BETTER READERS  
9 BECAUSE THEIR PARENTS WERE ABLE TO ACCESS A LIBRARY BOOK, SIR.  
10 SO, I THINK YOU HAVE TO BE CAUTIOUS AS HOW YOU APPROACH THIS,  
11 MR. ANTONOVICH. ALL RIGHT. NEXT, WE HAVE MISS MARIA JIMENEZ  
12 AND ANNE MARIE TALMAN. PLEASE.

13

14 **YVONNE MARIA JIMENEZ:** GOOD MORNING, HONORABLE MEMBERS OF THE  
15 BOARD OF SUPERVISORS. I AM YVONNE MARIA JIMENEZ AND MY  
16 APPEARANCE BEFORE YOU THIS MORNING IS AS A PRIVATE CITIZEN AND  
17 MEMBER OF THE COUNCIL OF PRESIDENTS OF THE MEXICAN FEDERATIONS  
18 OF SOUTHERN CALIFORNIA, FEDERATIONS THAT REPRESENT LITERALLY  
19 THOUSANDS OF CONSTITUENTS IN THE FIRST THROUGH FIFTH  
20 SUPERVISORIAL DISTRICTS. AND MAY I ADD, U.S. CITIZEN,  
21 SUPERVISOR ANTONOVICH. SUPERVISOR ANTONOVICH, WE APPRECIATE  
22 YOUR INTEREST AND YOUR CONCERN SECURITY. HOWEVER, WE FIND THAT  
23 THE MATRICULAR CONSULAR HAS BEEN RECOGNIZED BY A NUMBER OF  
24 COUNTIES, GOVERNMENTS, INCLUDING THE UNITED STATES GOVERNMENT,  
25 AS A FORM OF I.D. IT IS USED AS A VALID I.D. FOR THOUSANDS OF





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1 WORKERS AND RESIDENTS OF THE CITY AND COUNTY OF LOS ANGELES  
2 AND THAT IS MERELY WHAT IT IS. I DO NOT WANT TO REITERATE THE  
3 POINTS MADE BY HONORABLE SUPERVISOR BURKE OR MOLINA BUT THE  
4 FACT IS THAT THE MATRICULA CONSULAR RUN THE SAME RISK OF  
5 FORGERY AS THOSE RUN BY THE MOST SECURE FORMS OF I.D. ISSUED  
6 BY THE UNITED STATES GOVERNMENT AND THE STATE OF CALIFORNIA,  
7 AND WE RECOGNIZE THAT. CRIMINALS WILL ALWAYS BE AMONG US.  
8 HOWEVER, THIS MATRICULAR CONSULAR HAS MET VERY STRINGENT  
9 STANDARDS. THE LOS ANGELES POLICE DEPARTMENT, A COUPLE YEARS  
10 BACK, WORKING WITH THE STATE DEPARTMENT AND THE REPUBLIC OF  
11 MEXICO, DEVELOPED A VIDEO SETTING FORTH EXACTLY HOW A  
12 MATRICULAR CONSULAR IS PROCESSED AND THE TECHNOLOGY THAT IS  
13 USED TO TRY AND TO PREVENT FORGERIES. IT HAS BEEN RECOGNIZED  
14 BY THE LOS ANGELES POLICE DEPARTMENT. IT IS A FORM OF I.D.  
15 THAT IS PROVIDED TO WORKERS IN THE COUNTY AND CITY OF LOS  
16 ANGELES, SO THAT LAW ENFORCEMENT MAY HAVE SOME IDENTIFICATION  
17 OF WHO THE INDIVIDUALS ARE. AS HAS ALREADY BEEN STATED IN THE  
18 SESSION, THIS DOCUMENT CANNOT BE USED TO PROCURE ANY PUBLIC  
19 BENEFIT OR ANY OTHER PRIVILEGE THAT CANNOT BE OBTAINED THROUGH  
20 FURTHER BACKGROUND CHECKS OR OTHER DOCUMENTATION. ON BEHALF OF  
21 THE MEXICAN COMMUNITIES OF LOS ANGELES, I ASK THE BOARD OF  
22 SUPERVISORS TO TAKE ADMINISTRATIVE NOTICE OF THE FACT THAT THE  
23 ATTEMPT TO PROCURE OR THE PROCUREMENT OF A FALSE  
24 IDENTIFICATION DOCUMENT, INCLUDING A MATRICULAR CONSULAR, IS A  
25 VIOLATION OF CALIFORNIA PENAL STATUTES AND IS A VIOLATION OF



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1 U.S. FEDERAL LAW AND IT IS VERY DISRESPECTFUL THAT A  
2 SUPERVISOR WOULD TAKE THAT ACTION TO PROCURE SUCH A DOCUMENT,  
3 WHICH IS A VIOLATION OF LAW, NO MATTER WHAT YOUR STANDING IS  
4 IN COMMUNITY. AND IT'S EXTREMELY DISRESPECTFUL TO THE MEMBERS  
5 OF THE MEXICAN AND IMMIGRANT COMMUNITIES OF LOS ANGELES  
6 COUNTY. WE ASK THE BOARD OF SUPERVISORS TO PLEASE REVIEW THE  
7 DOCUMENTATION THAT HAS BEEN SUBMITTED BY HIS HONORABLE CONSUL-  
8 GENERAL RUBEN BELTRAN AND THE REPUBLIC OF MEXICO DETAILING THE  
9 SECURITY OF THIS DOCUMENT. AND WE ASK THAT THE BOARD OF  
10 SUPERVISORS, AT THE VERY LEAST, TAKE THIS ISSUE UNDER  
11 SUBMISSION FOR FURTHER INVESTIGATION IF, IN FACT, YOU BELIEVE  
12 THE POLICY OF LOS ANGELES COUNTY SHOULD BE AMENDED TO EXCLUDE  
13 MISIDENTIFICATION. THANK YOU.

14

15 **SUP. MOLINA, CHAIR:** THANK YOU VERY MUCH. COULD WE ALSO BE  
16 JOINED BY MIRIAM GALICIA DUARTE AND MARTHA JIMENEZ. PLEASE.  
17 MS. TALMAN?

18

19 **ANN MARIE TALMAN:** ANN MARIE TALMAN. I'M HERE REPRESENTING THE  
20 MEXICAN-AMERICAN LEGAL DEFENSE AND EDUCATION FUND, OTHERWISE  
21 KNOWN AS MALDEF. MEXICO IS A VERY IMPORTANT ECONOMIC TRADE  
22 PARTNER WITH CALIFORNIA. IN FACT, IT'S THE LEADING TRADE  
23 PARTNER WITH CALIFORNIA AND ONE OF THE REASONS WHY CALIFORNIA  
24 IS SO ECONOMICALLY-- SUCH AN ECONOMIC POWERHOUSE FOR THE  
25 UNITED STATES. MAINTAINING GOODWILL AND GOOD RELATIONSHIPS



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1 WITH THE MEXICAN GOVERNMENT IS SOMETHING THAT IS VERY  
2 IMPORTANT TO THE CALIFORNIA ECONOMY. IT'S ALSO VERY IMPORTANT  
3 TO WORK COLLABORATIVELY WITH MEXICAN OFFICIALS IN THE UNITED  
4 STATES TO ENSURE THAT THERE IS A SAFE AND SECURE WAY TO  
5 IDENTIFY MEXICAN NATIONALS LIVING IN THIS COUNTRY. IT'S  
6 ESPECIALLY IMPORTANT POST-9/11, WHERE THERE HAS BEEN  
7 INCREASING FEAR OF HARASSMENT, THERE HAS BEEN INCREASED  
8 INCIDENTS OF HARASSMENT OF MEXICAN NATIONALS. AND THE ONLY WAY  
9 THAT THEY CAN GAIN SOME RELIEF AND SECURITY ABOUT HOW TO  
10 IDENTIFY THEMSELVES LIVING HERE IN THIS COUNTRY IS THROUGH THE  
11 MATRICULAR CARD. WE ALSO KNOW THAT ANY CHANGE IN THE CURRENT  
12 LOS ANGELES COUNTY REGULATIONS AND, BASED ON THE C.A.O.'S  
13 REPORT, THERE APPEARS TO BE NO REASON WHY A CHANGE WOULD BE  
14 RECOMMENDED BUT A CHANGE WOULD RAISE SERIOUS QUESTIONS OF  
15 FEDERALISM AND FEDERAL PREEMPTION BY IMPLEMENTING SUCH A  
16 CHANGE. WE KNOW THAT THE MATRICULAR CARD HAS BEEN ACCEPTED BY  
17 THE U.S. DEPARTMENT OF TREASURY FOR ALL FEDERALLY INSURED  
18 DEPOSITORIES. WE KNOW THAT IT HAS BEEN-- IS CONSISTENT WITH  
19 THE U.S. PATRIOT ACT AND HAS BEEN RECOGNIZED AS SUCH, NOT ONLY  
20 IN THAT ACT BUT ALSO BY REGULATORY OPINIONS THAT HAVE COME OUT  
21 OF THE IMMIGRATION AND THE I.N.S., WHICH IS NOW THE  
22 IMMIGRATION ENFORCEMENT-- CUSTOMS ENFORCEMENT AGENCY, WE ALSO  
23 KNOW THERE ARE SERIOUS QUESTIONS THAT WOULD BE RAISED AS A  
24 RESULT OF A CHANGE IN THE LAW THAT WOULD HAVE A  
25 DISPROPORTIONATE IMPACT BASED ON THE ETHNICITY OF INDIVIDUALS.



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1 SO, FOR THOSE CONCERNS, MALDEF BELIEVES THAT THE CURRENT LAW  
2 IS ONE THAT IS WORKABLE, IT'S WORKABLE WITH REGARD TO THE  
3 COUNTY. THE CONCERNS RAISED BY SUPERVISOR ANTONOVICH ARE ALL  
4 QUESTIONS OF FEDERAL LAW, THEY ARE QUESTIONS OF FEDERAL FRAUD  
5 LAW, THEY ARE QUESTIONS OF FEDERAL IMMIGRATION LAW, THEY ARE  
6 QUESTIONS OF FEDERAL TREASURY LAWS. THEY ARE NOT QUESTIONS OF  
7 COUNTY LAWS. THE BIGGEST CRIME RIGHT NOW IN THIS COUNTRY IS  
8 IDENTITY THEFT, IDENTITY THEFT OF U.S. BORN AND-- CITIZENS  
9 AND, BECAUSE OF THAT PROBLEM, I DON'T THINK WE ARE-- WE SHOULD  
10 BE CALLING FOR A MAJOR CHANGE IN THE WAY WE IDENTIFY OURSELVES  
11 IN THIS COUNTRY. SIMILARLY, VERY SMALL EXAMPLES THAT CANNOT BE  
12 VERIFIED OF PROBLEMS WITH THE CONSULATE CARD SHOULD NOT BE  
13 USED TO RAISE QUESTIONS AS A RESULT OF ITS RELIABILITY AND  
14 SECURITY. THANK YOU.

15

16 **SUP. MOLINA, CHAIR:** THANK YOU, MISS TALMAN. NEXT WE HAVE MS.  
17 DUARTE.

18

19 **MIRIAM GALICIA DUARTE:** YES, GOOD MORNING, YOUR HONORABLE  
20 SUPERVISOR. ON NOVEMBER 7TH OF 2001, THE CONSULATE GENERAL OF  
21 MEXICO IN LOS ANGELES AND WELLS FARGO ANNOUNCED THAT THE  
22 MATRICULAR CONSULAR CARD WILL BE ACCEPTED AS A PRIMARY FORM OF  
23 IDENTIFICATION FOR NEW ACCOUNT OPENINGS AND OVER-THE-COUNTER  
24 TRANSACTIONS AT ITS MORE THAN 3,000 RETAIL STORES IN 23  
25 STATES. TO DATE, WELLS FARGO HAS OPENED MORE THAN HALF A



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1 MILLION ACCOUNTS COUNTRYWIDE WITH THE MATRICULAR CONSULAR  
2 CARD. THE MATRICULAR CONSULAR CARD MEETS ALL OF OUR  
3 REQUIREMENTS AS A VALID FORM OF PRIMARY IDENTIFICATION. IT IS  
4 NUMBERED WITH A PHOTO, SIGNATURE, EXPIRATION DATE AND BRIEF  
5 DESCRIPTION OF THE HOLDER AND WE PLAN TO CONTINUE ACCEPTING IT  
6 FOR NEW ACCOUNT OPENINGS AND OVER-THE-COUNTER TRANSACTIONS.  
7 OUR EXPERIENCE WITH ACCOUNTS OPENED WITH A MATRICULAR CONSULAR  
8 CARD HAS BEEN NO DIFFERENT THAN THAT OF ACCOUNTS OPENED WITH  
9 U.S. DRIVER'S LICENSES OR CALIFORNIA IDENTIFICATIONS. I THINK  
10 IT'S ALSO IMPORTANT TO HIGHLIGHT THAT, AS PART OF OUR STANDARD  
11 PROCEDURE AT WELLS FARGO, A PROSPECTIVE CUSTOMER NEEDS TO  
12 PRESENT TWO FORMS OF IDENTIFICATION. ONE CAN BE THE MATRICULAR  
13 CONSULAR BUT, IN ADDITION TO MATRICULAR, WE ALSO REQUIRE A  
14 SECONDS PIECE OF IDENTIFICATION, IN ADDITION TO A SOCIAL  
15 SECURITY NUMBER OR AN INDIVIDUAL TAXPAYER I.D. NUMBER TO OPEN  
16 AN ACCOUNT. THANK YOU.

17

18 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. MISS JIMENEZ.

19

20 **MARTHA JIMENEZ:** YES. GOOD MORNING. I COME BEFORE YOU, BOARD OF  
21 SUPERVISORS, TO ASK TO ALLOW TO CONTINUE THE USE OF THE  
22 MATRICULAR CONSULAR. HARD WORK NEEDS TO BE REWARDED.  
23 IMMIGRANTS NEED TO HAVE A HUMAN FACE [ SAYS IT IN SPANISH ]  
24 AND IT IS THROUGH THE MATRICULAR CONSULAR THAT THEY ARE ABLE  
25 TO ACCESS BANKING SYSTEMS AND HAVE A PROPER IDENTIFICATION.



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1 ALSO, AS PART OF THE INTERNATIONAL CONVENTION OF VIENNA, IT  
2 SAYS THAT ALL PEOPLE, ALL IMMIGRANTS MUST HAVE THE RIGHT TO AN  
3 IDENTIFICATION. AND, FOR THAT REASON, WE FEEL THAT IMMIGRANTS  
4 SHOULD HAVE THE RIGHT TO CONTINUE USING THE MATRICULAR  
5 CONSULAR. I ALSO WANTED TO POINT OUT THAT MANY OF THE MEXICAN  
6 HOMETOWN FEDERATIONS WORKED ALONG WITH MEXICAN CONSULATE AND  
7 THE BANKING INSTITUTIONS TO CREATE THIS BOOKLET, WHICH HAS 30  
8 PAGES TO LEARN HOW TO GO ABOUT USING THE MATRICULAR CONSULAR.  
9 PEOPLE ARE CONSCIENTIOUS ABOUT WHAT TO DO AND WHAT NOT TO DO.  
10 SO I ASK YOU TO PLEASE SUPPORT THE MATRICULAR CONSULAR. THANK  
11 YOU.

12

13 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. WE APPRECIATE IT. NEXT  
14 WE HAVE FRANCISCO RIVERA, CELES KING AND ERNESTO GARCIA.  
15 PLEASE JOIN US. ARE YOU MR. RIVERA?

16

17 **FRANCISCO RIVERA:** YES, I AM FRANCISCO RIVERA, YES.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. KING IS ON HIS WAY. IS MR.  
20 GARCIA HERE? NO?

21

22 **FRANCISCO RIVERA:** HONORABLE CHAIR, SUPERVISOR GLORIA MOLINA,  
23 HONORABLE BOARD MEMBERS, I AM HERE THIS MORNING OF SUPPORT OF  
24 THE MATRICULAR CONSULAR AS A VALID DOCUMENT TO ESTABLISH  
25 IDENTITY OF A PERSON. BOTH THE GUATEMALAN AND MEXICAN





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1 CONSULATES ISSUES THESE DOCUMENTS. AS A MEMBER OF THE  
2 REPUBLICAN PARTY, I AM ASHAMED OF THE POLITICAL POSTURING AND  
3 THE POLITICAL OPPORTUNITIES OF SUPERVISOR MIKE ANTONOVICH  
4 CONDEMNING THE MATRICULAR CONSULAR. IT IS IRONIC THAT THE  
5 COUNTESS CHIEF ADMINISTRATIVE OFFICERS SAYS THAT THERE ARE NO  
6 PROBLEMS WITH THE MATRICULAR THAT MR. ANTONOVICH OPPOSES. IN  
7 THE NAME OF THE NATIONAL SECURITY, THE HUMAN RIGHTS AND CIVIL  
8 RIGHTS OF LATINOS IN THE UNITED STATES SHOULD NOT BE VIOLATED.  
9 I ASK SUPERVISOR ANTONOVICH TO IDENTIFY A SINGLE LATINO  
10 TERRORIST IN THE HISTORY OF THE UNITED STATES. I SHOULD REMIND  
11 ALL OF YOU THAT, IN THE WAR IN IRAQ, THE FIRST CASUALTY, IT  
12 WAS A GUATEMALAN IMMIGRANT THAT DIED DEFENDING THE UNITED  
13 STATES. AND, IN THE HISTORY OF THE WARS OF THE UNITED STATES,  
14 LATINOS HAVE CONTRIBUTED A BIG SHARE, YOU KNOW, PEOPLE THAT  
15 DIED DEFENDING THIS COUNTRY AND CONTINUE TO DO SO IN IRAQ. I  
16 CALL THE ATTENTION TO THE FACT THAT PRESIDENT GEORGE BUSH IS  
17 COMMITTED TO PROVIDE LEGAL IMMIGRATION RELIEF TO UNDOCUMENTED  
18 WORKERS IN THE UNITED STATES. HE HAS SAID AND HAS STATED THAT,  
19 IN HIS SECOND TERM, HE WILL SEE, YOU KNOW, THAT, WHEN  
20 DOCUMENTED WORKERS ARE PROVIDED WITH SOME SORT OF LEGALIZATION  
21 IN THE IMMIGRATION REFORM, IT WILL HAPPEN. THIS ATTACK ON THE  
22 FUNDAMENTAL HUMAN AND CIVIL RIGHTS WILL HAVE CONSEQUENCES, YOU  
23 KNOW, TO REPUBLICANS IN THE STATE OF CALIFORNIA FROM  
24 SACRAMENTO TO SAN DIEGO. SO I CALL YOU NOW TO STOP THE ATTACK  
25 ON LATINOS AND WE WANT TO DRAW THE LINE, YOU KNOW? FIRST, NO



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1 LICENSE YOU DON'T WANT TO BE ISSUED FOR DRIVERS, THEN, YOU  
2 KNOW, USING AGENTS OF THE SHERIFF, YOU KNOW, TO INTERROGATE  
3 INMATES IN THE JAILS OF THE COUNTY AND NOW YOU WANT TO OPPOSE.  
4 I THINK THAT THIS IS ENOUGH BASTILLA. THANK YOU.

5

6 **SUP. MOLINA, CHAIR:** THANK YOU. NEXT WE HAVE MR. KING.

7

8 **CELES KING IV:** MY NAME IS CELES KING IV, I'M THE VICE CHAIR OF  
9 THE CALIFORNIA CONGRESS OF RACIAL EQUALITY. AH, I TOOK IT ALL  
10 THE WAY OUT.

11

12 **SUP. MOLINA, CHAIR:** I HOPE THE MIKE IS ON FOR YOU THERE. OKAY.

13

14 **CELES KING IV:** YES, IT'S ON. I JUST GOT TO TURN IT UP. THERE  
15 WE GO. THAT'S GOOD. THAT'S GOOD. OKAY. IT'S STILL MORNING, SO  
16 GOOD MORNING, SUPERVISORS, ABOUT TWO MINUTES BEFORE. I'M HERE  
17 BECAUSE THERE ARE A LOT OF PEOPLE IN OUR COMMUNITY WHO HAVE A  
18 DEGREE OF CONCERN OVER THIS PARTICULAR ITEM THAT'S ON THE  
19 AGENDA TODAY AND WE, IN OUR COMMUNITY, BEGIN TO LOOK AT THINGS  
20 FROM A LITTLE DIFFERENT KIND OF AN APPROACH WHEN IT BECOMES A  
21 SITUATION WHERE WE THINK THAT THERE'S GOING TO BE AN  
22 ABRIDGEMENT OF A GROUP OF PEOPLE'S RIGHTS. AND WE DO THINK  
23 THAT, IN THIS SITUATION, WHEN WE LOOK AT IT, THAT IT IS A  
24 ISSUE OF RIGHTS BECAUSE EVERYONE IN THIS COUNTRY SEEMS TO  
25 ACCEPT THIS PARTICULAR FORM OF IDENTIFICATION. AND WE THINK



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1    THAT IT WOULD BE JUST RIDICULOUS FOR US, AS A COUNTY, TO  
2    DECIDE TO DO SOMETHING OTHER THAN THAT OR TO, YOU KNOW, TO  
3    DISAGREE WITH THE FEDERAL GOVERNMENT, LET ALONE ALL OF THE  
4    REST OF THE STATE, WHICH DOES ACCEPT THIS PARTICULAR ITEM. WE  
5    ALSO HAVE FOUND THAT IT IS VERY USEFUL IN OUR BUSINESS, WHICH  
6    HAPPENS TO BE BAIL BONDS, IN TERMS OF MY FAMILY BUSINESS, IN  
7    TERMS OF MAKING IDENTIFICATION FOR PURPOSES OF SUPPORT  
8    NETWORKS AND WITH FAMILIES WHEN WE, YOU KNOW, WHEN WE MOVE TO  
9    DO THINGS TO REMOVE THEM FROM JAIL AND PUT THEM BACK WITH  
10    THEIR FAMILIES. WE'VE FOUND IT VERY USEFUL. BASICALLY, WHAT  
11    I'M SAYING IS THAT I HOPE YOU DO SUPPORT THIS. THANK YOU.

12

13    **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, SIR. SENIOR GARCIA  
14    (SPEAKING SPANISH).

15

16    **INTERPRETER:** MY NAME IS ERNESTO GARCIA. I'M PRESIDENT OF THE  
17    CLUB ATSLAN IN THE CITY OF COMPTON. I AM HERE BECAUSE IT IS SO  
18    EASY TO GET A MATRICULAR CONSULAR CARD, THAT YOU CAN'T  
19    IMAGINE. I HAVE NOTICED THE FACILITY OR EASINESS THAT IT IS TO  
20    OBTAIN A MATRICULAR CONSULAR CARD. I HAVE HAD MEETINGS WITH  
21    THE CONSUL, MARIO PEREZ, AS WITH THE LEGAL COUNSEL, MARIO  
22    MORENO, A LEGAL REPRESENTATIVE OF THE CONSUL-GENERAL IN LOS  
23    ANGELES. NO ONE HAS DONE NOTHING AND I HAVE COMMENTED OVER THE  
24    MATRICULAR CONSULAR CARD. THE LAWYER, MORENO, AFTER SEEING THE  
25    DOCUMENTS THAT I'VE PRESENTED, THAT I, MR. GARCIA, HAD, WAS



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1 UPSET AND SENT ME OUT OF HIS OFFICE, THREATENING ME AND TOLD  
2 ME I COULD NOT ENTER HIS OFFICE AT ANY TIME AGAIN. I WAS IN  
3 CONTACT WITH VARIOUS PRESIDENT MEMBERS OF OTHER ORGANIZATIONS  
4 TO TRY TO ARRANGE A MEETING WITH CONSUL BELTRAN OR WITH OTHER  
5 REPRESENTATIVES TO REPORT WHAT WAS HAPPENING. I HAVE A  
6 DOCUMENT WHICH BELONGS TO A U.S. CITIZEN. THIS YOUNG LADY IS  
7 13 YEARS OF AGE AND IT HAS THE SEAL OF-- THIS IS NOT AGAINST  
8 THE MEXICAN CITIZENS I SUPPORT THEM. BUT IT IS VERY EASY FOR  
9 OTHER PEOPLE, PARENTS OR PEOPLE FROM OTHER COUNTRIES TO OBTAIN  
10 A MATRICULAR CARD. I WOULD LIKE THE CONSUL TO PAY MORE  
11 ATTENTION AND ALL THE PEOPLE AROUND HERE WHO HAVE SPOKEN ON  
12 THIS MATTER AND THEY HAVE NOT PAID ATTENTION TO THIS. I HAVE  
13 HAD MATRICULARS. I RECOGNIZE THE FRAUD THAT IS TAKING PLACE  
14 BECAUSE I HAVE RECEIVED OTHER-- I'M NOT AGAINST THE CITIZENS--  
15 I ASK THAT THE CONSULATE GENERAL PAY MORE ATTENTION IN  
16 ADMINISTERING THE CONLAREDO CARDS THAT ARE BEING GIVEN TO THE  
17 PUBLIC.

18

19 **SUP. MOLINA, CHAIR:** NEXT WE HAVE DR. GENEVIEVE CLAVREUL AND  
20 JULIO GIRON. ONE MORE? THIS IS THE LAST SPEAKER, GREGORY  
21 MORENO. EXCUSE ME. THOSE ARE THE LAST THREE SPEAKERS.

22

23 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.  
24 THIS IS DR. GENEVIEVE CLAVREUL. YOU KNOW, I'M ALWAYS CONCERNED  
25 WHEN I HEAR A LOT OF THE HALF TRUTHS AND TODAY, AGAIN, WE HAVE



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1 HEARD A LOT OF HALF TRUTHS. WHEN THE CONSUL-GENERAL OF MEXICO  
2 STATES THAT, AS A FOREIGN COUNTRY ISSUES SIMILAR MATRICULATION  
3 CARDS, IT IS CORRECT BUT YOU MUST, LIKE IN-- FOR FRANCE, AN  
4 EXAMPLE, IF I WANT TO GET A CONSULAR CARD FROM THE FRENCH  
5 CONSULATE, I MUST, BEYOND A SHADOW OF A DOUBT, PROVE I AM A  
6 LEGAL RESIDENT IN THIS COUNTRY AND THAT'S ONE THING HE FORGOT  
7 TO MENTION AND REPEATEDLY HE FORGOT TO MENTION THAT. I TOTALLY  
8 APPLAUD SUPERVISOR ANTONOVICH FOR HIS CONCERN. I THINK THERE  
9 IS TOTALLY A MANIPULATION OF INFORMATION GIVEN. AND TO THROW  
10 OUT ALL THE TIME, "ALL THE OTHER COUNTRIES DO IT," THIS IS NOT  
11 TRUE. AND I'M SURE, IF YOU CHECK EVERY OTHER COUNTRY, WHO ARE  
12 IN THE U.S., WHO ISSUE CONSULAR CARDS TO THEIR CITIZENS, THOSE  
13 CITIZENS MUST PROVE THEY ARE HERE LEGALLY. AND, AGAIN, THAT'S  
14 A WAY TO BYPASSING THE LEGAL IMMIGRATION. AND FOR SOMEBODY WHO  
15 HAS COME HERE AS A LEGAL IMMIGRANT AND FOUGHT FOR MY RIGHTS, I  
16 AM APPALLED WHEN I SEE THOSE KINDS OF MANIPULATIONS. THANK YOU  
17 FOR YOUR ATTENTION.

18

19 **SUP. MOLINA, CHAIR:** THANK YOU. MR. GIRON.

20

21 **JULIO GIRON:** THIS IS NOT REALLY A GOOD DAY FOR EVERYONE,  
22 ESPECIALLY FOR US LATINOS AND MR. ANTONOVICH, SUPERVISOR,  
23 MADAM CHAIRMAN AND MEMBERS OF THIS BOARD. MESA-- THE CITY OF  
24 MESA IN ARIZONA IS THE NATIONAL CAPITAL OF IDENTITY THEFT AND  
25 WE ALL-- MY RESPECT TO YOU, SUPERVISOR YAROSLAVSKY, MANY



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1 RUSSIANS GO THERE AND TRY TO GET FAKE DOCUMENTS IN MESA,  
2 ARIZONA. NO WONDER WHY THEY APPROVE PROPOSITION 200. I, AS A  
3 LATINO, I'M NOT AGAINST MY OWN RACE, ALTHOUGH WE ARE AGAINST  
4 ILLEGAL IMMIGRATION AND WE SUPPORT WHAT THE PRESIDENT IS  
5 TRYING TO DO TO LEGALIZE THOSE WHO QUALIFY. GOING BACK TO THE  
6 COUNTY OF LOS ANGELES, WHEN WE SEE CASES LIKE THE LEGAL CASE  
7 MR. ANTONOVICH BROUGHT UP ABOUT THE LIBRARY, IT'S NOT ONLY  
8 ABOUT READING BOOKS AND YOU KNOW ABOUT IT. WE ARE 42 LEGAL  
9 IMMIGRANTS, LEGALLY HERE IN THE UNITED STATES FROM A HISPANIC  
10 DESCENT, AND IT IS A SHAME AND THE DIPLOMAT FROM MEXICO IS  
11 BEHIND ME NOW. I WOULD LIKE TO ASK MR. BELTRAN HOW MANY YEARS  
12 AND WHAT IS NECESSARY IN MEXICO TO GET A DRIVER'S LICENSE. AND  
13 I WOULD LIKE HIM TO RESPOND, IF IT'S POSSIBLE, RIGHT HERE. WE  
14 IN OUR GROUP ARE NOT AGAINST OUR OWN MEXICANS, ARGENTINES,  
15 NICARAGUANS, GUATEMALANS, YOU NAME IT AND SO ON AND SO ON.  
16 WHAT WE ARE AGAINST IS THAT THIS IS ANOTHER GREEN LIGHT TO  
17 KEEP THE MEXICAN GOVERNMENT, THE GUATEMALAN GOVERNMENT, THE  
18 SALVADORIAN GOVERNMENT TO KEEP IMPORTING OUR PEOPLE ILLEGALLY  
19 TO THE UNITED STATES, TO EUROPE, TO AFRICA, TO ASIA, TO  
20 AUSTRALIA. THIS IS ENOUGH. AND THE MATRICULAR CONSULAR, HE  
21 SHOULD NOT BE ONLY THE MATRICULAR CONSULAR FROM MEXICO AND MR.  
22 ANTONOVICH, FOR ALL OF THOSE WHO ARE WHITE, NON-HISPANICS,  
23 THIS IS THE HOT ISSUE. WHY NOT YOU ALSO COUNSEL THE MATRICULAR  
24 CONSULAR FROM ITALY? THE PEOPLE FROM CANADA WHO ENTER HERE  
25 ILLEGALLY, DAY AND NIGHT, THEY ONLY SHOW OFF THEIR CANADIAN





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1 DRIVER'S LICENSE OR CANADIAN I.D. AND THEY GO BACK AND FORTH,  
2 BACK AND FORTH. IF WE, MR. ANTONOVICH, ARE GOING TO STOP THE  
3 MATRICULAR CONSULAR FROM MEXICO, WE HAVE TO STOP ALL OF THEM  
4 OR IT WILL BECOME DISCRIMINATION. I DON'T USUALLY TALK ABOUT  
5 DISCRIMINATION, MISS BURKE, BECAUSE I'M NOT IN THAT VENUE. I  
6 THINK THAT, NO MATTER WHAT COLOR WE HAVE, WE ARE SMART ENOUGH  
7 TO SUCCEED, NOT TO UTILIZE THE CARD FOR OUR SCHEME OR OUR  
8 RIGHT TO SAY, OH, WE CANNOT DO IT BECAUSE WE ARE NOT CLEAR IN  
9 OUR SKIN. THAT IS NOT TRUE. IT IS ENOUGH, SUPERVISORS. I THINK  
10 WE, THE LEGAL IMMIGRANTS OF THIS COUNTRY, ALL OF THE COUNTY OF  
11 LOS ANGELES, DESERVE A LITTLE BIT OF RESPECT. NO MORE EXCUSES.  
12 WE SHOULD STOP THIS SITUATION WITH THE MATRICULAR CONSULAR  
13 BECAUSE, IF WE GO AND I SEE ON THE RED LIGHT SOMETIMES, WE GO  
14 TO MACARTHUR PARK, RIGHT ACROSS TO THE MEXICAN CONSULATE. THEY  
15 CAN GIVE YOU THAT IF YOU WANT TO. SO IT'S NOT AN EXCUSE AND  
16 IT'S NOT-- AND, AFTER 9/11, WE CANNOT AFFORD TO KEEP DOING  
17 WITH THIS.

18

19 **SUP. MOLINA, CHAIR:** THANK YOU, MR. GIRON. MR. MORENO.

20

21 **GREGORY MORENO:** YES. GOOD AFTERNOON NOW. I'M A LEGAL  
22 REPRESENTATIVE FOR THE CONSULATE, SEVERAL OF THE CONSULATES  
23 HERE IN CALIFORNIA. WELL, NUMBER ONE, MR. GARCIA, ERNESTO  
24 GARCIA, HAS NEVER COME TO ANY LEGAL REPRESENTATIVE OF THE  
25 CONSULATE TO COMPLAIN AT ALL ABOUT THE MATRICULAR. HIS PRIVATE



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1   LEGAL BUSINESS IS NOT A CONCERN FOR THIS BOARD, HAS NOTHING TO  
2   DO WITH THE MATRICULAR AND I QUESTION WHETHER HE'S A COMMUNITY  
3   LEADER BUT THAT'S BESIDE THE POINT. I THINK WHAT NEEDS TO BE  
4   BROUGHT IS WHAT ARE YOU GOING TO DO IF YOU WIPE OUT THE  
5   MATRICULAR? I DON'T THINK YOU HAVE A SOLUTION FOR THAT. WHAT  
6   ARE YOU GOING TO DO FOR IDENTITY FRAUD? ARE YOU GOING TO WIPE  
7   OUT THE OTHER I.D.S THAT ARE BEING ROBBED? I MEAN, RIGHT NOW,  
8   YOU'RE TRYING COME UP WITH A SOLUTION, IT SEEMS TO ME AND I  
9   SEE THE CONCERN, I THINK WE'RE ALL CONCERNED, BUT THERE'S NOT  
10   A BASIS TO WIPE OUT THE MATRICULAR WITH A CLEAN SWEEP BECAUSE  
11   YOU'RE CONCERNED. THE TRUTH OF THE MATTER IS, YOU HAVE  
12   IDENTITY FRAUD ALL OVER AND YOU HAVE ROBBERY OF CARDS. YOU CAN  
13   GO DOWN TO MACARTHUR PARK AND PROBABLY PICK UP A CARD THAT  
14   SAYS, "I'M MIKE ANTONOVICH."

15

16   **SUP. ANTONOVICH:** THAT'S WHAT THEY DID.

17

18   **GREGORY MORENO:** WELL, NO, TO SAY THAT I AM. IF I WANTED TO DO  
19   THAT. BUT THAT DOESN'T MEAN THAT THERE'S ANYTHING WRONG WITH  
20   THE MATRICULAR. I THINK THE CONDUCT THAT YOU CAN DO IS YOU  
21   COULD HAVE GOTTEN A U.S. PASSPORT. NOW, ARE YOU GOING TO  
22   THROW-- ARE YOU GOING TO QUESTION A U.S. PASSPORT? I SUBMIT TO  
23   THIS COUNTY BOARD THAT YOU NEED TO LOOK AT THE TECHNOLOGY  
24   THAT'S AVAILABLE, THE STATE-OF-THE-ART. THE STATE-OF-THE-ART  
25   DICTATES TO YOU WHAT IS AVAILABLE AND, AGAIN, THIS IS GOING TO



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1 BE HIGHLY QUESTIONABLE IN TERMS OF THIS COUNTY PROFILING  
2 LATINOS. OKAY? BECAUSE IF THEY GIVE YOU A MATRICULAR THAT IS  
3 LEGITIMATELY GIVEN TO YOU, INSTEAD OF GIVING YOU YOUR DRIVER'S  
4 LICENSE, THAT IT MAY HAVE BEEN LOST, YOU'RE GOING TO PROFILE  
5 THAT LATINO WITHOUT ANY LEGAL BASIS. AND I SUBMIT TO YOU,  
6 AGAIN, LIKE THE MEMORANDUM THAT YOU PASSED A COUPLE OF WEEKS  
7 AGO, YOU'RE GOING TO END UP PUTTING THE COUNTY IN A SITUATION  
8 AT THE FOREFRONT OF PROFILING AND I DON'T THINK YOU WANT TO DO  
9 THAT TO THE COUNTY THAT HAS THE MOST LATINOS IN CALIFORNIA.  
10 THANK YOU VERY MUCH.

11

12 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. THAT COMPLETES THE  
13 TESTIMONY.

14

15 **SUP. ANTONOVICH:** MR. JANSSEN FOR THE REPORT. WE HAVE QUESTIONS  
16 FOR HIM.

17

18 **SUP. MOLINA, CHAIR:** MR. JANSSEN, THERE'S A QUESTION.

19

20 **SUP. ANTONOVICH:** MR. JANSSEN, IN YOUR BOARD LETTER, YOU STATE  
21 AND I'LL QUOTE, QUOTING, "WE HAVE NOW DETERMINED THAT IT WOULD  
22 BE INCONSISTENT WITH HOMELAND SECURITY PROCEDURES AND  
23 GUIDELINES AND FEDERAL AVIATION ADMINISTRATION REGULATION TO  
24 REQUIRE A FOREIGN NATION TO ACCEPT ANYTHING LESS THAN A



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1 PASSPORT FOR REENTRY INTO THAT COUNTRY." COULD YOU ELABORATE  
2 ON THAT?

3

4 **C.A.O. JANSSEN:** LET ME SEE IF MY STAFF CAN.

5

6 **SUP. ANTONOVICH:** I DON'T KNOW. IT WAS YOUR NAME.

7

8 **C.A.O. JANSSEN:** DID YOU HEAR THE QUESTION?

9

10 **SPEAKER:** GOOD AFTERNOON, SUPERVISOR. I THINK OUR INTENTION WAS  
11 THAT OTHER COUNTRIES REQUIRE PASSPORTS IN ORDER TO ENTER THEIR  
12 COUNTRY AND CERTAINLY THE F.A.A. WOULD REQUIRE THAT A PASSPORT  
13 BE PRESENTED BEFORE SOMEBODY GETS ON A PLANE TO A FOREIGN  
14 COUNTRY. AND WE BELIEVE WE SHOULD NOT PREEMPT THAT  
15 REQUIREMENT, WHICH IS A SECURITY REQUIREMENT FOR OTHER  
16 COUNTRIES BY OUR POLICY OF ACCEPTING THE MATRICULAR CONSULAR.

17

18 **SUP. ANTONOVICH:** DO THE MEXICAN OR ARGENTINE GOVERNMENTS  
19 CURRENTLY ACCEPT THEIR CONSULATE CARDS FOR REENTRY?

20

21 **SPEAKER:** THAT'S WHAT WE'VE BEEN ADVISED BY THOSE CONSULATES,  
22 YES.

23

24 **SUP. ANTONOVICH:** SO THEY USE IT FOR REENTRY?

25



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1     **SPEAKER:** RIGHT.

2

3     **SUP. ANTONOVICH:** IS IT CONSISTENT WITH HOMELAND SECURITY  
4     PROCEDURES AND GUIDELINES FEDERAL IMMIGRATION LAWS FOR US TO  
5     ACCEPT ANYTHING LESS THAN A PASSPORT FOR THOSE ENTERING OUR  
6     COUNTRY?

7

8     **SPEAKER:** CERTAINLY NOT. FOR ENTRY INTO OUR-- WELL, OF COURSE,  
9     THAT'S NOT THE COUNTY'S PURVIEW BUT I UNDERSTAND THAT FEDERAL  
10    LAW CONTROLS THAT.

11

12    **SUP. ANTONOVICH:** WHY IS IT APPROPRIATE FOR US TO ACCEPT THE  
13    FOREIGN CONSULATE I.D. CARDS IN CASES WHERE THE APPLICANT  
14    FAILED TO PRODUCE A VALID PASSPORT?

15

16    **SPEAKER:** I THINK THERE'S OTHER FORMS OF I.D. WHICH RELIABLY  
17    DETERMINE THAT THIS INDIVIDUAL IS WHO THEY PRESENT THEMSELVES  
18    TO BE, LIKE A ORIGINAL BIRTH CERTIFICATE, AND MY UNDERSTANDING  
19    OF THE BOARD POLICY IS THAT THE MATRICULAR CONSULAR IS-- DOES  
20    NOT ADDRESS LEGAL RESIDENCY, IT'S NOT THE PURPOSE OF IT SO...

21

22    **SUP. ANTONOVICH:** COULD YOU READ WHAT IT STATES IN YOUR REPORT  
23    TO US FROM THE SHERIFF'S DEPARTMENT? I BELIEVE IT'S ON, WHAT,  
24    PAGE 7.

25



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1 **SPEAKER:** OUR SURVEY RESPONSE, OR...

2

3 **SUP. ANTONOVICH:** YES. ON YOUR SURVEY RESPONSE.

4

5 **SPEAKER:** "THE SHERIFF'S DEPARTMENT REPORTED THAT, AS WITH MOST  
6 FORMS OF IDENTIFICATION OTHER THAN CALIFORNIA IDENTIFICATION  
7 CARDS AND DRIVER'S LICENSES, IT IS DIFFICULT TO DETERMINE THE  
8 VALIDITY AND AUTHENTICITY OF THE CARDS. THE SHERIFF'S  
9 DEPARTMENT HAS DISTRIBUTED A NEWSLETTER THAT DESCRIBES THE  
10 FCICS, THAT'S FOREIGN CONSULATE IDENTIFICATION CARDS, TO  
11 ASSIST PERSONNEL IN RECOGNIZING AUTHENTIC CARDS."

12

13 **SUP. ANTONOVICH:** AND THEN, ON PAGE 3 OF 3, COULD YOU READ WHAT  
14 IT STATES THERE FROM THE DEPARTMENT?

15

16 **SPEAKER:** I'M SORRY, WHERE ARE YOU NOW?

17

18 **SUP. ANTONOVICH:** PAGE 3 OF 3, ATTACHMENT 2, WHERE IT STATES,  
19 "DOES YOUR DEPARTMENT, THE SHERIFF'S DEPARTMENT HAVE ANY  
20 SUGGESTIONS, COMMENTS OR CONCERNS?"

21

22 **SPEAKER:** RIGHT. THEY SAID THAT, "DETERMINING THE VALIDITY AND  
23 AUTHENTICITY OF THE CARDS IS AN ISSUE AND THE SHERIFF'S  
24 DEPARTMENT HAS DISTRIBUTED A DEPARTMENT NEWSLETTER DESCRIBING  
25 THE FCIC CARDS TO ASSIST PERSONNEL IN RECOGNIZING AUTHENTIC





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1 CARDS." THEY GO ON WITH SUGGESTIONS, "RECOGNITION OF THE FCIC  
2 CAN BE DIFFICULT FOR LAW ENFORCEMENT OFFICERS DUE TO THE  
3 INFREQUENT CONTACT WITH THESE CARDS. IN ADDITION, INFORMATION  
4 RELATED TO ANY CHANGES IN THE CARDS HAS BEEN REQUESTED IN  
5 ORDER TO DISSEMINATE THE INFORMATION TO OFFICERS."

6

7 **SUP. ANTONOVICH:** THE SURVEY RESPONSE BY THE DEPARTMENT OF  
8 SOCIAL SERVICES STATED THAT THE STATE IS NOT INSTRUCTED  
9 WHETHER THESE FOREIGN CONSULATE CARDS CAN BE USED FOR  
10 IDENTIFICATION WHEN APPLYING FOR PROGRAMS LIKE MEDICAL. ARE WE  
11 ACCEPTING THEM BASED ON THE ASSUMPTION THAT IT IS OKAY?

12

13 **SPEAKER:** NO. WITHOUT GUIDANCE AS TO WHAT THEY WOULD BE  
14 ACCEPTED FOR, DEPARTMENTS WOULD NOT ACCEPT THE CARD FOR-- TO  
15 MAKE THEM ELIGIBLE FOR ANY SERVICES THAT THEY'RE NOT ASSURED  
16 THAT THEY ARE ELIGIBLE FOR.

17

18 **SUP. ANTONOVICH:** AND THE GUIDANCE THAT YOU HAVE GIVEN THE  
19 DEPARTMENTS ARE?

20

21 **SPEAKER:** ABSOLUTELY.

22

23 **SUP. ANTONOVICH:** PER YOUR BOARD LETTER, BOTH THE DEPARTMENT OF  
24 HEALTH SERVICES HAVE ADMITTED ACCEPTING EXPIRED CARDS WHEN  
25 THE-- WHAT ARE YOU DOING TO ENSURE THAT DEPARTMENTS ARE NOT



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1 ARBITRARILY ALLOWING THESE CARDS TO BE ACCEPTED WHEN THEY ARE  
2 FORGERIES OR INVALID?

3

4 **SPEAKER:** WE'VE SPOKEN WITH EACH OF THESE DEPARTMENTS AND I  
5 THINK, BASED UPON THESE SURVEY RESPONSES, NEW INSTRUCTIONS  
6 NEED TO GO OUT TO DEPARTMENTS TO REINFORCE TO THEIR STAFF THAT  
7 THEY'RE ONLY TO ACCEPT ONES THAT THEY BELIEVE ARE VALID AND  
8 THAT COMPLY WITH THE SECURITY FEATURES, COMPLY WITH THE  
9 EXAMPLES THAT THEY'VE BEEN GIVEN, OF WHAT THEY NEED TO LOOK  
10 LIKE. WE HAVE COMMUNICATED WITH DEPARTMENTS OVER THE LAST  
11 YEAR, WHEN THEY'VE INDICATED TO US THAT SOME OF THEIR STAFF  
12 ARE INSUFFICIENTLY AWARE OF HOW TO DETERMINE AUTHENTICITY AND  
13 WE'VE PROVIDED NEW COPIES OF WHAT THE AUTHENTIC CARDS LOOK  
14 LIKE, WE'VE PROVIDED ADDITIONAL COPIES OF THE DECODERS AND  
15 HAVE ENCOURAGED DEPARTMENTS TO KEEP THEIR FRONTLINE STAFF  
16 TRAINED. I THINK THE RESPONSES ON THE SURVEY SUGGESTS THAT  
17 ADDITIONAL ADVISEMENT AND PERHAPS A LITTLE BIT MORE CLOSER  
18 SCRUTINY BY OUR OFFICERS WOULD PROBABLY BE HELPFUL.

19

20 **SUP. ANTONOVICH:** ARE YOU AWARE OF A DECODING DEVICE WHICH  
21 PROJECTS ACTUAL LIGHT ON TO CARDS TO VERIFY AUTHENTICITY?

22

23 **SPEAKER:** YES. THAT WAS DEMONSTRATED TO US.

24



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1   **SUP. ANTONOVICH:** AND HOW MANY OF THOSE DO YOU HAVE IN YOUR  
2   POSSESSION?

3

4   **SPEAKER:** WE HAVE THE DECODER CARDS. I DON'T BELIEVE...

5

6   **SUP. ANTONOVICH:** BUT YOU DON'T HAVE THE AUTHENTICITY  
7   VERIFICATION DEVICE WITH THE ULTRAVIOLET LIGHT?

8

9   **SPEAKER:** I DON'T BELIEVE WE HAVE OBTAINED THAT, NO. WE HAVE  
10   THE DECODER CARDS.

11

12   **SUP. ANTONOVICH:** IF THE DECODERS WERE ISSUED AND ARE RELIABLE,  
13   WHY IS THE SHERIFF DISTRIBUTING A NEWSLETTER TO HELP IDENTIFY  
14   THE AUTHENTICITY OF THE CARDS? SHOULDN'T THEY HAVE MORE STATE-  
15   OF-THE-ART DECODING DEVICES?

16

17   **SPEAKER:** WE CAN CERTAINLY SEE WHAT THE LOGISTICS ARE OF  
18   OBTAINING ADDITIONAL TECHNOLOGY FOR COUNTY DEPARTMENTS LIKE  
19   ULTRAVIOLET LIGHT ON A REGULAR BASIS. WE FELT THAT THE DECODER  
20   WHICH WAS PROVIDED WAS ADEQUATE BUT, IF ADDITIONAL ASSURANCE  
21   IS REQUIRED, WE CAN CERTAINLY CHECK WITH THOSE DEPARTMENTS ON  
22   THE ABILITY TO PURCHASE ADDITIONAL TECHNOLOGY.

23

24   **SUP. ANTONOVICH:** JUST A QUOTE FROM THE F.B.I., MR. MCGRAW, WHO  
25   SAYS, "THESE CRIMINAL THREATS ARE SIGNIFICANT BUT IT IS A



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1 TERRORIST THREAT PRESENTED BY THE MATRICULAR CONSULAR CARD  
2 THAT'S MOST WORRISOME. FEDERAL OFFICIALS HAVE DISCOVERED  
3 INDIVIDUALS FROM MANY DIFFERENT COUNTRIES..." AND IT TALKS  
4 ABOUT MANY DIFFERENT COUNTRIES, THEY'RE NOT TALKING ABOUT ONE  
5 PARTICULAR COUNTRY, "...FROM MANY DIFFERENT COUNTRIES IN  
6 POSSESSION OF MATRICULAR CONSULAR CARDS. MOST OF THESE  
7 INDIVIDUALS ARE CITIZENS OF OTHER CENTRAL OR SOUTH AMERICAN  
8 COUNTRIES; HOWEVER, AT LEAST ONE INDIVIDUAL OF MIDDLE EASTERN  
9 DESCENT HAS BEEN ARRESTED IN POSSESSION OF A MATRICULAR  
10 CONSULAR CARD. THE ABILITY OF FOREIGN NATIONALS TO USE THE  
11 MATRICULAR CONSULAR CARD TO CREATE A WELL- DOCUMENTED BUT  
12 FICTITIOUS IDENTITY IN THE UNITED STATES PROVIDES AN  
13 OPPORTUNITY FOR TERRORISTS TO MOVE FREELY WITHIN THE UNITED  
14 STATES WITHOUT TRIGGERING NAME-BASED WATCH LISTS THAT ARE  
15 DISSEMINATED TO LOCAL POLICE OFFICERS. IT ALSO ALLOWS THEM TO  
16 BOARD PLANES WITHOUT REVEALING THEIR TRUE IDENTITY. ALL OF  
17 THESE THREATS ARE IN ADDITION TO THE TRANSFER OF TERRORIST  
18 FUNDS MENTIONED EARLIER." AND, AS THE CONSUL INDICATED, LACK  
19 OF BACKGROUND CHECKS ON CRIMINAL RECORDS IS, IN MY OPINION, A  
20 VERY MAJOR FLAW...

21

22 **SUP. MOLINA, CHAIR:** YOU'RE MISCONSTRUING WHAT THE CONSUL HAD  
23 SAID.

24

25 **SUP. ANTONOVICH:** WELL, I'M JUST...



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1

2 **SUP. MOLINA, CHAIR:** YOU'RE MISCONSTRUING WHAT HE SAID.

3

4 **SUP. ANTONOVICH:** ...I'M ON MY TIME. I'M ON MY TIME. IF THE  
5 CONSUL-GENERAL WANTS...

6

7 **SUP. MOLINA, CHAIR:** ON YOUR TIME, WOULD YOU...

8

9 **SUP. ANTONOVICH:** ...TO RESPOND, HE CAN. THE POINT IS, THERE IS  
10 A MAJOR, MAJOR LOOPHOLE IN CRIMINAL INVESTIGATIONS PRIOR TO  
11 THE ISSUING. AND I HAVE A MOTION I WOULD LIKE TO READ THAT THE  
12 CONSULATE- ISSUED CARDS PROVIDE AN OPEN DOOR TO CRIMINALS. THE  
13 LIMITED BACKGROUND CHECKS CONDUCTED ARE NOT SHARED WITH OUR  
14 CRIMINAL DATABASES OR TERRORIST WATCH LISTS. MEANWHILE,  
15 CARDHOLDERS ARE ABLE TO TRAVEL ON AIRPLANES, OPEN BANK  
16 ACCOUNTS, AND ASSUME NEW IDENTITIES. ACCEPTANCE OF THESE CARDS  
17 ENCOURAGE ILLEGAL IMMIGRATION, WHICH CONSTITUTES DE FACTO  
18 AMNESTY FOR ILLEGALS. FURTHERMORE, THESE CARDS OPEN  
19 OPPORTUNITIES FOR OBTAINING ADDITIONAL IDENTIFICATION CARDS  
20 AND THREATEN OUR DOMESTIC SECURITY WHILE UNDERMINING THE  
21 GENERAL WELFARE OF THE CITIZENS OF THIS NATION. FEDERAL  
22 AUTHORITIES HAVE CONDUCTED THAT THESE CARDS ARE NOT RELIABLE  
23 SOURCES OF IDENTIFICATION IN THE 2003 TESTIMONY BEFORE THE  
24 HOUSE JUDICIARY SUBCOMMITTEE ON IMMIGRATION. OFFICIALS FROM  
25 THE F.B.I. STATED THAT THE MEXICAN CONSULAR CAN BE A PERFECT



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1 BREEDER DOCUMENT FOR ESTABLISHING A FALSE IDENTITY. THAT IS  
2 THE QUOTE USED BY MR. MCGRAW. THE C.A.O.'S BOARD LETTER AND  
3 REPORT SUGGESTS THAT THE PREVIOUSLY ISSUED CARDS BY THE  
4 MEXICAN CONSULATE WHICH ARE ALSO THE CARDS PREDOMINANTLY IN  
5 CIRCULATION TODAY, ARE BEING ACCEPTED BY COUNTY STAFF. THESE  
6 CARDS DO NOT EXPIRE UNTIL EARLY 2007 AND ARE EASILY  
7 COUNTERFEITED. WITHOUT SOLICITATION, A MEMBER OF THE PUBLIC  
8 OBTAINED A MATRICULAR CONSULAR CARD USING MY PHOTOGRAPH, NAME  
9 AND BUSINESS ADDRESS ON THREE SEPARATE OCCASIONS. WHILE THE  
10 COUNTERFEIT CARD GREATLY RESEMBLES THE GENUINE CARDS ISSUED BY  
11 THE MEXICAN CONSULATE, THERE ARE EVEN DIFFERENCES EVEN AMONG  
12 THE GENUINE CARDS ISSUED SUCH AS THE COLOR, THE TYPE AND SIZE  
13 OF THE LETTERING AND THE SIGNATURE BLOCK ON THE BACK OF THE  
14 CARD. SO I WOULD THEREFORE MOVE THAT THE BOARD OF SUPERVISORS  
15 VOTE TO RESCIND THEIR ACCEPTANCE OF FOREIGN CONSULATE  
16 IDENTIFICATION CARDS.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. IS THERE A SECOND TO THAT  
19 MOTION?

20

21 **SUP. KNABE:** YEAH, I'LL SECOND THAT MOTION.

22

23 **SUP. MOLINA, CHAIR:** OKAY. THAT'S BEEN MOVED AND SECONDED. MS.  
24 BURKE?

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** I WILL PASS OUT A SUBSTITUTE. I'D LIKE TO  
2    INTRODUCE A SUBSTITUTE MOTION. I MOVE THAT WE APPROVE THE  
3    RECOMMENDATION OF THE C.A.O. AND APPROVE ITEM NUMBER 14 AND  
4    I'D LIKE TO ADD THIS. THE COUNTY POLICY OF ACCEPTING FOREIGN  
5    CONSUL IDENTIFICATION CARDS HAS PRODUCED POSITIVE RESULTS IN  
6    ITS EARLY STAGE OF IMPLEMENTATION. FOR EXAMPLE, IT HAS  
7    RESULTED IN THE INCREASED UTILIZATION OF PUBLIC LIBRARY  
8    RESOURCES WHICH WILL PRESUMABLY LEAD TOWARD HIGHER LITERACY  
9    RATES. AND IT'S ALSO ASSISTED INDIVIDUALS TO ESTABLISH CHILD  
10   SUPPORT CASES. AND HAS BEEN USED BY LAW ENFORCEMENT TO CONTACT  
11   AND IDENTIFY INDIVIDUALS. HOWEVER, GIVEN THE ISSUES RAISED  
12   TODAY ABOUT THE POTENTIAL PROBLEMS ASSOCIATED WITH  
13   AUTHENTICATION OF F.C.I.C.S., IT WOULD BE PRUDENT FOR THE  
14   COUNTY TO MAXIMIZE TRAINING OF ALL EMPLOYEES WHO MAY COME IN  
15   CONTACT WITH SUCH CARDS. INCREASED TRAINING AND AWARENESS BY  
16   COUNTY PERSONNEL SHOULD ASSIST IN THE AUTHENTICATION OF  
17   F.C.I.C.S. AND SERVE AS A DETERRENT FOR ANYONE SEEKING TO  
18   PRESENT FALSE IDENTIFICATION OF THIS TYPE. I THEREFORE MOVE  
19   THAT THE BOARD OF SUPERVISORS DIRECT THE C.A.O. TO COORDINATE  
20   WITH ALL PARTICIPATING FOREIGN COUNSELS PARTICIPATING IN THE  
21   FOREIGN CONSUL IDENTIFICATION CARD PROGRAM IN ORDER TO FURTHER  
22   DEVELOP TRAINING THAT WILL ASSIST COUNTY EMPLOYEES TO PROPERLY  
23   AUTHENTICATE F.C.I.C.S. AND I FURTHER MOVE THAT THIS BOARD  
24   DIRECT THE C.A.O. TO CONTINUE TO MONITOR THE OUTCOMES OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 F.C.I.C. PROGRAMS AND REPORT BACK ITS FINDINGS AND  
2 RECOMMENDATIONS IN ONE YEAR.

3

4 **SUP. MOLINA, CHAIR:** IS THERE A SECOND? OKAY, THEN, I MOVE AS A  
5 SECOND ON THAT ITEM. ALL RIGHT. THOSE ITEMS ARE BEFORE US.

6

7 **SUP. YAROSLAVSKY:** CAN I JUST ASK ONE QUESTION?

8

9 **SUP. MOLINA, CHAIR:** CERTAINLY, MR. YAROSLAVSKY.

10

11 **SUP. YAROSLAVSKY:** IS OUR LIBRARIAN STILL HERE?

12

13 **SUP. MOLINA, CHAIR:** IF WE COULD ASK THE LIBRARIAN TO JOIN US.

14

15 **SUP. YAROSLAVSKY:** WHILE SHE'S COMING IN, DID YOU CONSULT, MR.  
16 JANSSEN, WITH THE OTHER DEPARTMENTS THAT ARE LIKELY TO COME IN  
17 CONTACT WITH THE DISPROPORTIONATELY HIGH NUMBER OF PEOPLE WHO  
18 CARRY THESE CARDS AND TO SEE WHETHER THERE HAVE BEEN ANY  
19 PROBLEMS?

20

21 **C.A.O. JANSSEN:** OTHER COUNTY DEPARTMENTS?

22

23 **SUP. YAROSLAVSKY:** OTHER COUNTY DEPARTMENTS, CORRECT.

24



**The Meeting Transcript of  
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1   **C.A.O. JANSSEN:** NO. I MEAN, WE IDENTIFIED IN A SURVEY 14  
2   DEPARTMENTS THAT ARE CURRENTLY USING THE CARD, SO WE'RE  
3   ASSUMING THEY'RE THE ONES THAT ARE...

4

5   **SUP. YAROSLAVSKY:** ALL RIGHT. BUT IN YOUR RECOMMENDATION THAT  
6   YOU HAVE BEFORE US, IS IT BASED ON, YOU KNOW, CONSULTATION  
7   WITH THE DEPARTMENTS?

8

9   **C.A.O. JANSSEN:** NO. THE RECOMMENDATION TO CHANGE THE PASSPORT  
10   OBLIGATION HAS TO DO WITH A REQUEST BY THE COUNTRY OF BRAZIL,  
11   WHO DOES NOT ACCEPT THEIR OWN CARD AS-- IN LIEU OF A  
12   PASSPORT...

13

14   **SUP. YAROSLAVSKY:** THAT'S THE ONLY REASON THIS IS BEFORE US  
15   NOW?

16

17   **C.A.O. JANSSEN:** NO. WE HAVE AN ANNUAL REPORT, TOO.

18

19   **SUP. YAROSLAVSKY:** A REPORT ON THE EFFECTIVENESS OF THIS?

20

21   **C.A.O. JANSSEN:** THAT IS CORRECT.

22

23   **SUP. YAROSLAVSKY:** AND WHETHER THERE ARE PROBLEMS ASSOCIATED  
24   WITH IT. WHAT I WANT TO KNOW IS, IN YOUR REVIEW OF THIS, AND  
25   PREPARATORY TO THIS ANNUAL REPORT TO THE BOARD, DID YOU FIND



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The Los Angeles County Board of Supervisors

1 THAT THERE WERE ANY PROBLEMS AS IT RELATED TO THE COUNTY, NOT  
2 THE PROBLEMS THAT HAVE BEEN RAISED BY OTHERS TODAY, BUT...

3

4 **C.A.O. JANSSEN:** NO, WE DID NOT.

5

6 **SUP. YAROSLAVSKY:** JUST SINCE YOU'RE HERE, DO PEOPLE USE THE  
7 LIBRARY SYSTEM WHO USE THE MATRICULAR CONSULAR CARD AS A FORM  
8 OF IDENTIFICATION?

9

10 **MARGARET TODD:** YES, THEY DO.

11

12 **SUP. YAROSLAVSKY:** IS IT A SIGNIFICANT NUMBER? I MEAN, A  
13 NOTICEABLE NUMBER? I SHOULDN'T SAY "SIGNIFICANT" BUT  
14 NOTICEABLE?

15

16 **MARGARET TODD:** WELL, WE HAD ABOUT 2,800, 2,900 WHO NOW HAVE  
17 CARDS. WE HAVE...

18

19 **SUP. YAROSLAVSKY:** 2,800 WHAT? PEOPLE WHO HAVE LIBRARY CARDS?

20

21 **MARGARET TODD:** WHO HAVE CARDS. THEY'VE BEEN ISSUED LIBRARY  
22 CARDS USING...

23

24 **SUP. YAROSLAVSKY:** BASED ON THE MATRICULAR CONSULAR?

25



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1 **MARGARET TODD:** RIGHT. AND WE HAVE ABOUT, I THINK, 2.5 MILLION  
2 REGISTERED BORROWERS SO, PERCENTAGE-WISE, IT'S A VERY SMALL  
3 PERCENTAGE.

4

5 **SUP. YAROSLAVSKY:** ALL RIGHT. OF THE 2,800-- NEARLY 3,000  
6 PEOPLE WHO HAVE BEEN GOTTEN CARDS USING THE MATRICULAR  
7 CONSULAR, IS THERE ANY CONCLUSION YOU CAN DRAW? DO THEY RETURN  
8 THEIR BOOKS ON TIME? ARE THEY MORE APT TO BE OVERDUE? DO THEY  
9 NOT RETURN BOOKS COMPARED TO THE REST OF YOUR POPULATION?

10

11 **MARGARET TODD:** WE DID A SAMPLING TO SEE AND PRETTY MUCH  
12 THEY'RE LIKE EVERYONE ELSE. ACTUALLY, THE RETURN RATE'S A  
13 LITTLE BETTER.

14

15 **SUP. YAROSLAVSKY:** OH, MY GOD. MAYBE WE SHOULD ISSUE MATRICULAR  
16 CONSULAR CARDS TO EVERYBODY. [ LAUGHTER ] [ APPLAUSE ]

17

18 **SUP. MOLINA, CHAIR:** FOLKS, PLEASE.

19

20 **SUP. YAROSLAVSKY:** YOU HAVE FOUND AND THAT'S REALLY WHAT I WAS  
21 DRIVING AT WITH MR. JANSSEN, WHETHER THERE'S ANY HIGHER  
22 PROPENSITY FOR PROBLEMS RELATED TO THE COUNTY AS A RESULT OF  
23 THESE AND, AT LEAST IN THE CASE OF YOUR DEPARTMENT, WHERE  
24 MAYBE ONE OF THE FEW DEPARTMENTS THAT I KNOW OF WHERE YOU  
25 ACTUALLY COME IN AND BORROW SOMETHING OF VALUE AND ARE



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1   REQUIRED TO RETURN IT, YOU'RE SAYING THAT YOU HAVE NOT HAD  
2   THAT KIND OF PROBLEM. WHAT YOU'VE SAID IS IT'S ACTUALLY  
3   BETTER.

4

5   **MARGARET TODD:** THAT'S CORRECT.

6

7   **SUP. MOLINA, CHAIR:** AND I BELIEVE SHE SAID THAT THERE WERE  
8   81,000 BORROWINGS, RIGHT?

9

10   **MARGARET TODD:** YES, ITEMS BORROWED, SUPERVISOR.

11

12   **SUP. YAROSLAVSKY:** YEAH. I DON'T WANT YOU TO LOOK AT MY OWN  
13   RECORD WHEN IT COMES TO THE LIBRARY SYSTEM BUT, HOPEFULLY, THE  
14   STATUTE OF LIMITATIONS HAS LONG EXPIRED. THE OTHER THING, I  
15   THINK MR. ANTONOVICH DID RAISE A GOOD POINT AND THAT'S HOW  
16   EASY IT IS TO COUNTERFEIT IDENTIFICATION CARDS. AND I THOUGHT  
17   IT WAS INTERESTING, AND IT CERTAINLY MADE FOR AN INTERESTING  
18   PHOTO OP, TO HAVE MR. ANTONOVICH'S YOUTHFUL APPEARANCE ON THE  
19   MATRICULAR CONSULAR. I'M NOT AS CONCERNED ABOUT THE  
20   FABRICATIONS OF THOSE CARDS AS I AM ABOUT HOW EASY IT IS TO  
21   FABRICATE SOCIAL SECURITY CARDS, PASSPORTS, CALIFORNIA  
22   DRIVER'S LICENSES, ALL OF WHICH CAN BE ACQUIRED IN ANY NUMBER  
23   OF PLACES IN SOUTHERN CALIFORNIA FOR A FEW BUCKS. AND, YOU  
24   KNOW, UNLESS YOU'RE GOING THROUGH ONE OF THESE ELECTRONICALLY  
25   SCANNED PLACES, I IMAGINE THAT IF YOU'RE COMING THROUGH





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1 CUSTOMS OR IMMIGRATION AT THE AIRPORT, THAT YOUR PHONY  
2 PASSPORT IS PROBABLY GOING TO HAVE A HARD TIME MAKING IT  
3 THROUGH THE SCANNER BUT, OTHER THAN THAT, FOR VIRTUALLY ANY  
4 OTHER PURPOSE THAT ONE USES A PASSPORT OR A DRIVER'S LICENSE  
5 FOR IDENTIFICATION PURPOSES, I'M MUCH MORE CONCERNED ABOUT  
6 THOSE CARDS AND THOSE FORMS OF IDENTIFICATION THAN I AM ABOUT  
7 THIS ONE. AND, FRANKLY, IF I WAS A TERRORIST, AND SOME PEOPLE  
8 WHO HAVE-- MY FORMER BABYSITTER WAS HERE THIS MORNING, THE  
9 WIFE OF THE VETERAN WHO LED US IN THE PLEDGE, SAID SHE WAS MY  
10 BABYSITTER, SHE PROBABLY THOUGHT I WAS A TERRORIST AT ONE  
11 POINT. BUT, IF I WANTED TO DO SOME HARM, I WOULDN'T USE A  
12 MATRICULAR CONSULAR AND CALL ATTENTION TO MYSELF. [ APPLAUSE ]

13

14 **SUP. MOLINA, CHAIR:** PLEASE.

15

16 **SUP. YAROSLAVSKY:** I WOULD GO DOWN TO MACARTHUR PARK AND I'D  
17 GET A PASSPORT OR DRIVER'S LICENSE, SOMETHING FAR MORE  
18 CONVENTIONAL AND I THINK, IN THAT REGARD, MIKE, YOU'VE RAISED--  
19 - I MEAN, YOU'VE FOCUSED SOME ATTENTION ON SOMETHING THAT I  
20 THINK WE ALL SHOULD AGREE ON, WHICH IS...

21

22 **SUP. MOLINA, CHAIR:** FAKE I.D.S.

23

24 **SUP. YAROSLAVSKY:** ...THE ISSUE OF FAKE I.D.S AND HOW EASY IT  
25 IS TO ACQUIRE THEM, TO REPLICATE THEM AND WHAT NEEDS TO BE



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1 DONE IN OUR SOCIETY, AND THIS IS FAR MORE THAN JUST LOS  
2 ANGELES COUNTY, OF CREATING THE KINDS OF IDENTIFICATIONS THAT  
3 DON'T REQUIRE YOU TO LOOK AT IT UNDER A MICROSCOPE BUT CAN  
4 EASILY BE DISCERNED AS EITHER FAKE OR ACCURATE OR TRUTHFUL AND  
5 THAT, TO ME, IS A MUCH LARGER ISSUE. I'VE NEVER BEEN  
6 COMFORTABLE ABOUT THE MATRICULAR, TO BE HONEST WITH YOU. I  
7 JUST-- I THINK I WAS PART OF THE MAJORITY HERE THAT WANTED TO  
8 SEE HOW IT WORKED OUT, LET'S TRY IT AS A PILOT PROGRAM, LET'S  
9 SEE IF IT CREATES ANY PROBLEMS FOR US. THE REASON I WAS NOT  
10 COMFORTABLE WITH IT IS NOT BECAUSE-- AND STILL NOT COMFORTABLE  
11 WITH IT, I'M GOING TO SUPPORT MS. BURKE'S MOTION, HOWEVER,  
12 BECAUSE I'M NOT SO UNCOMFORTABLE THAT I WOULDN'T CONTINUE IT.  
13 IT'S OBVIOUSLY PROVIDED A SERVICE TO A LOT OF PEOPLE. THE  
14 REASON I'VE BEEN UNCOMFORTABLE WITH IT IS IT BEGINS THE BLUR  
15 OUR OWN INTERNAL IDENTIFICATION PROCESSES AND, WITH ALL DUE  
16 RESPECT TO CONSUL-GENERAL BELTRAN, WITH WHOM I'VE CARRIED ON A  
17 CORRESPONDENCE LATELY, I JUST THINK THERE ARE SOME THINGS  
18 THAT, AT SOME POINT, FOREIGN CONSULATES OR FOREIGN EMBASSIES  
19 OR FOREIGN COUNTRIES SHOULDN'T BE ISSUING I.D. CARDS IN OUR  
20 COUNTRY AND, AS FAR AS I KNOW, MOST COUNTRIES WOULD NEVER  
21 COUNTENANCE THAT SORT OF THING IN THEIR COUNTRY. OBVIOUSLY,  
22 THE SITUATION HERE, ESPECIALLY IN SOUTHERN CALIFORNIA, IS  
23 DIFFERENT, IT'S UNIQUE AND NECESSITY IS THE MOTHERHOOD OF  
24 INVENTION. AND THIS CONCEPT HAS BEEN INVENTED TO ADDRESS A  
25 PROBLEM WHICH HAS ARISEN AND THAT'S-- I'M CERTAINLY SATISFIED



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1 THAT, ON THE-- HOW IT FUNCTIONS, THAT IT HAS NOT BEEN A  
2 PROBLEM FOR US. OUR COUNTY ADMINISTRATIVE OFFICER SAYS IT HAS  
3 NOT BEEN A PROBLEM FOR US. THE POLICE CHIEF, THE SHERIFF,  
4 EVERYBODY IN LAW ENFORCEMENT HAS SAID IT'S BEEN AN ASSET, NOT  
5 A LIABILITY. MINE IS MORE A PHILOSOPHICAL ISSUE AND I'M NOT  
6 GOING TO LET MY PHILOSOPHICAL POINT OF VIEW TRUMP THE  
7 PRACTICALITY. THERE ARE A LOT OF PEOPLE WHO HAVE BENEFITED  
8 FROM THIS, INCLUDING OUR OWN COUNTY DEPARTMENTS, IT MAKES OUR  
9 LIVES A LITTLE BIT EASIER. SO I'M GOING TO SUPPORT THE  
10 BURKE/MOLINA MOTION. [ APPLAUSE ]

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT. PLEASE. NO, NO, NO APPLAUSE.  
13 SUPERVISOR KNABE?

14

15 **SUP. KNABE:** YES. I JUST WANTED TO ADD A COUPLE OF THINGS.  
16 OBVIOUSLY, I WAS ONE WHO, THE LAST TIME, ORIGINALLY SUPPORTED  
17 THE USE OF MATRICULAR CARDS. AS MOST OF YOU KNOW, I DO SERVE  
18 ON A HOMELAND SECURITY COMMISSION ON A NATIONAL BASIS AND  
19 THERE HAVE BEEN SIGNIFICANT ISSUES RAISED, SOME OF THE VERY  
20 ISSUES THAT SUPERVISOR YAROSLAVSKY JUST DISCUSSED, AS IT  
21 RELATES TO AN I.D. TRAIL, AS IT RELATES TO OTHER GOVERNMENTS  
22 NOT ALLOWING THE SAME KINDS OF THINGS AND IT GOES WAY BEYOND,  
23 WAY BEYOND THE POTENTIAL USE OF A MATRICULAR CARD FOR SOMEONE  
24 TO BE ABLE TO READ. AND AS I, YOU KNOW, ASKED THE LIBRARIAN, I  
25 KNOW THAT SHE DOESN'T NEED A MATRICULAR CARD TO-- OR HER



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1 PEOPLE, I MEAN, THEY WANT PEOPLE TO USE THE LIBRARIES AND  
2 THEY'LL DO ANYTHING THEY CAN TO DO THAT. THIS IS A VERY  
3 SIGNIFICANT ISSUE OF NATIONAL SECURITY. THE MORE I.D.S THAT WE  
4 ALLOW, IT'S NOTHING TO DO SPECIFICALLY, AND MAYBE, AS I SAY,  
5 WITH MATRICULAR BUT THE MORE KINDS OF THESE I.D.S ARE FLOATING  
6 AROUND, THE EASIER IT IS TO CREATE THE TRAIL, THE ISSUE OF  
7 IDENTITY THEFT KINDS OF THINGS. I MEAN, IF, IN FACT-- I  
8 ORIGINALLY THOUGHT WE WERE DOING THE RIGHT THING BUT, AS YOU  
9 LOOK AT THE FACE OF THIS NATION CHANGING SINCE THE EVENTS OF  
10 9/11, THERE ARE OTHER SIGNIFICANT SECURITY ISSUES OUT THERE.  
11 AND THE ISSUANCE, THE VERY FACT THAT OUR OWN IMMIGRATION  
12 ENFORCEMENT PORTION DOES NOT RECOGNIZE A MATRICULAR CARD. THE  
13 DEPARTMENT OF HOMELAND SECURITY DOES NOT RECOGNIZE A  
14 MATRICULAR CARD. THERE ARE REASONS WHY THEY DON'T AND I THINK  
15 THESE REASONS ARE SIGNIFICANT ENOUGH THAT WE HERE IN THE  
16 LARGEST COUNTY IN AMERICA SHOULD BE A PARTNER IN THAT. AND, IF  
17 THE FEDERAL GOVERNMENT WANTS TO DO SOMETHING DIFFERENT, THEN  
18 MAYBE WE COULD PARTNER WITH THEM. SO-- I MEAN, OUR OWN  
19 SHERIFF'S DEPARTMENT, YOU KNOW, HAS SAID THAT IT'S VERY  
20 DIFFICULT, I MEAN, THEY'VE NOT SAID THEY'VE HAD NO PROBLEMS,  
21 IT'S VERY DIFFICULT TO VALIDATE OR TO CHECK THE AUTHENTICITY  
22 OF THESE CARDS. AND SO, WITHOUT THOSE LITTLE SCANNERS OUT  
23 THERE ON EVERY SHERIFF'S CAR, WE CAN'T EVEN GET COMPUTERS ON  
24 ALL OF THEM, I'M NOT SURE WE'RE GOING TO BE ABLE TO GET



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1 SCANNERS AS WELL, TOO, I HAVE TO, YOU KNOW, BE OPPOSED TO THE  
2 ISSUANCE OF MATRICULAR CARDS.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU, MR. KNABE.

5

6 **SUP. ANTONOVICH:** JUST ONE POINT TO SUPERVISOR YAROSLAVSKY.

7

8 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH.

9

10 **SUP. ANTONOVICH:** IN THE TESTIMONY BEFORE THE CONGRESSIONAL  
11 COMMITTEE, IT STATED, "IT IS ESTIMATED...

12

13 **SUP. MOLINA, CHAIR:** ARE YOU GOING TO REREAD IT AGAIN?

14

15 **SUP. ANTONOVICH:** NO, JUST ONE SENTENCE. "...THAT MORE THAN 90%  
16 OF THE MATRICULAR CARDS NOW ARE BEING USED..." THEY'RE SAYING  
17 THAT MORE THAN-- "IT IS OUR UNDERSTANDING THAT AS MANY AS 13  
18 STATES CURRENTLY ACCEPT THE MATRICULAR CONSULAR FOR THE  
19 PURPOSE OF OBTAINING A DRIVER'S LICENSE." AND THAT'S THE  
20 PROBLEM.

21

22 **SUP. YAROSLAVSKY:** DOES OUR D.M.V. RECOGNIZE THE MATRICULAR  
23 CONSULAR FOR THE PURPOSE OF OBTAINING A DRIVER'S LICENSE?

24

25 **SUP. KNABE:** NO.



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1

2 **SUP. YAROSLAVSKY:** I WAS NOT AWARE THAT WE DO.

3

4 **SUP. KNABE:** NO. BUT THAT'S THE REASON-- THAT'S PART OF THE  
5 PROBLEM ON A NATIONAL BASIS, THOUGH, OTHER STATES DO.

6

7 **SUP. YAROSLAVSKY:** UNDERSTOOD, I UNDERSTAND THAT BUT, I MEAN,  
8 HERE IN CALIFORNIA, THAT'S NOT THE PROBLEM AND I...

9

10 **SUP. ANTONOVICH:** BUT THE OTHER STATES, IF THEY GOT A CARD  
11 HERE, THEY GO TO ANOTHER STATE. THAT'S WHAT WE'RE TALKING  
12 ABOUT.

13

14 **SUP. YAROSLAVSKY:** ANOTHER STATE. AND OTHER STATES RECOGNIZE  
15 THIS-- WELL, OBVIOUSLY, IT'S NOT A CALIFORNIA CARD, RIGHT.

16

17 **SUP. ANTONOVICH:** OTHER STATES HAVE RECOGNIZED THESE.

18

19 **SUP. MOLINA, CHAIR:** YOU KNOW, THERE ARE MANY IN THIS STATE AND  
20 IN THIS COUNTRY THAT ARE WILLING TO BLAME EVERYTHING UPON  
21 IMMIGRANTS INTO THIS COUNTRY AND I RESPECT AND HONOR THE  
22 ARGUMENTS THAT SUPERVISOR KNABE HAS MADE. HE SITS ON THIS  
23 COMMITTEE AND WE ARE NOT TRYING TO PROMOTE ANY KIND OF EFFORT  
24 TO ENCOURAGE ANYONE TO VIOLATE ANY LAW IN THIS COUNTRY. WE ARE  
25 NOT ASKING AND THIS IS SIMPLICITY OF IDENTIFICATION CARDS THAT





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1 WE WANT TO HONOR. AGAIN, THE SURVEY WAS DONE, THE ISSUES WERE  
2 ADDRESSED AND YOU CAN SEE THAT IT IS USED AS AN IDENTIFICATION  
3 CARD. I CONTINUE TO RESPECT THE RIGHT OF THE MEXICAN  
4 GOVERNMENT TO ISSUE A CARD OF IDENTIFICATION FOR ITS OWN  
5 CITIZENS THAT ARE WITHIN THE GEOGRAPHIC BOUNDARIES OF THEIR  
6 RESPONSIBILITY AND DUTIES. THAT IS AN ENTITLEMENT THAT IS  
7 OFFERED, AGAIN, TO EVERY COUNTRY THAT HAS A CONSULATE WITHIN  
8 THIS AREA. I CONTINUE TO AND I FIND IT PERSONALLY INSULTING  
9 THAT SUPERVISOR ANTONOVICH WANTS TO LOAD THIS UP AS EVERY ILL  
10 AND EVERY PROBLEM AND ASSOCIATE IT TO THIS. THERE ARE PEOPLE  
11 WHO ARE UTILIZING THIS AS IDENTIFICATION CARD BECAUSE THEY  
12 HAVE NO OTHER IDENTIFICATION CARD AVAILABLE TO THEM. AND SO,  
13 CONSEQUENTLY, THEY BORROW A BOOK, THEY GET INTO A BUILDING,  
14 THE PEOPLE KNOW WHO THEY ARE. THE CONSUL-GENERAL VERY  
15 APPROPRIATELY WANTED TO DO A POWERPOINT PRESENTATION BUT I  
16 SAID JUST PRESENT US WITH THE INFORMATION, WHICH HE DID DO,  
17 AND TALKS ABOUT THE TRANSPARENCY OF THEIR PROCESS, INVITED  
18 EACH OF US, INCLUDING YOURSELF, SUPERVISOR ANTONOVICH, TO HAVE  
19 ONE OF THESE DECODING MACHINES, THE ULTRAVIOLET RAYS. HE WILL  
20 PROVIDE IT FOR YOU IN CASE YOU'RE WORRIED OF ANY OF THOSE  
21 PEOPLE WHO MIGHT COME INTO YOUR OFFICE AND VIOLATE ANY OF  
22 THE...

23

24 **SUP. ANTONOVICH:** PLEASE, PLEASE, PLEASE.

25



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1    **SUP. MOLINA, CHAIR:** WELL, AGAIN, YOU ARE EQUALLY AS INSULTING  
2    IN EVERY RESPECT OF EVERYTHING THAT YOU HAVE RAISED SO FAR.  
3    AGAIN, THERE IS NO DOUBT THAT THERE ARE FAKE I.D.S THAT ARE  
4    BEING BOUGHT AND SOLD. YOU VIOLATED THE LAW AS WELL AS  
5    EVERYONE ELSE WHO DOES IT.

6

7    **SUP. ANTONOVICH:** I DID NOT-- IT WAS MAILED TO ME.

8

9    **SUP. MOLINA, CHAIR:** WE SHOULD NOT-- WE-- YOU VIOLATED THE LAW.

10

11    **SUP. ANTONOVICH:** NO, I DIDN'T.

12

13    **SUP. MOLINA, CHAIR:** MY TIME, SIR. MY TIME, SIR.

14

15    **SUP. ANTONOVICH:** OKAY. YOUR TIME AND THEN I'LL RESPOND.

16

17    **SUP. MOLINA, CHAIR:** AND SO THE REALITY IS, LET'S NOT ALL DUMP  
18    IT IN TOGETHER. HERE, WE'RE TRYING TO CREATE A PROCESS FOR  
19    RESIDENTS IN THIS COUNTY. AGAIN, NOBODY SAID, YOU KNOW, IF YOU  
20    BUY AN ITEM AT THE GROCERY STORE, IF YOU ARE NOT LEGALLY HERE,  
21    YOU DO NOT HAVE TO PAY TAXES ON IT. IF YOU GO TO TARGET TODAY,  
22    THEY DO NOT SIT THERE AND SAY, "YOU ARE NOT LEGALLY HERE, SO  
23    YOU DON'T HAVE TO PAY FEDERAL TAX, SALES TAX OR ANYTHING  
24    ELSE." IF YOU RETURN AN ITEM TO TARGET TODAY, YOU MUST PRESENT  
25    AN I.D. THAT IS A REQUIREMENT. AGAIN, TO RETURN THE SAME ITEM



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1 THAT YOU PAID FOR. AND SO, AGAIN, THERE'S A NEED FOR AN  
2 IDENTIFICATION CARD AND THERE'S NO DOUBT THERE ARE PEOPLE  
3 EVERY SINGLE DAY, UNFORTUNATELY, VIOLATING IT. BUT, AS MS.  
4 BURKE STATED, WE GO THROUGH A PROCESS TO GET THESE  
5 IDENTIFICATION CARDS AND WE HOPE THAT THE FEDERAL GOVERNMENT  
6 WILL ONE DAY ADDRESS THESE ISSUES. THEY MUST BE ADDRESSED AND  
7 SHOULD BE ADDRESSED AT THIS LEVEL. BUT AT THIS POINT IN TIME,  
8 AS THE C.A.O. QUITE CLEARLY POINTS OUT, THIS IS A CARD THAT IS  
9 BASED EXCLUSIVELY ON TRYING TO IDENTIFY AN INDIVIDUAL AS TO  
10 WHO THEY ARE, TO GET A LIBRARY CARD, TO ACCESS VARIOUS  
11 SERVICES THAT ARE AVAILABLE FROM THE COUNTY THAT REQUIRE ANY  
12 KIND OF IDENTIFICATION CARD. SO, AGAIN, THERE IS NO DOUBT THAT  
13 I KNOW THAT YOU FIND IT AS AN OPPORTUNITY TO POUNCE ON CERTAIN  
14 INDIVIDUALS AND THERE IS NO DOUBT THAT THERE ARE PEOPLE IN  
15 THIS COUNTRY THAT ARE ILLEGALLY HERE, THERE ARE MANY PEOPLE  
16 HERE WHO COME INTO THIS COUNTRY TO COMMIT ILLEGAL ACTS. BUT  
17 LET'S REMIND YOU, THERE ARE MANY PEOPLE IN THIS COUNTRY WITH  
18 VALID BIRTH CERTIFICATES, BORN IN THIS COUNTRY, WITH VALID  
19 I.D. EVERY SINGLE DAY COMMITTING CRIMES, HATE CRIMES, CRIMES  
20 OF SECURITY, CRIMES AGAINST EACH AND EVERY SINGLE ONE OF US.  
21 WE ARE VICTIMIZED CONSTANTLY. BUT TO DUMP IT ALL ON THE  
22 RESPONSIBILITY, INCLUDING THE GENTLEMAN WHO WAS MISUSING OUR  
23 COMPUTER SYSTEM, I DON'T CARE WHERE THEY'RE FROM OR WHO THEY  
24 ARE. THEY HAVE TO HONOR THE RULES OF OUR PUBLIC LIBRARIES AND,



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1 IF THEY DO NOT, THEY'RE GOING TO GET THROWN OUT ON THEIR CAN,  
2 JUST AS THIS GENTLEMAN WAS.

3

4 **SUP. ANTONOVICH:** I DID NOT BUY THE CARD. SOMEBODY DID IT IN MY  
5 NAME AND MAILED IT TO ME. THAT'S THE DIFFERENCE.

6

7 **SUP. MOLINA, CHAIR:** IT'S IN YOUR POSSESSION, AN INVALID I.D.,  
8 SIR.

9

10 **SUP. ANTONOVICH:** RIGHT. AND THAT'S WHY I USED IT TO POINT OUT  
11 WHY AN INVALID I.D... [ LOUD NOISES FROM THE AUDIENCE,  
12 APPLAUSE ]

13

14 **SUP. YAROSLAVSKY:** LET'S ARREST HIM.

15

16 **SUP. ANTONOVICH:** ...HAS SECURITY PROBLEMS BECAUSE THERE ARE  
17 OTHERS WHO HAVE INVALID I.D.S THAT ARE ABLE TO ESCAPE  
18 DETECTION OR USE IT TO GET OTHER ADDITIONAL DOCUMENTATION. AND  
19 THAT'S WHY THE F.B.I. AND OTHERS INVOLVED WITH HOMELAND  
20 SECURITY HAVE POINTED OUT THAT'S A SERIOUS FLAW IN THAT  
21 POLICY.

22

23 **SUP. YAROSLAVSKY:** MADAM CHAIR?

24

25 **SUP. MOLINA, CHAIR:** MR. YAROSLAVSKY.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** ONE OTHER QUESTION. ALL WE ARE DOING TODAY  
3 IS RECEIVING A REPORT...

4

5 **SUP. MOLINA, CHAIR:** THAT'S CORRECT.

6

7 **SUP. YAROSLAVSKY:** ...ON WHETHER THE COUNTY IS GOING TO HONOR  
8 THEM IN THE DEPARTMENTS, YOU KNOW, THAT-- WHERE WE HAVE  
9 PREVIOUSLY DESIGNATED THEY HONOR THEM, LIKE LIBRARIES, IT IS  
10 HEALTH, LIBRARIES, YOU KNOW, THAT SORT OF THING. WHETHER OR  
11 NOT WE DECIDE TO APPROVE EITHER MOTION THAT'S BEFORE US  
12 DOESN'T ADDRESS THE-- IT DOESN'T DETERMINE WHETHER THE  
13 MATRICULAR CONSULARS ARE GOING TO BE ISSUED BY THE CONSUL--  
14 CONSULATE HERE.

15

16 **C.A.O. JANSSEN:** RIGHT. HAS NO IMPACT ON THAT.

17

18 **SUP. YAROSLAVSKY:** HAS NO IMPACT ON THAT. SO I THINK THAT NEEDS  
19 TO BE CLEAR. THERE'S THIS IMPRESSION, EVEN I KIND OF GOT  
20 SUCKED INTO IT THIS MORNING THAT SOMEHOW THE DECISION ON  
21 WHETHER THERE WAS GOING TO BE A MATRICULAR CONSULAR PROGRAM IS  
22 DEPENDENT ON OUR VOTE. IT'S NOT. THAT'S A PROGRAM THAT'S OUT  
23 THERE. THE ONLY QUESTION IS WHETHER OUR DEPARTMENTS ARE GOING  
24 TO BE ASKED TO HONOR THEM AS A FORM OF IDENTIFICATION. AND  
25 YOUR REPORT, WHICH WE'VE ASKED YOU FOR SINCE WE STARTED THIS



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 PROGRAM, AN ANNUAL REPORT, IS THAT THIS HAS NOT BEEN A PROBLEM  
2 FOR ANY OF OUR DEPARTMENTS.

3

4 **C.A.O. JANSSEN:** CORRECT.

5

6 **SUP. KNABE:** BUT, I MEAN, THE DIFFERENCE IS-- MADAM CHAIR, THE  
7 DIFFERENCE IS I THINK, YOU'RE RIGHT, I MEAN, IT'S NOT  
8 IMPACTING WHAT THE MEXICAN CONSULATE DOES BUT IT IS, BY US,  
9 THIS RECEIVE AND FILE BY APPROVING THIS REPORT, IT IS REALLY  
10 REISSUING THE POLICY OF THIS COUNTY TO USE THOSE AS A FORM OF  
11 IDENTIFICATION.

12

13 **SUP. YAROSLAVSKY:** THAT'S WHAT I JUST SAID.

14

15 **SUP. MOLINA, CHAIR:** THAT'S ONE FORM OF IDENTIFICATION.

16

17 **SUP. BURKE:** BUT MY UNDERSTANDING AND RECOLLECTION IS THAT  
18 WELLS FARGO AND SOME BANKS RECOGNIZED THEM LONG BEFORE WE DID.

19

20 **C.A.O. JANSSEN:** THAT'S MY RECOLLECTION AS WELL. THAT'S  
21 CORRECT. RIGHT.

22

23 **SUP. KNABE:** YEAH, THAT'S WHAT THEY TESTIFIED TO.

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** ALL RIGHT. WE HAVE THE SUBSTITUTE MOTION  
2    BEFORE US.

3

4    **SUP. KNABE:** THE SUBSTITUTE MOTION BEING YOURS?

5

6    **SUP. MOLINA, CHAIR:** MS. BURKE'S MOTION, YES, AND MINE, THAT'S  
7    CORRECT.

8

9    **SUP. KNABE:** OKAY.

10

11   **SUP. MOLINA, CHAIR:** ALL RIGHT. COULD WE CALL THE ROLL, PLEASE?

12

13   **CLERK VARONA-LUKENS:** YES. MADAM CHAIR, ON THE SUBSTITUTE  
14   MOTION, SUPERVISOR BURKE?

15

16   **SUP. BURKE:** AYE.

17

18   **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

19

20   **SUP. YAROSLAVSKY:** AYE.

21

22   **CLERK VARONA-LUKENS:** SUPERVISOR KNABE?

23

24   **SUP. KNABE:** NO.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

2

3    **SUP. ANTONOVICH:** NO.

4

5    **CLERK VARONA-LUKENS:** SUPERVISOR MOLINA?

6

7    **SUP. MOLINA, CHAIR:** AYE.

8

9    **CLERK VARONA-LUKENS:** MOTION CARRIES 3 TO 2.

10

11    **SUP. MOLINA, CHAIR:** THAT ITEM IS PASSED. THANK YOU SO MUCH. [  
12    APPLAUSE ]

13

14    **SUP. MOLINA, CHAIR:** PLEASE. NEXT ITEM. MR. YAROSLAVSKY, WE'RE  
15    STILL ON YOUR SPECIALS.

16

17    **SUP. KNABE:** MADAM CHAIR, WE HAVE A MAYOR AND SOME CITY COUNCIL  
18    MEMBERS HERE ON ITEM 18. COULD WE CALL THAT UP? DO YOU MIND?

19

20    **SUP. MOLINA, CHAIR:** DO YOU MIND, MR. YAROSLAVSKY?

21

22    **SUP. YAROSLAVSKY:** I THINK MY-- I'LL TAKE UP ITEM 18 NOW.

23

24    **SUP. KNABE:** THANK YOU.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** ALL RIGHT. ITEM 18.

2

3    **SUP. KNABE:** THANK YOU. SOMEBODY HELD THAT FROM THE PUBLIC.

4

5    **SUP. MOLINA, CHAIR:** MR. BAXTER DID. MR. BAXTER, WOULD YOU  
6    PLEASE JOIN US?

7

8    **SUP. KNABE:** AND, AS MR. BAXTER...

9

10    **SUP. MOLINA, CHAIR:** COULD I-- EXCUSE ME. COULD I JUST ASK THE  
11    PEOPLE WHO ARE LEAVING IF THEY WOULD THEY DO SO QUIETLY. WE  
12    HAVE OTHER ITEMS WE WANT TO TAKE UP. THANK YOU FOR JOINING US  
13    TODAY. MR. BAXTER.

14

15    **PETER BAXTER:** MADAM CHAIR, MEMBERS OF YOUR HONORABLE BOARD,  
16    MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND  
17    I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT FIRE  
18    CHIEF P. MICHAEL FREEMAN OF LOS ANGELES COUNTY FIRE DEPARTMENT  
19    SENT ME A LETTER DATED JANUARY 18, 2005, AS SO ASKED BY CHAIR,  
20    THE HONORABLE GLORIA MOLINA, OF THE BOARD OF SUPERVISORS. IN  
21    WHICH LETTER HE DEPICTED THE IDEA OF SENDING A HELICOPTER TO A  
22    9-1-1 HIGH-RISE FIRE TYPE TO DELIVER STEAM AS BEING IMPOSSIBLE  
23    AS A PRACTICAL MATTER. AT THE BOARD OF SUPERVISORS PUBLIC  
24    HEARING ON FEBRUARY 1 LAST WEEK, CHIEF FREEMAN KINDLY SPOKE  
25    WITH ME. THE MAJOR IMPRESSION I GOT FROM CHIEF FREEMAN'S



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 DISCUSSION WAS THE SENSE THAT CHIEF FREEMAN HAS BEEN STUDYING  
2 THE THEORY OF MY PROPOSAL TO FLY A HELICOPTER TO A BURNING  
3 HIGH-RISE TO SMOTHER THE FIRE WITH THE MOST-- WITH THE  
4 NONFLAMMABLE GAS OF STEAM. THIS WAS VERY ENCOURAGING. ALSO,  
5 CHIEF FREEMAN IMPRESSED ME WITH HIS CONVICTION, IT APPEARED TO  
6 ME, THAT THERE IS TRULY A FUTURE FOR STEAM IN FIREFIGHTING.  
7 THAT WAS THE STRONG IMPRESSION HE MADE ON ME. I AM GREATLY  
8 ENCOURAGED BY THIS APPROACH, EVEN THOUGH HIS LETTER WAS  
9 UNIFORMLY NEGATIVE. THIS APPROACH OF CHIEF FREEMAN IS ONE  
10 WHICH SHOULD BE CAREFULLY EXAMINED, I BELIEVE, AND HIS  
11 UNDERSTANDING OF USING STEAM ARTICULATED BEFORE YOUR HONORABLE  
12 BOARD. THERE IS-- THAT IS DIRECTLY IN OPPOSITION TO HIS  
13 LETTER, WHICH IS THE ONLY PUBLIC RECORD OF THE OFFICIAL FIRE  
14 DEPARTMENT VIEW OF STEAM, ALL OF WHICH IS RESPECTFULLY  
15 SUBMITTED. I THANK YOU, MADAM CHAIR AND I SPOKE TO CHIEF  
16 FREEMAN THIS MORNING AND HE WASN'T CERTAIN WHETHER OR NOT HE  
17 WAS GOING TO BE SPEAKING BEFORE THE BOARD. I'D LIKE TO REMIND  
18 YOU, MADAM CHAIR, THAT YOU ALSO INCLUDED IN YOUR STATEMENT TO  
19 ME ABOUT ASKING CHIEF FREEMAN TO SEND ME A LETTER. YOU ALSO  
20 SAID THAT, WHEN THE LETTER HAS COME IN, THAT YOU HAD EVERY  
21 INTENTION OF ASKING THE CHIEF TO APPEAR BEFORE YOU AND DISCUSS  
22 THE LETTER.

23

24 **SUP. MOLINA, CHAIR:** AGAIN, MR. BAXTER, I PROMISED TO GET YOU A  
25 RESPONSE. WE DID GET YOU A RESPONSE. I CAN'T GUARANTEE THAT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IT'S GOING TO BE THE RESPONSE YOU WANT TO HEAR. THAT IS ALL I  
2 COULD OFFER YOU.

3

4 **PETER BAXTER:** WELL, MADAM PRESIDENT, I'M SAYING TO YOU, YOU  
5 DIRECTLY CONTRADICTED ME LAST WEEK. YOU SAID I WAS A LIAR.

6

7 **SUP. MOLINA, CHAIR:** I DID NOT, SIR.

8

9 **PETER BAXTER:** YOU SAID SO. IT'S IN THE RECORD.

10

11 **SUP. MOLINA, CHAIR:** SIR, I DID NOT SAY YOU WERE A LIAR...

12

13 **PETER BAXTER:** IT'S IN THE RECORD, MADAM. AND I'M SAYING TO YOU  
14 THAT THE RECORD SAYS THAT YOU WERE GOING TO HAVE HIM IN FRONT  
15 OF THIS MICROPHONE...

16

17 **SUP. MOLINA, CHAIR:** NO, MR. BAXTER, PLEASE DON'T...

18

19 **PETER BAXTER:** NOW YOU'RE CHANGING IT AROUND.

20

21 **SUP. YAROSLAVSKY:** MR. BAXTER, NOBODY SAID THAT ABOUT YOU ON  
22 THIS BOARD.

23

24 **SUP. MOLINA, CHAIR:** WE'VE BEEN VERY RESPECTFUL OF YOUR  
25 REQUESTS, MR. BAXTER.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **PETER BAXTER:** YOU SAID TO ME, YES, LAST WEEK, YOU SAID THAT I  
3 HAD-- WELL, I'VE GOT IT-- I'VE GOT A TAPE, ANYWAY, SO I KNOW  
4 WHAT YOU SAID.

5

6 **SUP. MOLINA, CHAIR:** BUT, MR. BAXTER, WE HAVE BEEN TRYING TO  
7 HONOR YOUR RESPECT, AS YOU SAID, RESPECTFULLY SUBMITTED.  
8 AGAIN, WE TRIED TO GET YOU A RESPONSE. WE JUST CANNOT GET YOU  
9 THE RESPONSE YOU WANT TO HEAR.

10

11 **PETER BAXTER:** HIS RESPONSE IS DIFFERENT FROM WHAT HE SPEAKS TO  
12 ME.

13

14 **SUP. MOLINA, CHAIR:** MAYBE SO, SIR. THE REALITY IS...

15

16 **PETER BAXTER:** SO I HAVE THE LEGITIMATE-- I HAVE THE  
17 RESPONSIBILITY OF BRINGING IT TO YOU.

18

19 **SUP. MOLINA, CHAIR:** YOU CAN CONTINUE TO REQUEST A RESPONSE. I  
20 DON'T KNOW THAT YOU'LL EVER GET ONE THAT IS GOING TO BE  
21 DIFFERENT. I CAN ONLY ASSURE YOU, THE CHIEF RESPONDED TO YOU.  
22 VERY RESPECTFULLY.

23

24 **PETER BAXTER:** THE CHIEF RESPONDED TO ME IN WRITING ONE WAY,  
25 BUT HE SPEAKS TO ME IN A TOTALLY DIFFERENT WAY.





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT.

3

4 **PETER BAXTER:** AND I HAVE TO BRING THAT TO YOUR ATTENTION.

5

6 **SUP. MOLINA, CHAIR:** MR. BAXTER, YOUR TIME IS UP. SIR, YOUR  
7 TIME IS UP.

8

9 **PETER BAXTER:** THANK YOU, MA'AM.

10

11 **SUP. MOLINA, CHAIR:** THANK YOU, SIR.

12

13 **SUP. KNABE:** MADAM CHAIR, I WOULD MOVE THE ITEM AND I KNOW  
14 YOU'RE VOTING "NO" BUT I ALSO WANTED TO ACKNOWLEDGE, I  
15 BELIEVE, THAT MAYOR STEVE ANDERSON AND COUNCIL MEMBER ROSE  
16 ESPINOSA AND COUNCIL MEMBER JIM GOMEZ FROM THE CITY OF LA  
17 HABRA ARE HERE AS WELL, TOO.

18

19 **SUP. MOLINA, CHAIR:** WOULD YOU ALL PLEASE STAND JUST SO THAT WE  
20 CAN ACKNOWLEDGE YOU?

21

22 **SUP. KNABE:** THANK THEM FOR COMING DOWN. WE APPRECIATE IT.

23

24 **SUP. MOLINA, CHAIR:** THANK YOU FOR JOINING US. WE'RE SORRY THAT  
25 IT'S SO LATE.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** AND SO WITH THAT, I'LL MOVE THE ITEM.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. AS AN EXPLANATION, I'M VOTING  
5 "NO". I FEEL VERY STRONGLY BELIEVE THAT WE SHOULD CONTAIN ALL  
6 OF OUR MUNICIPAL SERVICES WITHIN THE COUNTY OF LOS ANGELES.  
7 I'VE WORKED HARD TO TRY UNDERSTAND THE ARGUMENTS THAT ARE  
8 RAISED ON THIS ISSUE BY THE CHIEF AND OTHERS BUT, YOU KNOW,  
9 THEY COULD START CONTRACTING OUT SERVICES ALL DAY LONG AND THE  
10 REALITY IS I REPRESENT THE COUNTY OF LOS ANGELES AND HAVE A  
11 DUTY TO THE CONSTITUENTS OF LOS ANGELES. AND, WHEN WE LOOK AT  
12 THESE BUDGETS AND THESE ISSUES, I WORRY ABOUT TRYING TO SELL  
13 OUR CONTRACTS TO OTHER PARTS AND OTHER COUNTIES. THAT'S MY  
14 OBJECTION. THAT'S WHY I'M VOTING "NO". THE ITEM IS MOVED BY  
15 SUPERVISOR KNABE, SECONDED BY...

16

17 **SUP. ANTONOVICH:** SECOND.

18

19 **SUP. MOLINA, CHAIR:** ...SUPERVISOR ANTONOVICH. WITH MY  
20 OBJECTION, I GUESS THE REMAINING MEMBERS HAVE NO OBJECTION.  
21 ALL RIGHT.

22

23 **SUP. YAROSLAVSKY:** MADAM CHAIR, I'M STILL ON MY SPECIALS. I  
24 WANT TO JUST ASK AN INFORMATIONAL QUESTION OF THE C.A.O. DOES  
25 THE-- BACK ON THAT PREVIOUS ITEM, I DON'T WANT TO RECONSIDER



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IT BECAUSE I'M NOT GOING TO CHANGE THE VOTE BUT I JUST WANT TO  
2 UNDERSTAND SOMETHING. DOES THE MEXICAN CONSULATE GET  
3 AUTHORIZED BY-- IS THERE ANY SANCTION, IS THERE A PROVISION OF  
4 THE MATRICULAR CONSULAR SANCTIONED AT ALL BY OUR GOVERNMENT OR  
5 IS THIS A TOTALLY AD HOC OPERATION, DO YOU KNOW?

6

7 **C.A.O. JANSSEN:** I DON'T BELIEVE IT IS SANCTIONED, ALTHOUGH A  
8 NUMBER OF PEOPLE SAID THE TREASURY DEPARTMENT ACCEPTED IT BUT  
9 THAT DOESN'T MEAN THEY SANCTIONED IT.

10

11 **SUP. KNABE:** FOR DEPOSITS, RIGHT, BUT THE OTHER FEDERAL  
12 DEPARTMENTS DO NOT ACCEPT IT, THE MATRICULAR CONSULAR.

13

14 **SUP. YAROSLAVSKY:** ALL RIGHT. BUT AS, FOR EXAMPLE, YOU SIT ON  
15 THAT COMMITTEE, THE HOMELAND SECURITY COMMITTEE. DID THE  
16 SECRETARY OF HOMELAND SECURITY OR DID YOUR COMMITTEE EVER TAKE  
17 A POSITION AGAINST...

18

19 **SUP. KNABE:** THE DEPARTMENT HAS TAKEN A FORMAL POSITION IN  
20 OPPOSITION TO THE MATRICULAR.

21

22 **SUP. YAROSLAVSKY:** BUT THE ADMINISTRATION HAS NOT? I MEAN, THEY  
23 COULD DO SOMETHING, COULD THEY NOT?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** WELL, THE ADMINISTRATION COULD PROBABLY FORCE THE  
2   ISSUE THROUGH CONGRESS OR SOME OTHER WAY BUT, FROM THE  
3   STANDPOINT OF IDENTIFICATION OR A VALID, YOU KNOW, ACCEPTANCE  
4   OF IDENTIFICATION THROUGHOUT THE COUNTRY. I MEAN, I THINK  
5   THAT'S WHERE I'VE SORT OF GOT CAUGHT UP IN THE LOCAL THING  
6   TRYING TO DO THE RIGHT THING BUT, ON A BROADER BASIS WITH  
7   AMERICA, THERE ARE SIGNIFICANT ISSUES WITH THAT AND THAT'S...

8

9   **SUP. YAROSLAVSKY:** THE SECRETARY OF STATE COULD PICK UP THE  
10   PHONE AND CALL THE FOREIGN MINISTER OF ANY COUNTRY THAT'S  
11   DOING THIS AND SAY, "STOP IT." I MEAN, THAT'S DONE ALL THE  
12   TIME ON THINGS AND, IF THEY DON'T STOP IT, THEN IT GOES DOWN  
13   AS A CONDITION OF THEIR...

14

15   **SUP. KNABE:** I MEAN, A PERFECT EXAMPLE IS THE AMERICAN...

16

17   **SUP. YAROSLAVSKY:** IT WOULD NEVER GET THAT FAR. I THINK THAT,  
18   IF THE SECRETARY OF STATE PICKED UP THE PHONE, THE PREVIOUS  
19   ONE, GOING BACK TO PREVIOUS ADMINISTRATION OR THIS ONE AND  
20   SAID, "STOP IT," WE-- IT WOULD STOP. BUT I'M JUST WONDERING,  
21   THIS IS A RHETORICAL QUESTION WHY THAT HASN'T HAPPENED. IF  
22   IT'S VIEWED BY THE HOMELAND SECURITY DEPARTMENT, AS YOU SAY,  
23   IF THEY'VE TAKEN A POSITION THAT-- DID RIDGE TAKE A POSITION  
24   AGAINST IT?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** RIGHT, I MEAN, THE DEPARTMENT HAS, YES, THROUGH  
2   RIDGE.

3

4   **SUP. YAROSLAVSKY:** AND THE POSITION WAS AGAINST ANY CONSULATE  
5   ISSUING ANY...

6

7   **SUP. KNABE:** AS A LEGITIMATE FORM OF IDENTIFICATION. I MEAN,  
8   BUT, BASICALLY, THAT'S A FEDERAL POSITION. I MEAN, THAT JUST  
9   DOESN'T-- I MEAN, OBVIOUSLY, THE ISSUE WOULD BE DIFFERENT IF  
10   WERE NOT FOR 9/11, LET'S PUT IT THAT WAY. AND, IN LIGHT OF  
11   THAT, THAT'S WHY IT'S NOT RECOGNIZED OTHER THAN THE TREASURY  
12   DEPARTMENT AS A...

13

14   **SUP. YAROSLAVSKY:** WHEN DID WE START THE PROGRAM HERE?

15

16   **SUP. KNABE:** TWO YEARS AGO.

17

18   **SUP. YAROSLAVSKY:** AFTER 9/11.

19

20   **C.A.O. JANSSEN:** IT WAS 2002.

21

22   **SUP. KNABE:** 2002, WASN'T IT?

23

24   **SUP. YAROSLAVSKY:** OKAY. SO IT'S AFTER 9/11.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE:** YEAH. IT WAS AFTER.

2

3    **SUP. YAROSLAVSKY:** OKAY.

4

5    **SUP. KNABE:** IT'S A LOCAL ISSUE.

6

7    **SUP. BURKE:** WHAT ABOUT FAA? BECAUSE, WHEN YOU GET ON AN  
8    AIRPLANE, ALL THEY REQUIRE IS A PHOTO I.D. THEY COULD-- DO  
9    THEY-- THEY DON'T...

10

11    **SUP. KNABE:** I COULDN'T-- I MEAN, UNLESS SOMEBODY TRIED IT BUT  
12    THEY SHOULD NOT BE RECOGNIZING-- IT'S A FEDERAL AGENCY. THE  
13    FAA...

14

15    **SUP. MOLINA, CHAIR:** NO, THERE IS NO PROBLEM WITH GETTING ON A  
16    PLANE WITH A MATRICULAR CONSULAR. MY MOTHER DID.

17

18    **SUP. BURKE:** YEAH, SO FAA COULD STOP IT IF THEY DIDN'T WANT  
19    THEM.

20

21    **SUP. KNABE:** COMING HERE OR WHICH WAY? BOTH WAYS?

22

23    **SUP. BURKE:** CROSS COUNTRY. WITHIN THE UNITED STATES.

24

25    **SUP. MOLINA, CHAIR:** YEAH, SHE JUST WENT TO EL PASO AND BACK.





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY:** I HAD MY COUNTY ID REJECTED ONCE. THEY SAID,  
3 "I WANT TO SEE SOMETHING ELSE, A DRIVER'S LICENSE." THEY  
4 DIDN'T THINK THE COUNTY ID WAS GOOD ENOUGH. IT'S A HIT-AND-  
5 MISS, DEPENDING ON WHO'S THE INSPECTOR. I'M DONE. I'M DONE.

6

7 **SUP. MOLINA, CHAIR:** ALL RIGHT. YOU'RE DONE, MR. YAROSLAVSKY,  
8 SO NEXT WE HAVE SUPERVISOR KNABE AND HIS SPECIALS.

9

10 **SUP. KNABE:** THANK YOU, MADAM CHAIR. I HAVE A NUMBER OF  
11 ADJOURNMENTS, UNFORTUNATELY. FIRST OF ALL, THAT WE ADJOURN IN  
12 MEMORY OF P.F.C. STEVEN ANTHONY CASTELLANO WHO WAS KILLED BY A  
13 NON-COMBAT RELATED INJURY IN IRAQ. HE WAS JUST FOUR DAYS SHY  
14 OF HIS 21ST BIRTHDAY. HE JOINED THE ARMY IN 2003 FRESH FROM  
15 HIGH SCHOOL. HIS ENLISTMENT FOLLOWED A PROUD FAMILY TRADITION  
16 OF MILITARY SERVICE. HIS MOTHER HAD BEEN IN THE NAVY, HIS  
17 FATHER WAS A MARINE. HE HAD DONE A LOT IN HIS 20 SHORT YEARS  
18 AND WAS FOREVER PUTTING OTHERS BEFORE HIMSELF WHEN HE WAS  
19 ALWAYS READY FOR THE CALL OF DUTY. OUTSTANDING ATHLETE AND WAS  
20 LOOKING FORWARD TO PITCHING FOR CERRITOS COLLEGE. HE'S  
21 SURVIVED BY HIS PARENTS, SUSAN AND PAUL, HIS BROTHER, TIMOTHY,  
22 HIS GRANDMOTHER, CECILIA AND A HOST OF AUNTS, UNCLES AND  
23 COUSINS. ALSO THAT WE ADJOURN IN MEMORY OF RAYMOND CHOATE, A  
24 56-YEAR RESIDENT OF MANHATTAN BEACH. HE WAS A JUDGE. HE BEGAN  
25 HIS CAREER AS A MUNICIPAL COURT JUDGE IN SOUTH BAY AND HE WAS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 RESPONSIBLE FOR THE LOS ANGELES OPERATION OF JAMS, A DISPUTE  
2 RESOLUTION AGENCY, AND HE PRESIDED OVER ONE OF THE CHARLES  
3 MANSON MURDER TRIALS AND CAMPAIGNED TO RENOVATE AND EXPAND THE  
4 SANTA MONICA COURTHOUSE. SURVIVED BY HIS WIFE, JEANETTE. ALSO  
5 THAT WE ADJOURN IN MEMORY OF DR. RICHARD DANIELS. HE WAS A  
6 FORMER ANESTHESIOLOGIST AND CHAIRMAN OF THE ANESTHESIOLOGIST  
7 DEPARTMENT AT LONG BEACH MEMORIAL, A CHARTER MEMBER OF THE  
8 HUNTINGTON HARBOR YACHT CLUB AND BECAME A MEMBER OF THE LONG  
9 BEACH YACHT CLUB. HE'S SURVIVED BY HIS WIFE, CAMILLE, SONS,  
10 CRAIG AND MARK, DAUGHTER, KAREN, HIS SISTER, CAROLYN, AND FIVE  
11 GRANDCHILDREN. ALSO THAT WE ADJOURN IN MEMORY OF BISHOP ISAIAH  
12 FLUKER, WHO PASSED AWAY FROM COMPLICATIONS DUE TO CANCER. HE  
13 WAS A MINISTER FOR MOST OF HIS ADULT LIFE, STOPPING ONLY TO  
14 SERVE IN WORLD WAR II. HE MOVED TO LONG BEACH IN 1953 AND  
15 PREACHED AT THE WHITE ROSE CHURCH OF GOD IN CHRIST AND BEFORE  
16 BECOMING PASTOR AT THE BREAD OF LIFE MIRACLE CHURCH OF GOD,  
17 NOW KNOWN AS THE GREATER LIFE APOSTOLIC FAITH TEMPLE. HE A  
18 VERY STRONG ADVOCATE FOR AT-RISK YOUTH AND HELPED FOUND THE  
19 LONG BEACH MINISTERIAL ALLIANCE AND WORKED WITH THE ALLIANCE  
20 TO CREATE AN AFTER-SCHOOL TUTORING PROGRAM. HE'S SURVIVED BY  
21 HIS DAUGHTERS, MOVELINE, LUCILLE, SONS, ISAIAH AND HOWARD,  
22 ADOPTED DAUGHTER, TANYA, ADOPTED SON, RONALD, SISTER, MARY, 12  
23 GRANDCHILDREN AND SIX GREAT-GRANDCHILDREN. ALSO THAT WE  
24 ADJOURN IN MEMORY OF ANN GLASSON, A LONG-TIME RESIDENT OF  
25 LAKEWOOD PARAMOUNT IN BELLFLOWER. SHE WAS PRECEDED IN DEATH BY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HER HUSBAND, ROY, AND SON, DON. SHE'S SURVIVED BY DAUGHTERS  
2 CAROL, ANNE AND JANICE, EIGHT GRANDCHILDREN AND FOUR GREAT-  
3 GRANDCHILDREN. ALSO, THAT WE ADJOURN IN MEMORY OF REVEREND  
4 CHESTER HOWE, A RESIDENT OF WHITTIER WHO PASSED AWAY AT THE  
5 AGE OF 70. HE WAS THE FOUNDER OF THE WHITTIER "SOUP HOUR" FOR  
6 20 YEARS AND HE, AT ST. MATTHIAS EPISCOPAL CHURCH, BECAME A  
7 REGULAR INSTITUTION OF WHITTIER, FEEDING THOUSANDS OF HUNGRY  
8 HOMELESS MEN, WOMEN AND CHILDREN. IT SHORTLY BECAME A SHELTER  
9 AND SO ON. HE'S SURVIVED BY HIS WIFE, ANN, SON, JOHN,  
10 DAUGHTERS, JEAN AND ANN. AND ALSO THAT WE ADJOURN IN MEMORY OF  
11 CHARLOTTE KNAPTON, MOTHER OF CAROLYN RUSZKIEWICZ, A FORMER  
12 MANAGING EDITOR OF THE LONG BEACH PRESS-TELEGRAM, WHO PASSED  
13 AWAY AFTER A LONG STRUGGLE WITH ALZHEIMER'S. SHE IS SURVIVED  
14 BY HER DAUGHTER, CAROLYN, SON, RICHARD, SISTER, PAULINE,  
15 BROTHER, JAMES AND GRANDDAUGHTER, ERIN. ALSO THAT WE ADJOURN  
16 IN MEMORY OF JOHN "JACK" WOODSON SIMPSON, WHO PASSED AWAY AT  
17 THE AGE OF 84. HE SERVED IN THE UNITED STATES NAVY. HE HAD A  
18 CAREER WITH SOUTHERN CALIFORNIA EDISON. HE'S SURVIVED BY HIS  
19 WIFE OF 62 YEARS, FRANCES, SONS, JACK AND JERRY, SEVEN  
20 GRANDCHILDREN, INCLUDING A COUNTRY AND WESTERN SINGER, CASEY,  
21 AND SIX GREAT GRANDCHILDREN. ALSO THAT WE ADJOURN IN MEMORY OF  
22 BETTY WOLF, SURVIVED BY HER HUSBAND, WARNER, DAUGHTERS-- SON,  
23 LARRY, DAUGHTERS, JUDY AND BARBARA, EIGHT GRANDCHILDREN AND  
24 SHE WAS A VERY TALENTED BUSINESSWOMAN. SHE RETIRED AS A  
25 BUSINESS OWNER OF A-TO-Z STATIONERS FOR 42 YEARS, VERY



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1 INVOLVED IN MANY ORGANIZATIONS. AND SHE'LL BE MISSED BY HER  
2 FAMILY AND FRIENDS. ALSO THAT WE ADJOURN IN MEMORY OF ANN  
3 WALTERS, WHO PASSED AWAY AT THE AGE OF 80. SHE AND HER  
4 HUSBAND, BUD, WERE VERY INVOLVED IN CREATING WHAT TODAY WE  
5 CALL THE CITY OF LAKEWOOD. THEY WERE VERY INVOLVED IN THE  
6 CITYHOOD EFFORT AND SHE SERVED AS ARMY NURSE DURING WORLD WAR  
7 II AND SHE IS SURVIVED BY HER SON, SCOTT, DAUGHTER, SALLY,  
8 BARBARA, MARIA, SEVEN GRANDCHILDREN AND 16 GREAT-  
9 GRANDCHILDREN. AND THOSE ARE MY ADJOURNMENTS, MADAM CHAIR.

10

11 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

12

13 **SUP. KNABE:** I DON'T BELIEVE I WAS HOLDING ANYTHING ELSE. OH,  
14 EXCUSE ME, I WAS, ITEM 2. I'M SORRY.

15

16 **SUP. MOLINA, CHAIR:** YOU WERE HOLDING ITEM NUMBER 2? ALL RIGHT.

17

18 **SUP. KNABE:** THAT'S A REPORT.

19

20 **SUP. MOLINA, CHAIR:** BECAUSE WE HAVE VARIOUS SET ITEMS THAT WE  
21 NEED TO ADDRESS AS WELL AND I DON'T WANT TO...

22

23 **SUP. KNABE:** OKAY. THIS SHOULD BE A BRIEF REPORT. THIS  
24 BASICALLY IS JUST SORT OF AN UPDATE ON THE COORDINATED EFFORTS  
25 AND WE WANTED TO SAY THANK YOU TO EVERYONE FOR THE...



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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. HOPEFULLY, YOU CAN PRESENT IT  
3 BRIEFLY? THANK YOU.

4

5 **SPEAKER:** VERY QUICK.

6

7 **CONSTANCE PERETT:** MADAM CHAIR AND SUPERVISORS, I'M GOING TO BE  
8 PROVIDING VERY BRIEF SUMMARY OF WHAT COUNTY DEPARTMENTS DID IN  
9 RESPONSE TO THE RECENT GLENDALE TRAIN DERAILMENT BUT, BEFORE I  
10 DO SO, I DO WANT TO INTRODUCE IN THE AUDIENCE TODAY, STEVE  
11 WYLIE, WHO IS THE ASSISTANT CHIEF EXECUTIVE OFFICER WITH  
12 METROLINK AND FRED JACKSON, METROLINK SAFETY AND SECURITY  
13 MANAGER. THESE GENTLEMEN ARE HERE AS OBSERVERS; HOWEVER,  
14 SHOULD YOU HAVE ANY QUESTIONS OF METROLINK, THEY ARE PREPARED  
15 TO ANSWER THEM. CAROL MEYER IS ALSO HERE WITH ME, THE DIRECTOR  
16 OF E.M.S. FOR COUNTY HEALTH AND, WHEN I'M DONE WITH THIS  
17 SUMMARY, SHE IS GOING TO MAKE BRIEF REMARKS REGARDING  
18 SPECIFICALLY E.M.S.' RESPONSE TO THE TRAIN DERAILMENT. AS YOU  
19 KNOW, TWO METROLINK TRAINS DERAILED ON JANUARY 26TH AND A  
20 UNION FREIGHT TRAIN WAS ALSO INVOLVED. EMERGENCY CREWS FROM  
21 THE CITIES OF GLENDALE, LOS ANGELES, BURBANK, PASADENA AND  
22 OTHER JURISDICTIONS RESPONDED IMMEDIATELY. THE NORTHBOUND  
23 METROLINK TRAIN, WHICH ORIGINATES IN UNION STATION AND  
24 TERMINATES IN DOWNTOWN BURBANK, WAS CARRYING ABOUT 50  
25 PASSENGERS. THE SOUTHBOUND TRAIN ORIGINATES IN MOORE PARK AND



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1 TERMINATES IN UNION STATION, WAS CARRYING ABOUT 200  
2 PASSENGERS. THE CITY OF GLENDALE ACTIVATED THEIR EMERGENCY  
3 OPERATION CENTER AT 8:45 TO SUPPORT AND COORDINATE THE SCENE  
4 AND THEY ALSO SERVED AS A CALL-IN CENTER FOR THE RELATIVES OF  
5 THE INJURED. THE COUNTY'S EMERGENCY OPERATION CENTER WAS NOT  
6 ACTIVATED FOR THIS EVENT. I'M GOING TO VERY BRIEFLY SUMMARIZE  
7 THE DEPARTMENTS OTHER THAN HEALTH SERVICES AND MISS MEYER WILL  
8 DO THAT. FOR THE SHERIFF'S DEPARTMENT, THEY SUPPLIED 300  
9 OFFICERS ASSISTING WITH GLENDALE POLICE DEPARTMENT WITH THE  
10 HOMICIDE INVESTIGATION, PATROL, HELICOPTER SUPPORT, ARSON  
11 INVESTIGATION AND EMERGENCY OPERATIONS. THEY ALSO ACTIVATED  
12 THEIR DEPARTMENT OPERATIONS CENTER TO MONITOR THE SITUATION.  
13 THEY ALSO DEPLOYED A MOBILE COMMAND POST TRAILER TO THE SCENE,  
14 ALONG WITH SUPPORT VEHICLES, INCLUDING HELICOPTERS AND K-9  
15 UNITS. COUNTY FIRE, IN LINE WITH THEIR EXISTING MUTUAL  
16 AGREEMENTS, PROVIDED PARAMEDICS, BATTALION CHIEFS, THE  
17 DEPARTMENT'S MEDICAL DIRECTOR, THE DEPARTMENT'S EMERGENCY  
18 MEDICAL SERVICES CHIEF, SPECIALIZED EQUIPMENT AND OTHER  
19 PERSONNEL TO SUPPORT THE CITIES OF GLENDALE AND LOS ANGELES.  
20 THE CORONER ACTIVATED A 41-MEMBER SPECIAL OPERATIONS TEAM,  
21 CALLED S.O.R.T. FOR THIS INCIDENT, SEVERAL OF THEIR  
22 INVESTIGATORS ACTUALLY STAYED ON SCENE OVERNIGHT DURING THE  
23 PERIOD WHERE THE TRAIN WAS ROLLED OVER IN THE EVENT THAT ANY  
24 OTHER DECEDENTS OR REMAINS WERE FOUND. THEY DID A STAFF  
25 ROTATION OVER A THREE-DAY PERIOD TO INCLUDE PROCESSING





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1 DECEDENTS AT THE MAIN FACILITY. THEY ALSO USED SPECIAL  
2 EQUIPMENT AND VEHICLES IN THE FIELD. THE DEPARTMENT OF MENTAL  
3 HEALTH, OVER A TWO-DAY PERIOD, COUNSELED RESPONDERS AND  
4 MEMBERS OF THE PUBLIC EXPOSED TO THIS TRAGIC EVENT. THEIR  
5 CONSULTATIONS INCLUDED FRIENDS, FAMILY MEMBERS OF THE DECEASED  
6 AND INJURED, EMPLOYEES OF THE NEARBY COSTCO AND OTHER LOCAL  
7 BUSINESSES, GLENDALE POLICE DEPARTMENT PERSONNEL, GLENDALE  
8 CITY EMPLOYEES, INDIVIDUALS IN LOCAL HOSPITAL ROOMS AND  
9 METROLINK EMPLOYEES AND OTHERS. THEY ALSO ASSISTED LOCAL LAW  
10 ENFORCEMENT AND THE CORONER'S DEPARTMENT WITH THE DEATH  
11 NOTIFICATION PROCESS. THEY WORKED WITH AMERICAN RED CROSS TO  
12 COUNSEL FAMILIES WHO LOST LOVED ONES. THEY ALSO COORDINATED  
13 WITH NEIGHBORING COUNTIES TO ENSURE THAT THEIR MENTAL HEALTH  
14 SERVICES WERE AVAILABLE TO FRIENDS AND FAMILIES OUTSIDE THE  
15 COUNTY AREA. THE COUNTY OFFICE OF EMERGENCY MANAGEMENT HAD A  
16 ROLE OF INFORMATION GATHERING AND COORDINATION AND WE ALSO  
17 CONTACTED THE TERRORISM EARLY WARNING GROUP VERY EARLY ON TO  
18 VERIFY THEIR ASSESSMENT OF THE NATURE OF THIS EVENT. WE  
19 SUBSEQUENTLY SURVEYED ALL COUNTY DEPARTMENTS TO DETERMINE THE  
20 NUMBER OF COUNTY EMPLOYEES THAT WERE KNOWN TO HAVE BEEN  
21 TRAVELING ON OR INJURED BY THE METROLINK INCIDENT. THE SURVEY  
22 REVEALED A TOTAL OF 11 COUNTY EMPLOYEES AND, OF THOSE 11, TWO,  
23 AS YOU KNOW, WERE TRAGICALLY KILLED FROM SHERIFF'S DEPARTMENT,  
24 FIVE ADDITIONAL COUNTY EMPLOYEES WERE INJURED. MY SUMMARY ON  
25 THIS IS THAT I THINK THIS ILLUSTRATES A WONDERFUL COORDINATION



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1 ON THE PART OF THE MANY AGENCIES AND, YOU KNOW, THE EXERCISES  
2 THAT WE DO THAT ARE MULTI-JURISDICTIONAL AND  
3 MULTIDISCIPLINARY, SUCH AS OPERATION TELEVERA LAST NOVEMBER  
4 JUST UNDERSCORES THE VALUE TO DOING THIS KIND OF EXERCISE.  
5 MISS MEYER?

6

7 **CAROL MEYER:** SUPERVISORS, I'M HERE ON BEHALF OF ALL OF THE  
8 TEAM AND I MUST EMPHASIZE TEAM THAT MAKES UP THE LARGEST  
9 MULTI-JURISDICTIONAL E.M.S. SYSTEM IN THE COUNTRY. THIS TEAM  
10 IS PROBABLY ONE OF THE PERFECT EXAMPLES OF A TRUE  
11 PUBLIC/PRIVATE PARTNERSHIP. IT'S MADE UP OF E.M.S. PROVIDERS,  
12 BOTH THE FIRE DEPARTMENTS AND THE AMBULANCE COMPANIES, AS WELL  
13 AS HOSPITALS AND THE DEPARTMENT OF HEALTH SERVICES MEDICAL  
14 ALERT CENTER, AS WELL AS LAW ENFORCEMENT AGENCIES. I'D LIKE TO  
15 GIVE YOU JUST A COUPLE OF BRIEF KEY POINTS. WITHIN SEVERAL  
16 MINUTES, JURISDICTIONAL PROVIDERS FROM GLENDALE AND L.A. CITY  
17 WERE ON SCENE AND, WITHIN JUST MINUTES LATER, MUTUAL AID WAS  
18 PROVIDED BY PASADENA, BURBANK AND L.A. COUNTY FIRE DEPARTMENT.  
19 WITHIN FIVE MINUTES, THE DEPARTMENT OF HEALTH SERVICES MEDICAL  
20 ALERT CENTER HAD POLLED HOSPITALS AND DETERMINED THE ABILITY  
21 OF HOSPITALS IN OUR SYSTEM TO TAKE ON ADDITIONAL PATIENTS.  
22 WITHIN SEVEN MINUTES, 43% OF OUR HOSPITALS PROVIDED US WITH  
23 THEIR CAPACITY AND, WITHIN LESS THAN AN HOUR, EVERY HOSPITAL  
24 IN LOS ANGELES RESPONDED TO THIS INCIDENT IN TERMS OF THEIR  
25 AVAILABILITY. WE COULD HAVE SURGED UP TO 400 OR MORE PATIENTS



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1 IN LOS ANGELES COUNTY. THE MEDICAL ALERT CENTER WORKED VERY  
2 HARD TO COORDINATE THE DESTINATION OF 134 VICTIMS TO 17  
3 HOSPITALS, INCLUDING FIVE TRAUMA CENTERS, ONE OF WHICH  
4 RECEIVED HELICOPTER VICTIMS. OUR OWN L.A.C./U.S.C. MEDICAL  
5 CENTER RECEIVED 16 PATIENTS, TWO OF WHICH WERE VERY CRITICAL.  
6 WE DID A RAPID, VERY RAPID TRIAGE AND TRANSPORT. AFTER  
7 RECEIVING PATIENTS, HOSPITALS PROVIDED, THROUGH THE READY NET,  
8 THE NAMES AND THE LOCATION OF THE PATIENTS AND THIS WAS  
9 PROVIDED TO THE FIRE DEPARTMENTS, THE POLICE DEPARTMENTS AND  
10 THE M.T.A., WHICH MADE IT POSSIBLE FOR THEM TO DIRECT LOVED  
11 ONES TO THE APPROPRIATE HOSPITAL. I WOULD LIKE TO COMPLIMENT  
12 THE E.M.S. PROVIDERS IN LOS ANGELES COUNTY, THE HOSPITALS, AND  
13 MY OWN MEDICAL ALERT CENTER FOR THE EXCELLENT COOPERATION,  
14 PROFESSIONALISM AND EFFICIENCY IN DOING THIS RESPONSE.  
15 SUPERVISORS, I WOULD LIKE TO SAY THAT THIS WAS A TRUE TEST OF  
16 OUR E.M.S. SYSTEM AND WE PASSED. AND WE WANT TO SAY THAT WE  
17 PASSED BECAUSE OF YOU AND ALL YOUR SUPPORT.

18

19 **SUP. KNABE:** THANK YOU. I JUST-- I MEAN, OBVIOUSLY, IT'S A  
20 BRIEF SUMMARY BECAUSE IT'S A LOT GOING ON TODAY BUT I THINK MY  
21 INTENT WAS JUST TO SORT OF GIVE A QUICK SUMMARY OF WHAT WAS  
22 GOING ON BUT TO THANK ALL OF YOU AND THE METROLINK FOLKS FOR  
23 THEIR IMMEDIATE COORDINATION AND EFFORTS AND, YOU KNOW, JUST  
24 COSTCO, THE COSTCO WORKERS, AND, YOU KNOW, WHAT YOU SAW. AND I  
25 THINK, YOU KNOW, ONE OF THE BEST THINGS WE CAN ALWAYS DO IS



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1 GETTING THE INFORMATION OUT AND BEING ABLE TO GET THE  
2 INFORMATION OUT AS TO WHERE THESE PATIENTS WERE LOCATED IN  
3 SUCH A SHORT PERIOD OF TIME AND HAVING THAT NUMBER IDENTIFIED  
4 EARLY ON IN THE PROCESS REALLY HELPED. BUT ONE OF THE THINGS I  
5 THINK FROM A NATIONAL STANDPOINT, AT LEAST FROM HOMELAND  
6 SECURITY, THAT THIS COUNTY IS RESPECTED FOR IS OUR MUTUAL AID  
7 AGREEMENTS AND, IF THERE WAS EVER A QUICK TEST, LIKE YOU SAY,  
8 I MEAN, I THINK WE DID MORE THAN PASS. I THINK WE PASSED WITH  
9 FLYING COLORS, I MEAN, FROM COMMUNICATION AND EVERYTHING ELSE.  
10 SO TO ALL OF YOU AND TO EVERYONE, METROLINK AND ALL OUR GROUPS  
11 AS WELL AS THE CITY OF GLENDALE AND THE CITY OF LOS ANGELES, A  
12 JOB WELL DONE AND THANK YOU FOR ALL YOUR EFFORTS.

13

14 **CAROL MEYER:** THANKS FOR YOUR SUPPORT.

15

16 **SUP. BURKE:** I WOULD LIKE TO ALSO JOIN IN SAYING THAT, WATCHING  
17 IT FROM TELEVISION, I DIDN'T GO TO THE SCENE, THAT IT WAS VERY  
18 IMPRESSIVE, THE WAY EVERYONE CAME IMMEDIATELY TO THE  
19 ASSISTANCE. AND I DID HEAR THAT THE COSTCO WORKERS WERE  
20 PROVIDED COUNSELING, MENTAL HEALTH COUNSELING. WHAT ABOUT OUR  
21 WORKERS? I KNOW, FROM TIME TO TIME, WHEN THERE HAVE BEEN VERY  
22 DIFFICULT TRAGEDIES, I CAN REMEMBER SOME OF THE LIFEGUARDS WHO  
23 WERE CALLED TO ONE OF THE AIRPLANE CRASHES AND THEY SAID THAT  
24 THEY REALLY SUFFERED FROM THE RESULT OF THAT BECAUSE IT WAS SO  
25 TRAUMATIC. ARE WE PROVIDING SOME KIND OF COUNSELING TO OUR



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1 PERSONNEL AND MAKING IT AVAILABLE TO THEM, VOLUNTARILY, OF  
2 COURSE, IF THEY FEEL AS THOUGH THEY WANT IT, BUT CERTAINLY  
3 PROVIDED IN SUCH A WAY THAT THEY CAN TAKE ADVANTAGE OF IT  
4 WITHOUT ANY EXTRAORDINARY KIND OF EFFORTS ON THEIR PART.

5

6 **SUP. KNABE:** WELL, I THINK, DR. SOUTHARD CAN RESPOND BUT ONE OF  
7 THE THINGS WE LEARNED FROM THE CERRITOS AIR CRASH IN 1996, WAS  
8 THAT WE HAD ON SITE MENTAL HEALTH WORKERS SO WHETHER IT WAS  
9 SOMEBODY FROM THE CORONER'S OFFICE, SHERIFF'S DEPARTMENT, FIRE  
10 DEPARTMENT, THEY COULD ACTUALLY GO AND GET DEBRIEFED THAT DAY.  
11 SO-- BECAUSE ONE OF THE THINGS THAT THEY FOUND FROM THE SAN  
12 DIEGO CRASH YEARS BEFORE WAS THERE WAS A POST-TRAUMATIC  
13 SYNDROME SOME YEARS LATER BUT I ASSUME WE HAVE THE SAME  
14 PROCESSES IN PLACE.

15

16 **MARVIN J. SOUTHARD:** MARVIN SOUTHARD, DIRECTOR OF MENTAL  
17 HEALTH. YES, SUPERVISOR, WE HAVE THAT IN PLACE TO PROVIDE  
18 SUPPORT TO ALL OF THE FIRST RESPONDERS AND-- INCLUDING THE  
19 MENTAL HEALTH PROFESSIONALS THEMSELVES WHO WERE ASSISTING. ONE  
20 OF THE THINGS WE LEARNED THIS TIME WAS THAT THOSE OF OUR  
21 MENTAL HEALTH STAFF WHO ASSISTED IN THE DEATH NOTIFICATION  
22 WERE THE ONES THAT NEEDED TO BE PROVIDED WITH THE MOST SUPPORT  
23 THEMSELVES AFTER IT WAS OVER. I THINK ONE OF THE STRENGTHS OF  
24 OUR TEAMWORK IS THAT WE DO A DEBRIEFING TO SEE HOW WE CAN-- AS  
25 WELL AS THINGS WENT, HOW WE CAN IMPROVE THE NEXT TIME AROUND



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1 AND I THINK, OUT OF THIS PROCESS, WE'VE ALREADY COME UP CAN  
2 SOME IDEAS THAT, EVEN THOUGH IT WENT VERY WELL INDEED, THERE  
3 ARE WAYS WE CAN MAKE IT GO EVEN MORE SMOOTHLY WHEN THE NEXT  
4 TRAGEDY OCCURS. SO WE'RE DOING THAT ANALYSIS CURRENTLY.

5

6 **SUP. BURKE:** IS THERE A FOLLOW-UP THAT'S GOING ON AS IT RELATES  
7 TO THE RESPONDERS?

8

9 **CAROL MEYER:** YEAH, E.M.S., AS A COMPONENT OF ALL OF OUR  
10 TRAINING, HAS SOMETHING DEVELOPED WITHIN ITS FIRE DEPARTMENTS  
11 AND LAW ENFORCEMENT CALLED CRITICAL INCIDENT STRESS  
12 DEBRIEFING. AND THAT IS AVAILABLE THROUGH THEIR INDIVIDUAL  
13 EMPLOYERS TO ANY FIREFIGHTER, ANY LAW ENFORCEMENT PERSON, ANY  
14 FIRST RESPONDER AND EVEN AT HOSPITALS IF THEY NEED THAT  
15 ASSISTANCE. SO IT'S DEFINITELY PART OF SOMETHING WE'VE  
16 INTEGRATED WITH MENTAL HEALTH. THANK YOU.

17

18 **SUP. KNABE:** THANK YOU.

19

20 **SUP. ANTONOVICH:** OKAY. ANYTHING ELSE, MR. KNABE? OKAY. I'D  
21 LIKE TO MOVE IN ADJOURNMENT TODAY AND IF WE COULD CALL UP DON  
22 WOLFE WHILE I'M READING MY ADJOURNMENT MOTIONS. RUTH BONSALE  
23 FROM THE COUNTY OF LOS ANGELES, RESIDENT OF THE ANTELOPE  
24 VALLEY, PASSED AWAY AT THE AGE OF 91. SHE WAS A VOLUNTEER AT  
25 OUR ANTELOPE VALLEY HOSPITAL FOR A NUMBER OF YEARS. VERNON





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1 WARREN HITCHCOCK, WHO WAS THE DIRECTOR OF ANTELOPE VALLEY  
2 VALLEY SAVINGS AND LOAN, WORLD WAR II NAVY VETERAN, MEMBER OF  
3 THE ACTIVE ROTARY CLUB OF LANCASTER, PALMDALE'S FIN AND  
4 FEATHER CLUB, LANCASTER ELKS, CHAMBER OF COMMERCE MOOSE, AMONG  
5 OTHERS. ROBERT RICE, A FORMER MARINE, RETIRED LOS ANGELES  
6 POLICE DEPARTMENT AND WAS OWNER AND-- OF THE RICE CONSTRUCTION  
7 COMPANY, QUITE ACTIVE IN THE ROTARY CLUB AND IN THE VALLEY.  
8 HELEN PEARL SOUTHEY, WHO WAS A WONDERFUL LADY, FRIEND,  
9 SUPPORTER, SHE WAS A GRANDMOTHER AND MOTHER WHO PASSED AWAY  
10 RECENTLY. SHE PASSED AWAY, WAS SUFFERING WITH ALZHEIMER'S.  
11 LAURENCE DUFFY THORNBURGH, SPENT 35 YEARS AS A SOCIAL WORKER  
12 WITH THE LOS ANGELES COUNTY DEPARTMENT OF PUBLIC SOCIAL  
13 SERVICES AND WAS QUITE INVOLVED WITH THE VERY WONDERFUL  
14 ORGANIZATION THAT WE ARE INVOLVED IN SUPPORTING AND THAT'S THE  
15 FRIENDS OUTSIDE PRISON LIAISON GROUP AND THE ST. VINCENT DE  
16 PAUL SOCIETY AS WELL. AND JOHN LEWIS WILSON, A REAL TRAIL  
17 BLAZER IN OUR STATE AND NATION. HE WAS THE FIRST AFRICAN-  
18 AMERICAN HIRED AT MCDONNELL- DOUGLAS AND THE FIRST BLACK  
19 MACHINIST EMPLOYED BY MCDONNELL FOR 42 YEARS. HE WAS A ACTIVE  
20 MEMBER OF THE MASONIC LODGE AND THE EGYPTIAN TEMPLE. 1943, HE  
21 SERVED IN THE UNITED STATES NAVY AND WAS DISCHARGED WITH  
22 HONORS. THOSE ARE MY ADJOURNMENTS. SECONDED, WITHOUT  
23 OBJECTION, SO ORDERED.  
24



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1   **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS, MR.  
2   ANTONOVICH.

3

4   **SUP. ANTONOVICH:** MR. WOLFE, THIS PAST SUNDAY NIGHT, THE  
5   PRESIDENT SIGNED THE ORDER FOR THE EMERGENCY FOR THE VICTIMS  
6   OF THE RECENT CATASTROPHE-- THE CATASTROPHE THAT HIT WITH  
7   THOSE STORMS. QUESTION: HOW ARE YOU NOW ABLE TO PROCEED WITH  
8   THE REBUILDING OF THE ROADS THAT WERE DOWN AND WHAT IS THE  
9   PROCESS FOR THE COUNTY?

10

11   **DON WOLFE:** OKAY, SUPERVISOR, THE PRESIDENT SIGNING THE  
12   DECLARATION ALLOWS US TO APPLY FOR FEDERAL ASSISTANCE FOR A  
13   LOT OF THE DAMAGE THAT WE'VE HAD TO THE PUBLIC INFRASTRUCTURE.  
14   THE FEDERAL GOVERNMENT, FOR ELIGIBLE EXPENDITURES, WILL  
15   REIMBURSE 75% OF OUR COST AND THEN WE ANTICIPATE THAT THE  
16   STATE WILL ACTUALLY REIMBURSE FOR 75% OF THAT REMAINING 25%.  
17   SO FOR THOSE COSTS THAT ARE ELIGIBLE, WE WILL BE ABLE TO GET  
18   REIMBURSEMENT FROM BOTH THE STATE AND FEDERAL GOVERNMENT.

19

20   **SUP. ANTONOVICH:** AND HOW ARE YOU ACCESSED TO BEGIN THE  
21   CONSTRUCTION, LIKE BOUQUET CANYON, SAN FRANCISQUITO AND  
22   ANGELES CREST HIGHWAY AND THE OTHERS?

23

24   **DON WOLFE:** WELL, WE, OF COURSE, HAVE TO SPENT THE MONEY UP  
25   FRONT AND APPLY FOR REIMBURSEMENT FROM THE STATE AND FEDERAL



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1 GOVERNMENT. SO WE ARE BASICALLY USING THE FUNDING AND THE  
2 AUTHORITY THAT YOU GAVE ME ABOUT THREE WEEKS AGO TO DO THAT.

3

4 **SUP. ANTONOVICH:** SO WE'RE ALREADY IN THE LOOP DOING THAT?

5

6 **DON WOLFE:** ABSOLUTELY.

7

8 **SUP. ANTONOVICH:** FOR THE PEOPLE WHO ARE LISTENING ON  
9 TELEVISION, F.E.M.A. HAS ESTABLISHED A PRIMARY, SEVEN DAY A  
10 WEEK EMERGENCY ASSISTANCE CENTER AT THE CASTAIC SPORTS COMPLEX  
11 AND ADDITIONAL SATELLITE LOCATIONS WILL BE ESTABLISHED WHEN  
12 THEY HAVE THE PEOPLE WHO HAVE BEEN VICTIMIZED BY THE STORM, IF  
13 THEY WOULD CALL F.E.M.A.'S HOTLINE, WHICH IS 800-621-FEMA,  
14 WHICH IS F-E-M-A. YOU CALL THAT TELEPHONE NUMBER, AND, IF A  
15 LARGE NUMBER CALL, THEY WILL THEN ESTABLISH A SATELLITE CENTER  
16 IN YOUR COMMUNITY OR YOU CAN ACCESS THIS SEVEN DAYS A WEEK AND  
17 I BELIEVE THEY'RE GOING TO BE STAYING OPEN 'TIL-- 8:00 A.M. TO  
18 6:00 P.M. AT 31230 CASTAIC ROAD IN CASTAIC. SO JUST LET US  
19 KNOW WHAT WE NEED TO DO TO HELP YOU IF YOUR HAND GET TIED  
20 THROUGH BUREAUCRACY, THAT EXOTIC FUNGUS STARTS EATING AWAY SO  
21 WE CAN ELIMINATE IT.

22

23 **DON WOLFE:** OKAY. AND, SUPERVISOR, AND ALSO POINT OUT TO THE  
24 FOLKS LISTENING THAT F.E.M.A. HAS GOT A GREAT WEBSITE THAT CAN



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1 TELL THEM PRECISELY WHAT FUNDING AND OPPORTUNITIES ARE  
2 AVAILABLE TO THEM AS INDIVIDUALS AND COMPANIES.

3

4 **SUP. ANTONOVICH:** OKAY. THANK YOU. THOSE ARE MY MOTIONS.

5

6 **SUP. MOLINA, CHAIR:** THANK YOU, SIR.

7

8 **SUP. ANTONOVICH:** ALSO, ONE MOTION FOR NEXT WEEK AND THAT WOULD  
9 BE THAT WE SEND A FIVE-SIGNATURE LETTER TO OUR CONGRESSIONAL  
10 DELEGATION AND THE PRESIDENT SUPPORTING FULL FUNDING FOR THE  
11 S.C.A.P. PROGRAM.

12

13 **SUP. MOLINA, CHAIR:** SECOND THAT ONE. ALL RIGHT. BUT THAT'S FOR  
14 NEXT WEEK. YOU'RE GOING TO BRING THAT IN IN WRITTEN FORM?

15

16 **SUP. ANTONOVICH:** NEXT WEEK.

17

18 **SUP. MOLINA, CHAIR:** OKAY. VERY GOOD. YOU KNOW, THE NAVIGANT  
19 PEOPLE ARE IN THE BACK ROOM AND I THINK, IF THERE'S NO  
20 OBJECTION, WE SHOULD HEAR THAT ITEM NEXT. SO IF I COULD ASK  
21 THE NAVIGANT PEOPLE TO JOIN US. WE HAVE THE REPORT AND IF WE  
22 COULD ASK THEM TO-- I DON'T KNOW IF THEY CAN HEAR ME. OH, HERE  
23 THEY ARE. OKAY. VERY GOOD. IF THEY COULD COME UP, WE WILL TAKE  
24 UP THAT ITEM. S-3. ALL RIGHT, MS. ROBERTSON, IF YOU'D PROCEED.

25



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1   **KAE ROBERTSON:** HI, KAE ROBERTSON WITH NAVIGANT CONSULTING.  
2   JUST HERE TO GIVE OUR FINAL REPORT AND TO BE CLEAR THAT THE  
3   ENTIRE...

4  
5   **SUP. YAROSLAVSKY:** COULD YOU SPEAK INTO THE MICROPHONE.

6  
7   **SUP. MOLINA, CHAIR:** YOU'RE GOING TO HAVE TO SPEAK A LITTLE  
8   LOUDER. COULD I ASK THE FOLKS ON THE SIDE IF THEY WOULD JUST  
9   KEEP IT DOWN A LITTLE BIT. PLEASE.

10  
11   **SUP. ANTONOVICH:** MADAM CHAIR, LET ME JUST INTERRUPT FOR A  
12   MOMENT. ON THE 10:30 ITEM, COULD WE CONTINUE THAT TO NEXT  
13   WEEK?

14  
15   **SUP. MOLINA, CHAIR:** ALL RIGHT. THE 10:30 ITEM WILL BE  
16   CONTINUED. WHAT ABOUT THE 11:00?

17  
18   **SUP. ANTONOVICH:** I WOULD LIKE TO TALK TO THE SHERIFF'S  
19   DEPARTMENT BUT PERHAPS THAT OUGHT TO BE CONTINUED TO NEXT WEEK  
20   IF WE DON'T HAVE THE TIME TO DEAL WITH IT TODAY.

21  
22   **SUP. MOLINA, CHAIR:** ALL RIGHT. BOTH OF THOSE ITEMS...

23  
24   **SUP. YAROSLAVSKY:** WELL, CAN I-- HOW LONG IS THIS GOING TO  
25   TAKE? I MEAN, THIS COULD TAKE AN HOUR BUT WE'VE HAD THE



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1 SHERIFF'S PEOPLE SITTING HERE FOR FIVE HOURS AND MAYBE IF WE  
2 CAN GET THROUGH THIS. THE SHERIFF'S THING WON'T TAKE THAT  
3 LONG, WILL IT? IS THAT THE ONE ON THE JAILS? ON THE EARLY  
4 RELEASE. I WOULD ASK THAT WE-- AS LONG AS THEY'VE BEEN SITTING  
5 HERE, MIGHT AS WELL GET IT OVER WITH TODAY.

6

7 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT ITEM WILL BE HELD. MISS  
8 ROBERTSON.

9

10 **KAE ROBERTSON:** I'M HERE TO REPORT ON THE FINAL REPORT FROM  
11 NAVIGANT ON KING DREW MEDICAL CENTER, IT'S AVAILABLE ONLINE AT  
12 LADHS.ORG. THE DIFFERENCE BETWEEN THIS REPORT AND THE REPORT  
13 ISSUED JANUARY 3RD IS...

14

15 **SUP. MOLINA, CHAIR:** AGAIN, MAYBE IF YOU'D SPEAK A LITTLE  
16 CLOSER TO THE MICROPHONE. FOR SOME REASON-- VERY GOOD.

17

18 **KAE ROBERTSON:** THIS INCLUDES A REVIEW OF THE AMBULATORY AREAS  
19 AS WELL AS ADDRESSING SOME OF SUPERVISOR BURKE'S REQUESTS TO  
20 DELINEATE EXPERIENCES OF INDIVIDUALS AND RESPONSIBILITIES OF  
21 THE KING DREW MEDICAL CENTER BOARD THAT WE RECOMMEND. IT ALSO  
22 INCLUDES MEASUREMENT AND MONITORING AND WORK PLANS FOR  
23 RECOMMENDATIONS FROM JANUARY 3RD. JUST TO COVER A COUPLE OF  
24 HIGHLIGHTS. WE CONTINUE TO RECOMMEND A HEALTH AUTHORITY BE  
25 CONSIDERED BY THE BOARD OF SUPERVISORS FOR L.A. COUNTY. MORE





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1 SPECIFICALLY, WE ASK THAT YOU DESIGNATE THE K.D.M.C. ADVISORY  
2 BOARD AS THE ENTITY RESPONSIBLE FOR OVERSIGHT OF K.D.M.C.  
3 REPORTING TO THE BOARD OF SUPERVISORS. WE'VE REQUESTED THAT  
4 THEY BE RESPONSIBLE TO REVIEW AND ASSESS AND MAKE  
5 RECOMMENDATIONS CONCERNING QUALITY OF CARE, SUCH THINGS AS  
6 PATIENT SAFETY, CLINICAL OUTCOMES, PATIENT SATISFACTION...

7

8 **SUP. MOLINA, CHAIR:** YOU'RE GOING SO FAST THAT IT'S JUST  
9 BECOMING...

10

11 **KAE ROBERTSON:** DO YOU WANT ME TO SLOW DOWN FOR YOU?

12

13 **SUP. MOLINA, CHAIR:** WELL, ONLY BECAUSE IT CAN'T BE HEARD.  
14 AGAIN, CAN I ASK THE FOLKS ON THE SIDE...

15

16 **SUP. YAROSLAVSKY:** CAN YOU TRY ANOTHER MIKE? SEE IF THE OTHER  
17 MIKE IS BETTER BECAUSE THERE'S SOMETHING WRONG.

18

19 **SUP. MOLINA, CHAIR:** FOR SOME REASON, IT'S VERY MUFFLED.

20

21 **KAE ROBERTSON:** IS THIS ONE BETTER?

22

23 **SUP. YAROSLAVSKY:** YES.

24



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1    **SUP. MOLINA, CHAIR:** AND MAYBE IF YOU'D JUST SLOW DOWN JUST A  
2    LITTLE BIT IT'LL MAKE IT CLEARER, THANK YOU.

3

4    **KAE ROBERTSON:** I WILL. I'LL SLOW DOWN. OKAY. SO TO CONTINUE  
5    ON, WE'RE RECOMMENDING THAT THE K.D.M.C. ADVISORY BOARD BE  
6    RESPONSIBLE TO REVIEW, ASSESS AND MAKE RECOMMENDATIONS  
7    REGARDING QUALITY OF CARE, PATIENT SAFETY, MEDICAL STAFF  
8    CREDENTIALING AND PEER REVIEW, THE TERMS AND CONDITIONS OF THE  
9    AFFILIATION AGREEMENT, MEANING ARE WE RECEIVING THE CLINICAL  
10   HOURS THAT WE SHOULD FROM FACULTY? AND ARE WE RECEIVING THE  
11   QUALITY OF CARE OUTCOMES THAT WE SHOULD? G.M.E. PROGRAMS,  
12   DEFINITION OF PROGRAMS AND SERVICES THAT WE WOULD PROVIDE FOR  
13   AT K.D.M.C. FOR THE COMMUNITY AND MEET COMMUNITY NEED. THE  
14   STRATEGIC PLAN, THE INFORMATION TECHNOLOGY PLAN, OVERSEE THE  
15   FINANCIAL PERFORMANCE CONSISTENT WITH THE APPROVED OPERATING  
16   BUDGET, OVERSIGHT OF HOSPITAL BUSINESS PRACTICES, POLICIES AND  
17   PROCEDURES THAT INFLUENCE QUALITY OF CARE AND/OR IMPEDE  
18   EFFORTS TO PROVIDE CARE IN THE MOST COST EFFECTIVE MANNER,  
19   APPOINTMENT OF K.D.M.C. EXECUTIVES, PARTICULARLY THE C.E.O.,  
20   HUMAN RESOURCES AS IT RELATES TO TRENDS, PERFORMANCE  
21   EVALUATIONS, COMPLETION, WORKERS COMP EXPERIENCES,  
22   RECOMMENDATIONS, IF REQUIRED, FOR ANY SPECIFIC RELIEF FROM  
23   COUNTY POLICIES AND PROCEDURES, NONE THAT, YOU KNOW, AWARE OF  
24   AT THIS TIME BUT SHOULD THAT BE REQUIRED, IT WOULD BE A ROLE  
25   OF THIS ADVISORY BOARD AND OVERSIGHT OF MANAGEMENT. AND, IN



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1 THE INTERIM, OVERSIGHT OF NAVIGANT. THE TYPES OF  
2 QUALIFICATIONS OF INDIVIDUALS THAT WE ARE RECOMMENDING IS THE  
3 MEMBERSHIP OF THE K.D.M.C. CURRENT ADVISORY BOARD SHOULD BE  
4 EXPANDED AND ITS RESPONSIBILITIES, AS DELINEATED, THAT I JUST  
5 DISCUSSED, MEMBERS, ADDITIONAL MEMBERS SHOULD INCLUDE THE DEAN  
6 OF DREW SCHOOL OF MEDICINE, PRESIDENT OF THE P.S.A. AND  
7 DIRECTOR OF DEPARTMENT OF HEALTH SERVICES. IT SHOULD ALSO BE  
8 SUPPLEMENTED WITH THREE TO SEVEN ADDITIONAL MEMBERS WHO HAVE  
9 DEMONSTRATED EXPERTISE AND EXPERIENCE IN FINANCE, HOSPITAL OR  
10 CLINIC MANAGEMENT, HEALTH PLAN ADMINISTRATION OR HEALTH AND  
11 PUBLIC POLICY. IT SHOULD ALSO DEVELOP A PROCESS TO ENSURE  
12 PARTICIPATION AND ONGOING INPUT FROM THE COMMUNITIES SERVED BY  
13 K.D.M.C. MOVING ON FROM GOVERNANCE, A COUPLE OF COMMENTS ON  
14 PROGRAMS AND SERVICES. THE RECOMMENDATION, THERE WAS A  
15 QUESTION ON RECOMMENDATION ON TRAUMA AND RESTORATION OF  
16 TRAUMA. WE UNDERSTAND THAT IT WILL TAKE AWHILE TO RESTORE  
17 TRAUMA. THE EARLIEST WE BELIEVE THAT COULD HAPPEN WOULD BE  
18 JULY 2006. WE DO BELIEVE THAT WE NEED TO HAVE A SURGICAL  
19 RESIDENCY PROGRAM WITH ONSITE COVERAGE IN ORDER TO DO THAT FOR  
20 KING DREW MEDICAL CENTER. WE RECOGNIZE THAT OTHER TRAUMA  
21 CENTERS CAN OPERATE WITHOUT A SURGICAL RESIDENCY BUT THEY HAVE  
22 A LARGER NUMBER OF FULLTIME SURGEONS AND SURGICAL SUBSPECIALTY  
23 STAFF. WE'RE ALSO RECOMMENDING THAT THE NICU BE A COMMUNITY  
24 NICU. AMBULATORY SERVICES WAS THE NEW AREA OF REVIEW AND THE  
25 FINDINGS THERE ARE VERY SIMILAR TO THE FINDINGS WE HAD ON THE



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1 INPATIENT SIDE. FIRST IS THAT THE ORGANIZATIONAL STRUCTURE IS  
2 FRAGMENTED, WITH MEMBERS WHO LEAD DIFFERENT COMPONENTS OF THE  
3 AMBULATORY SERVICES REPORTING TO NURSING, REPORTING TO THE  
4 CHIEF OPERATING OFFICER AND REPORTING TO THE CHIEF EXECUTIVE  
5 OFFICER. WE ARE RECOMMENDING THAT THOSE BE COMBINED UNDER ONE  
6 INDIVIDUAL WHO WOULD BE RESPONSIBLE FOR ALL AMBULATORY  
7 SERVICES AND REPORT DIRECTLY TO THE C.E.O. ALSO, WE FOUND THAT  
8 MOST CLINICS ARE USING BLOCK SCHEDULING, WHICH RESULTS IN  
9 EXCESSIVE WAIT TIME FOR REGISTRATION AND DELAYS IN BEING SEEN  
10 BY PHYSICIANS. AND, ALSO, WE END UP WITH SOMEWHERE IN THE  
11 NEIGHBORHOOD OF THREE TO SIX MONTHS TO GET FOLLOW-UP  
12 APPOINTMENTS OR TO GET FIRST APPOINTMENTS IN A CLINIC. SO WE  
13 ARE RECOMMENDING REVISING THE SCHEDULING SYSTEM AND MOVING  
14 AWAY FROM THE BLOCK SCHEDULING SYSTEM. THERE ARE ALSO A NUMBER  
15 OF FACILITY NEEDS, EQUIPMENT NEEDS AND A REVISION OF STAFFING.  
16 THE AMBULATORY SYSTEM IS ALSO NOT PATIENT FRIENDLY. THERE WERE  
17 INSTANCES OF WHEN PRESCRIPTIONS WERE NEEDED TO BE REFILLED,  
18 PATIENTS WERE FREQUENTLY AND ROUTINELY SENT TO THE EMERGENCY  
19 DEPARTMENT, RESULTING IN AN INAPPROPRIATE USE OF SERVICES.  
20 PATIENTS WHO NEED INTERPRETERS WERE NOT ALWAYS SCHEDULED WITH  
21 AN INTERPRETER PRESENT. THOSE ARE JUST A COUPLE OF EXAMPLES.  
22 WE'RE ALSO RECOMMENDING THAT THE SPACE BE MODIFIED SUCH THAT  
23 THE SIZE OF A CLINIC RELATES TO THE POPULATION THAT KDMC IS  
24 SERVING ON SIZE AND THE NUMBER OF VISITS THAT WE HAVE TO  
25 BETTER MATCH THE SPACE ALONG WITH THE NUMBER OF PATIENTS THAT



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1 WE'RE SEEING. WE'RE STILL GRAPPLING WITH GETTING BASELINE  
2 VOLUMES ON THE OUTPATIENT SIDE. NOT ALL ENCOUNTER FORMS WERE  
3 RETAINED AND THAT MADE IT DIFFICULT TO GET ACCURATE VOLUMES.  
4 IN TERMS OF MEASUREMENT AND TRACKING, EACH RECOMMENDATION HAS  
5 A WORK PLAN AND THAT WORK PLAN LINES OUT WHO, WHAT, WHERE,  
6 WHY, WHEN, HOW, IN TERMS OF ACCOUNTABILITY, THE ACTION STEPS,  
7 THE TIME FRAME, WHETHER OR NOT THERE'S ANY TECHNOLOGY OR  
8 FACILITY RENOVATIONS REQUIRED AND ANY IMPLEMENTATION RISKS.  
9 EACH ACTION STEP THEN HAS A DUE DATE AND WE'RE GOING TO BE  
10 TRACKING THOSE BY DUE DATE AND PROVIDING A REGULAR REPORT TO  
11 C.M.S. AS WELL AS THE BOARD OF SUPERVISORS. WE'VE ALSO  
12 DEVELOPED THREE SUBGROUPS WORKING WITH THE DEPARTMENT OF  
13 HEALTH SERVICES AND THE COUNTY STAFF FOCUSED ON COMPLETION--  
14 COMPLETING THOSE ACTIONS THAT INVOLVE HUMAN RESOURCES,  
15 FACILITIES AND EQUIPMENT AND TECHNOLOGY. THAT'S THE SUMMARY OF  
16 THE FINAL REPORT.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. MS. BURKE?

19

20 **SUP. BURKE:** I DO THINK THAT THE REPORT IS VERY COMPREHENSIVE  
21 AND THE DETAIL ARE THINGS THAT SOME OF THESE THINGS WERE  
22 ABSOLUTELY NEW, I KNOW, TO ME AND I SUSPECT TO SOME OF THE  
23 OTHER MEMBERS IN TERMS OF THE SCHEDULING AND OTHER THINGS,  
24 THAT-- PARDON ME? SOME OTHER THINGS THAT WE OBSERVED BUT I  
25 WANT TO GET TO THE GOVERNANCE, FIRST OF ALL, AND GET A REAL



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1 UNDERSTANDING OF THE ADVISORY BOARD AND A NUMBER OF QUESTIONS  
2 HAVE ARISEN. COULD YOU TELL US BASICALLY THE CONCEPT OF THE  
3 ADVISORY BOARD, WHERE IT CAME FROM AND THE REASONS WHY YOU  
4 HAVE RECOMMENDED THAT.

5

6 **KAE ROBERTSON:** I'D HAVE TO DEFER TO DR. GARTHWAITE FOR THE  
7 ORIGINAL ADVISORY BOARDS CONCEPTION AND YOU MIGHT WANT TO  
8 ADDRESS THAT. OUR REASON FOR BELIEVING THAT'S THE RIGHT BODY  
9 TO START FROM AS THE BASIS FOR THE GOVERNING BOARD FOR KDMC IS  
10 THAT IT HAS ON IT THE TYPES OF INDIVIDUALS WHO HAVE A DEPTH OF  
11 KNOWLEDGE OF HEALTHCARE, HEALTH POLICY AND ACADEMIC MEDICAL  
12 CENTERS. THE REASON WE BELIEVE THAT WE NEED A BOARD FOR KING  
13 DREW MEDICAL CENTER IS THAT THERE ARE A NUMBER OF SPECIFIC,  
14 BOTH CLINICAL AND HOSPITAL MANAGEMENT ISSUES WHICH NEED TO BE  
15 REVIEWED AND KIND OF QUESTIONED AS WE MOVE FORWARD BY SOMEBODY  
16 WHO HAS A DEEP KNOWLEDGE OF THE INDUSTRY AND CAN CONTINUE TO  
17 ASK SUBSTANTIVE QUESTIONS AND PROVIDE DEEPER REVIEW THAN WE  
18 HAVE SEEN CURRENTLY IN THE TIME THAT WE'VE BEEN THERE. IT ALSO  
19 WILL-- THE CURRENT GOVERNING COMMITTEE, AS IT'S CALLED FOR  
20 KING DREW MEDICAL CENTER, CONSISTS OF BOTH THE MANAGEMENT OF  
21 THE HOSPITAL AND D.H.S., SO IT DOESN'T PROVIDE A MORE ROBUST,  
22 WIDER REVIEW. IT'S, AS YOU MIGHT THINK, SORT OF THE FOX  
23 WATCHING THE HENHOUSE KIND OF THING AT THE MOMENT.

24





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1   **SUP. BURKE:** MAYBE, DR. GARTHWAITE, YOU'D LIKE TO COMMENT ON  
2   THAT. INITIALLY THIS CAME FROM YOU THAT-- THIS WAS YOUR  
3   INITIAL IDEA.

4

5   **DR. THOMAS GARTHWAITE:** WELL, I THINK THERE ARE TWO THINGS  
6   BEING DISCUSSED. ONE, THE ADVISORY BOARD, AS I BROUGHT IT  
7   FORWARD, WAS REALLY TRYING TO SERVE TWO PURPOSES. ONE, THIS  
8   BOARD AND CERTAIN MEMBERS SPECIFICALLY HAVE EMPHASIZED THE  
9   IMPORTANCE OF U.S.C. AND U.C.L.A. BEING INVOLVED IN TRYING TO  
10  GET THE-- ESPECIALLY THE TRAINING PROGRAMS FIXED DOWN AT KING  
11  DREW AND AT DREW UNIVERSITY. THE SECOND THING IS THAT, MANY  
12  TIMES, THE DEPARTMENT GETS CRITICIZED FOR BEING BIASED IN SOME  
13  WAY FOR OR AGAINST VARIOUS THINGS THAT HAPPEN IN THE HEALTH  
14  DEPARTMENT AND SO, GIVEN THE NATURE OF THE DECISION- MAKING  
15  THAT WAS GOING FORWARD, I FELT IT WAS IMPORTANT TO HAVE ALSO A  
16  NEUTRAL BODY THAT WAS KIND OF A STEP AWAY FROM THE DEPARTMENT  
17  PROVIDING ADVICE AND MONITORING THE TRANSFORMATION OF KING  
18  DREW AS NAVIGANT DID ITS WORK.

19

20   **SUP. KNABE:** WHAT ABOUT ACCOUNTABILITY? WHAT ABOUT  
21  ACCOUNTABILITY?

22

23   **SUP. BURKE:** PARDON ME?

24

25   **SUP. KNABE:** ACCOUNTABILITY TO THE ADVISORY BOARD.



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1

2 **SUP. BURKE:** YEAH. MAY I JUST ASK THIS QUESTION AND I THINK  
3 IT'LL FIT IN WITH THAT. HOW DO YOU SEE THE DEPARTMENT AND THE  
4 BOARD OF SUPERVISORS RELATING TO THE ADVISORY BOARD AND WHERE  
5 DO THEY COME IN IN TERMS OF COMMUNICATION WITH THE ADVISORY  
6 BOARD AND THE RECOMMENDATIONS? I SEE THAT IT'S, I THINK, IS  
7 EVERY SIX MONTHS THAT WE WOULD HEAR FROM THEM. BUT HOW DO YOU  
8 SEE THE DEPARTMENT RELATING TO THE ADVISORY BOARD?

9

10 **DR. THOMAS GARTHWAITE:** I THINK YOU REALLY-- I THINK THAT'S A  
11 CASE QUESTION. I THINK THAT I SAW IT AS, ORIGINALLY AS ADVICE  
12 BOTH TO THE DEPARTMENT AND TO THE BOARD, AS AN OBJECTIVE  
13 OUTSIDE GROUP WATCHING THE PROGRESS OF THE WORK NAVIGANT WAS  
14 DOING IN TERMS OF ITS TIMELINESS AND APPROPRIATENESS AND  
15 WASN'T MOVING FORWARD WELL. I THINK KAE HAS A BROADER VIEW OF  
16 THIS THAN JUST THE ADVISORY BOARD THAT'S USED AS THE BASE OF  
17 THE COMMITTEE YOU'RE TALKING ABOUT, THOUGH.

18

19 **KAE ROBERTSON:** THE BOARD THAT WE'RE RECOMMENDING WOULD RELATE  
20 TO THE DEPARTMENT OF HEALTH SERVICES ON ISSUES OF BUDGET,  
21 HUMAN RESOURCES AND CONTRACTING THOSE THINGS THAT ARE REALLY  
22 RETAINED AS A COUNTY FUNCTIONS. THEY WOULD HAVE DIRECT ACCESS  
23 TO THE BOARD OF SUPERVISORS TO REPORT ON AT LEAST A QUARTERLY  
24 BASIS IS WHAT WE RECOMMENDED. SO, AT A MINIMUM, QUARTERLY TO  
25 THE BOARD OF SUPERVISORS. OTHER ISSUES RELATED TO CONTRACTING,



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1 HUMAN RESOURCES, AND BUDGET WOULD BE THROUGH D.H.S. AND THE  
2 C.A.O.'S OFFICE TO THE BOARD OF SUPERVISORS TO ENSURE THE  
3 COORDINATION OF THE OVERALL COUNTY RESOURCES. THIS BOARD'S  
4 THOUGH FOCUS WOULD REALLY BE ON THOSE THINGS THAT THE  
5 REGULATORY BODIES ARE REQUIRING, JOINT COMMISSION AND CMS AS  
6 IT RELATES TO PEER REVIEW, QUALITY ASSURANCE, PATIENT SAFETY,  
7 THE OVERALL ANNUAL REVIEW OF MISSION VISION, SCOPE OF SERVICES  
8 AND ALL OF THE REGULATORY AND ACCREDITATION REQUIREMENTS. THEY  
9 WOULD ALSO REVIEW PRIVILEGING REQUESTS, GRANT REVIEW  
10 REVISE/DENY PRIVILEGING REQUESTS AND PROVIDE AN ANNUAL  
11 EVALUATION OF THE HOSPITAL'S PERFORMANCE.

12

13 **SUP. BURKE:** NOW, THE ADVISORY BOARD, AS I UNDERSTAND IT, YOU  
14 WOULD START WITH THE GROUP THAT HAS NOW BEEN IDENTIFIED AS  
15 MORE A STEERING COMMITTEE? AND WHO ARE THE MEMBERS OF THAT  
16 GROUP NOW?

17

18 **DR. THOMAS GARTHWAITE:** THE CURRENT GROUP IS JERRY LEVY FROM  
19 U.C.L.A., JOE VANDERMEULLER FROM U.S.C., MICHAEL DRAKE FROM  
20 THE UNIVERSITY OF CALIFORNIA SYSTEM, SENIOR VICE PRESIDENT,  
21 JIM LOTT FROM THE HOSPITAL ASSOCIATION, HECTOR FLORES, A  
22 PHYSICIAN IN THE COMMUNITY AT WHITE MEMORIAL, DAVID SATCHER,  
23 FORMER SURGEON GENERAL, NOW ACTING PRESIDENT OF EMERY. HOW  
24 MANY DO WE HAVE? THAT'S IT.

25



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1   **KAE ROBERTSON:** THAT'S IT.

2

3   **SUP. BURKE:** NOW, WHO WOULD YOU ANTICIPATE WOULD PROVIDE  
4   STAFFING TO THE ADVISORY BOARD?

5

6   **KAE ROBERTSON:** THE STAFF TO THE ADVISORY BOARD WOULD BE  
7   THROUGH THE C.E.O.'S OFFICE.

8

9   **SUP. YAROSLAVSKY:** WHICH CEO?

10

11   **KAE ROBERTSON:** THE HOSPITAL'S CEO'S OFFICE AND WE'RE NOT SURE  
12   YET THAT EVERY MEMBER ON THE CURRENT ADVISORY BOARD WOULD BE  
13   ABLE TO CONTINUE. WE'D NEED TO HAVE ONE-ON-ONE DISCUSSIONS AND  
14   DETERMINE THEIR ABILITY TO FULFILL THOSE REQUIREMENTS.

15

16   **SUP. BURKE:** AND HOW WOULD YOU SELECT THE ADDITIONAL MEMBERS?  
17   WOULD THAT BOARD MAKE RECOMMENDATIONS OF ADD ADDITIONAL  
18   MEMBERS OR HOW WOULD ADDITIONAL MEMBERS BE SELECTED?

19

20   **KAE ROBERTSON:** I THINK WE'RE IN DISCUSSIONS RIGHT NOW WITH  
21   COUNSEL ON WHAT WOULD MAKE THE BEST, YOU KNOW, BEST WAY TO DO  
22   THAT. I THINK, IN OUR REPORT, WE RECOMMENDED THAT THAT  
23   ADVISORY BOARD WOULD BE THE RECOMMENDING BODY TO THE BOARD OF  
24   SUPERVISORS. IT MAY BE THAT WE WOULD USE THAT FOR THE C.A.O.'S  
25   OFFICE TO BE ABLE TO DO MORE DUE DILIGENCE.



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1

2 **DR. THOMAS GARTHWAITE:** WE'VE TALKED TO SEVERAL POTENTIALLY  
3 MECHANISMS, YOU KNOW, POTENTIALLY NAVIGANT, THE CURRENT  
4 ADVISORY THE DEPARTMENT AND THE C.A.O. COULD PUT FORWARD A  
5 SLATE OF NAMES TO BE APPROVED BY THE BOARD OR SOMETHING LIKE  
6 THAT.

7

8 **SUP. BURKE:** NOW, WHEN YOU SAY THE STAFF WOULD BE FROM  
9 INTERNALLY? THE STAFF TO THE ADVISORY BOARD WOULD BE PROVIDED  
10 BY THE CHIEF EXECUTIVE OFFICER OF THE HOSPITAL?

11

12 **KAE ROBERTSON:** THEY'RE-- IT WOULD BE THROUGH THE HOSPITAL,  
13 THROUGH THE C.E.O.'S OFFICE AT THE HOSPITAL. YOU KNOW, THEY'RE  
14 GOING TO REVIEW-- IF YOU THINK ABOUT IT, THEY'RE GOING TO  
15 REVIEW REQUESTS FOR CREDENTIALS, SO THAT'S GOING TO COME  
16 THROUGH THE MEDICAL STAFF OFFICE AND THE DUE DILIGENCE DONE  
17 THERE, IT WILL COME THROUGH QUALITY ASSURANCE. THEY'LL BE  
18 REVIEWING QUALITY ASSURANCE. THEY'LL REVIEW PEER REVIEW, THEY  
19 WILL REVIEW THE SCOPE OF SERVICES, THE TYPES OF THINGS THAT  
20 ARE GOING TO COME THROUGH DEPARTMENTS REPORTING UP TO THE  
21 C.E.O.

22

23 **SUP. BURKE:** WELL, WHAT CONCERNS ME IS THAT WE KNOW THAT THERE  
24 ARE WEAKNESSES IN SOME OF THOSE DEPARTMENTS AND THE ADVISORY  
25 BOARD WILL ONLY BE ABLE TO REALLY ADDRESS THOSE THINGS



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1 OBVIOUSLY THAT YOU CALL TO THEIR ATTENTION AND THE INFORMATION  
2 THAT YOU GIVE THEM, BUT THEY WILL HAVE-- THEY NEED TO HAVE  
3 SOME ABILITY INDEPENDENTLY, I WOULD THINK, TO BE ABLE TO LOOK  
4 AT THESE ISSUES RATHER THAN GOING BACK TO THE HOSPITAL STAFF  
5 WHERE THE PROBLEMS ORIGINATED. SO THAT I REALLY WOULD BE VERY  
6 INTERESTED IN GETTING MORE INFORMATION.

7

8 **DR. THOMAS GARTHWAITE:** THERE MIGHT BE A COUPLE WAYS THAT A  
9 BOARD MIGHT DO THAT. THEY MAY TAKE A SUB-GROUP OF MEMBERS WHO  
10 HAVE A SPECIAL INTEREST OR EXPERTISE WHO MIGHT GO REVIEW THE  
11 CREDENTIALING PROCESS, FOR INSTANCE, AND LOOK AT THE PRIMARY  
12 SOURCE VERIFICATIONS AND CHARTS AND-- OR SOME BOARDS MIGHT, IN  
13 AN AREA OF HIGH IMPACT AND INTEREST, SEEK, YOU KNOW, AN  
14 OUTSIDE REVIEWER. THOSE COULD BE FROM OTHER COUNTY HOSPITALS,  
15 THEY COULD BE INDEPENDENTLY FROM THE COMMUNITY, IT COULD BE  
16 CONSULTANTS OR A VARIETY OF OTHER WAYS YOU COULD, YOU KNOW,  
17 TRY TO ASSURE YOURSELF AS A BOARD THAT THE INFORMATION YOU'RE  
18 GETTING IS TRUE, THE VERIFICATION PROCESS.

19

20 **SUP. BURKE:** AND THIS BOARD WOULD MEET HOW OFTEN?

21

22 **KAE ROBERTSON:** WE'RE RECOMMENDING THAT THE BOARD MEET ON A  
23 MONTHLY BASIS. INITIALLY, WE BELIEVE IT WILL REQUIRE MORE  
24 FREQUENT MEETINGS AS THEY'RE GETTING FORMED, AS THEY'RE  
25 DEVELOPING THE COMMITTEE STRUCTURE THAT WOULD-- USUALLY, A





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1 BOARD LIKE THIS WOULD HAVE A GROUP THAT'S REVIEWING QUALITY, A  
2 GROUP THAT'S REVIEWING CREDENTIALING AND PEER REVIEW. SO, IN  
3 THE INITIAL STAGES, IT WILL NEED TO MEET MORE THAN MONTHLY;  
4 ALSO, BECAUSE OF THE NUMBER OF REGULATORY AND ACCREDITING BODY  
5 ISSUES THAT ARE OUTSTANDING.

6

7 **SUP. BURKE:** AND THAT BOARD WOULD REPORT ALSO TO THE BOARD OF  
8 SUPERVISORS, IS THAT CORRECT?

9

10 **KAE ROBERTSON:** THAT'S CORRECT.

11

12 **SUP. BURKE:** AND DO YOU THINK REALLY THAT ONCE EVERY THREE  
13 MONTHS OR SIX MONTHS IS ADEQUATE IN TERMS OF KEEPING THE BOARD  
14 UP TO DATE?

15

16 **KAE ROBERTSON:** IT IS NOT ADEQUATE AT THIS POINT. IT MAY BE  
17 ADEQUATE ONCE THERE IS A STABILIZATION OF THE ORGANIZATION. I  
18 WOULD THINK THAT, AT THIS STAGE, THE BOARD OF SUPERVISORS IS  
19 GOING TO WANT MORE FREQUENT UPDATES.

20

21 **SUP. BURKE:** I NOTICED THAT YOU HAVE, IN YOUR NOTES, THAT YOU  
22 NOTE THAT THE COUNTY POLICIES AND PROCEDURES IMPEDE  
23 MANAGEMENT'S EFFORTS TO PROVIDE HIGH QUALITY, COST-EFFECTIVE  
24 CLINICAL SERVICES. COULD YOU GIVE US SOME IDEA OF THE POLICIES  
25 AND PROCEDURES THAT ARE IMPEDIMENTS? I KNOW WE'VE HEARD THAT



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1 THE CIVIL SERVICE SYSTEM, IS THAT WHAT YOU'RE REFERRING TO OR  
2 WERE YOU REFERRING TO OTHER POLICIES?

3

4 **KAE ROBERTSON:** WELL, ACTUALLY, THE WORDING IS RECOMMENDATIONS  
5 FOR SPECIFIC RELIEF FROM COUNTY POLICIES AND PROCEDURES WHICH  
6 IMPEDE MANAGEMENT'S EFFORTS, MEANING, IN THE FUTURE, THERE MAY  
7 BE SOME. WE HAVE NOT FOUND THOSE AT THIS POINT AND WE'RE NOT  
8 ASKING FOR ANY RELIEF FROM EXISTING COUNTY POLICIES AT THIS  
9 POINT. THIS WOULD BE ONE OF THE-- IF, IN THE FUTURE, THAT  
10 SHOULD OCCUR OR SHOULD BE FOUND, IT WOULD BE THROUGH THIS  
11 CHANNEL THAT THAT WOULD BE RAISED.

12

13 **SUP. BURKE:** NOW, THIS ADVISORY BOARD WOULD LOOK AT THE  
14 J.C.A.H.O., THE C.M.S., AND I GATHER THE A.C.G.M.E. ISSUES?

15

16 **KAE ROBERTSON:** CORRECT.

17

18 **SUP. BURKE:** WILL THEY ALSO RELATE TO THE MEDICAL SCHOOL AS IT  
19 RELATES TO THOSE ISSUES? DIRECTLY WITH THE HOSPITAL, ACADEMIC  
20 STAFF? HOW WILL THEY INTERRELATE WITH THE MEDICAL SCHOOL? AND  
21 HAS THE MEDICAL SCHOOL HAD AN OPPORTUNITY TO RESPOND TO THIS  
22 SUGGESTION AS IT RELATES TO THE, PARTICULARLY THE ACADEMIC  
23 PORTIONS?

24



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1   **KAE ROBERTSON:** WE HAVE NOT SAT AND REVIEWED THIS IN DETAIL  
2   WITH THE MEDICAL SCHOOL. WE ARE RECOMMENDING THAT THE DEAN BE  
3   A MEMBER, A VOTING MEMBER OF THIS BOARD, AS WELL AS THE  
4   PRESIDENT OF THE P.S.A.

5

6   **SUP. BURKE:** WOULD YOU SEE THIS ADVISORY BOARD BEING ONE THAT  
7   WOULD MAKE THE RECOMMENDATIONS IN TERMS OF SPECIALTIES AND  
8   ALSO RESIDENCY PROGRAMS, WHETHER THEY SHOULD BE ADDED OR  
9   ELIMINATED? OR WOULD YOU SEE THAT THEIR ROLE IS INVOLVED IN  
10   THAT AREA AS WELL?

11

12   **KAE ROBERTSON:** I THINK THEIR ROLE WOULD BE IN CONJUNCTION WITH  
13   THE SCHOOL OF MEDICINE AS IT RELATES TO RESIDENCIES. AND, AS  
14   IT RELATES TO SERVICES, THAT WOULD BE WITH THE DEPARTMENT OF  
15   HEALTH SERVICES AND THE BOARD OF SUPERVISORS AS PART OF AN  
16   OVERALL COUNTY DELIVERY OF CARE.

17

18   **SUP. BURKE:** WITH THE NAMES YOU'VE GIVEN US AS FAR AS PEOPLE  
19   WHO WOULD BE AS PART OF THE ADVISORY, IT GIVES THE IMPRESSION  
20   THAT THIS WOULD BE AN ATTEMPT TO GIVE GREATER CREDIBILITY TO  
21   THE ACCREDITING BOARDS, IF THEY KNEW THAT THESE PEOPLE, THESE  
22   ARE ALL NAMES OF PEOPLE WHO HAVE HIGH REGARD IN TERMS OF THE  
23   MEDICAL PROFESSION-- ACADEMIC MEDICAL PROFESSION, WOULD THEY  
24   HAVE CONTACT DIRECTLY WITH SOME OF THOSE BOARDS, ACCREDITING  
25   BOARDS OR WOULD THERE SIMPLY BE A REVIEWING OF THOSE REPORTS



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1 AS THEY CAME IN? FOR INSTANCE, J.C.A.H.O. HAS A REPORT. THEY  
2 WOULD LOOK AT THE REPORT. WOULD THEY THEN WORK WITH YOU IN  
3 TERMS OF HOW THESE ISSUES ARE RAISED? OR WITH A.C.G.M.E., FOR  
4 INSTANCE, WHEN YOU LOOK AT THE REPORTS THEY SEND, THEY HAVE  
5 VERY SPECIFIC THINGS THAT HAVE TO BE CHANGED. WOULD THIS  
6 ADVISORY BOARD BE INVOLVED AT THAT LEVEL?

7

8 **KAE ROBERTSON:** THE ADVISORY BOARD WOULD BE INFORMED OF ANY  
9 DEFICIENCIES NOTED BY ANY OF THE GOVERNING ACCREDITING BODIES,  
10 WHETHER IT'S A.C.G.M.E. OR JOINT COMMISSION. OFTENTIMES, WHEN  
11 YOU HAVE A FULL JOINT COMMISSION SURVEY, THEY REQUIRE AN EXIT  
12 INTERVIEW OR SOME INTERVIEW PROCESS WITH THE GOVERNING BODY,  
13 SO THEY WOULD BE INVOLVED IN THAT AS WELL.

14

15 **SUP. BURKE:** IN OTHER HOSPITALS, ARE MEMBERS OF THE GOVERNING  
16 BOARD PRESENT DURING SOME OF THE J.C.A.H.O. VISITS? DOES THAT  
17 OCCUR?

18

19 **KAE ROBERTSON:** THAT IS-- I DON'T KNOW WHAT HAPPENS AT THE  
20 OTHER COUNTY HOSPITALS BUT IT DOES HAPPEN IN OTHER NOT-FOR-  
21 PROFIT HOSPITALS, THAT THERE OFTEN IS A MEETING BETWEEN THE  
22 ACCREDITING BODY AND THE GOVERNING BODY.

23

24 **DR. THOMAS GARTHWAITE:** I'VE REPRESENTED THE DEPARTMENT AND  
25 THEN THE BOARD AT SOME OF THE GOVERNANCE ASSESSMENT MEETINGS



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1 OF THE JOINT COMMISSION AND REVIEWS WE'VE HAD IN THE LAST FEW  
2 YEARS.

3

4 **SUP. BURKE:** I SEE. YOU KNOW, I DON'T KNOW THAT I EVER WAS  
5 AWARE OF ANY OF THOSE AND OF THE COMMENTS MADE BY THOSE  
6 ENTITIES BUT I AM AWARE THAT PRIVATE HOSPITALS, APPARENTLY,  
7 THE MEMBERS OF THE BOARD ARE THERE AND DO HAVE SOME  
8 RESPONSIBILITY IN TERMS OF RESPONDING. SO THIS ADVISORY BOARD,  
9 THEY WOULD TAKE THAT RESPONSIBILITY ALONG WITH YOU?

10

11 **KAE ROBERTSON:** YEAH.

12

13 **DR. THOMAS GARTHWAITE:** YES.

14

15 **SUP. BURKE:** NOW, YOU TALK A LITTLE BIT ABOUT THE SELECTION OF  
16 A NEW EXECUTIVE, A PERMANENT EXECUTIVE AND IS IT MAY THAT YOU  
17 ANTICIPATE YOU WOULD START TRYING TO IDENTIFY AN EXECUTIVE?

18

19 **KAE ROBERTSON:** WE'RE PLANNING ON STARTING THAT RECRUITMENT  
20 PROCESS IN MARCH. AS I RECALL, THE CONTRACT IN-- I DON'T HAVE  
21 IN FRONT OF ME BUT I'M PRETTY SURE IT REQUIRES US TO START  
22 RECRUITING IN MARCH.

23

24 **SUP. BURKE:** NOW THE-- AND THE NEW EXECUTIVE WOULD THEN COME  
25 INTO THIS PROCESS WITH AN ADVISORY BOARD AND RELATE TO THIS



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1 ADVISORY BOARD AND WORK IN THAT CONNECTION. IS THE PRESENT  
2 EXECUTIVE, IS IT YOUR UNDERSTANDING OR YOUR ANTICIPATION THAT  
3 ELLIOTT KHAN WOULD BE INVOLVED WITH THE ADVISORY BOARD COMING  
4 TO THEIR MEETINGS, REPORTING?

5

6 **KAE ROBERTSON:** RIGHT. HE WOULD-- HE WOULD. HE WOULD BE A  
7 MEMBER. HE WOULD BE-- IT'S TYPICAL THAT THE HOSPITAL  
8 MANAGEMENT IS A NONVOTING MEMBER OF THE BOARDS AND THAT THEY  
9 ATTEND AND THEY PROVIDE MANAGEMENT REPORTS AND GIVE THEM  
10 OVERALL UPDATES.

11

12 **SUP. BURKE:** DO YOU ANTICIPATE THERE'D BE ANY COMMUNITY  
13 PARTICIPATION IN THE ADVISORY BOARD?

14

15 **KAE ROBERTSON:** WE ARE RECOMMENDING THAT THE ADVISORY BOARD  
16 FIGURE OUT HOW THE COMMUNITY IS REPRESENTED, EITHER THROUGH A  
17 SEPARATE COMMUNITY ADVISORY BOARD THAT WOULD PROVIDE INPUT TO  
18 THIS GROUP OR THROUGH MEMBERSHIP ON THE ADVISORY BOARD ITSELF.

19

20 **SUP. BURKE:** AND WHO WILL MAKE THE SELECTION AS TO HOW YOU  
21 DEFINE COMMUNITY AND HOW YOU WOULD QUALIFY THE PERSON WHO  
22 WOULD SERVE IN THAT CAPACITY? OR PROVIDE THE QUALIFICATIONS OF  
23 A PERSON TO SERVE IN THAT CAPACITY.

24





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1   **KAE ROBERTSON:** WE'RE STILL WORKING THAT THROUGH. IT WOULD BE  
2   SOMEBODY WHO REPRESENTS THE PRIMARY SERVICE AREA OF KING DREW  
3   MEDICAL CENTER AND THOSE PATIENTS WHO USE OUR SERVICES.

4

5   **SUP. BURKE:** SO IT WOULD BE SOMEONE WHO IS INVOLVED IN TERMS OF  
6   THE COMMUNITY IN TERMS OF MAYBE A PUBLIC/PRIVATE PARTNER  
7   OR...?

8

9   **KAE ROBERTSON:** I'M SORRY. WHAT?

10

11   **SUP. BURKE:** ONE OF OUR PARTNERS, OUR PUBLIC/PRIVATE PARTNERS  
12   OR A PERSON WHO HAS-- A SERVICE PROVIDER WHO...

13

14   **KAE ROBERTSON:** I THINK IT'S PREMATURE TO DETERMINE HOW THAT  
15   WOULD BE DONE AT THIS POINT. WE'RE STILL EVALUATING THAT AND  
16   WORKING-- WE WOULD WANT TO WORK WITH THE ADVISORY BOARD TO  
17   MAKE THAT RECOMMENDATION.

18

19   **SUP. BURKE:** LET ME JUST GO INTO SOMEWHAT SOME OF THE ACTUAL  
20   RECOMMENDATIONS IN TERMS OF CHANGING THE OPERATIONS OF THE  
21   BODY, PARTICULARLY THE PHYSICAL CHANGES OF THE FACILITY. WILL  
22   WE GET FROM YOU SOME VERY SPECIFIC INDICATIONS OF WHAT  
23   PHYSICAL CHANGES AND THE COST OF THOSE PHYSICAL CHANGES WITHIN  
24   THE NEXT FEW WEEKS?

25



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1   **KAE ROBERTSON:** I THINK IT WILL TAKE US ABOUT THE NEXT FOUR  
2   WEEKS. WE'RE CURRENTLY WORKING WITH C.A.O., D.P.W., I.S.D. AND  
3   DEPARTMENT OF HEALTH SERVICES TO DEVELOP A COST FOR THE  
4   RENOVATIONS AND FACILITY IMPROVEMENTS THAT NEED TO OCCUR AS  
5   WELL AS THE EQUIPMENT THAT IS REQUIRED TO MEET THE REGULATORY  
6   REQUIREMENTS.

7

8   **SUP. BURKE:** I KNOW THAT I RAISED THIS IN OUR MEETING AND I  
9   THINK THAT MAYBE I SHOULD RAISE IT AGAIN, IS THAT, WILL YOU  
10  ALSO BE MAKING SOME RECOMMENDATION IN TERMS OF WHETHER OR NOT  
11  THE WOMEN'S CENTERS-- WHETHER THERE IS HUMPHREY OR ACTUALLY AT  
12  KING? WHETHER THEY WOULD GO FORWARD OR WHETHER OR NOT THERE IS  
13  A PLACE WITHIN THE ANTICIPATED OPERATION FOR THE WOMEN'S  
14  CENTER? AND WHETHER OR NOT THERE WOULD BE A CHANGE IN TERMS OF  
15  LOCATION? OR HOW THAT SPACE WOULD BE ALLOCATED? OR WHETHER IT  
16  WOULD EXIST AT ALL.

17

18  **KAE ROBERTSON:** WE WILL-- I'M NOT SURE OF THE TIMING OF WHEN  
19  WE'LL BE MAKING THAT RECOMMENDATION BUT THAT IS ON OUR RADAR  
20  SCREEN AS SOMETHING TO CONTINUE FIGURING OUT.

21

22  **SUP. BURKE:** ALL RIGHT. IN THE CLINICS, WHEN DO YOU ANTICIPATE--  
23  - FOR INSTANCE, AT HUMPHREY, WHEN DO YOU ANTICIPATE THAT THERE  
24  WILL STARTING CHANGES IN TERMS OF SOME OF THE PERSONNEL THERE  
25  IN MANAGEMENT?



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1

2 **KAE ROBERTSON:** THE-- JUST TO BACK UP, SIMILAR TO WHAT WE DID  
3 WITH THE JANUARY 3RD REPORT, NOW WE HAVE THE AMBULATORY  
4 RECOMMENDATIONS. WE'RE DEVELOPING THE WORK PLANS OVER THE NEXT  
5 30 DAYS FOR THOSE AND WE ARE SIMULTANEOUSLY BEGINNING TO  
6 IMPLEMENT CHANGES THAT WE CAN BUT IT WILL PROBABLY BE 30 DAYS  
7 BEFORE WE HAVE THE WORK PLANS FOR THOSE. AND THAT WILL THEN  
8 LET ME TELL YOU MORE SPECIFIC ANSWERS THAT WE COULD BE HELD  
9 ACCOUNTABLE TO TO THOSE KINDS OF QUESTIONS.

10

11 **SUP. BURKE:** ALL RIGHT. THOSE ARE ALL THE QUESTIONS I HAVE AT  
12 THIS TIME AND I PROBABLY WILL HAVE A MOTION REQUESTING THAT  
13 THERE BE A RESPONSE BACK.

14

15 **SUP. MOLINA, CHAIR:** THERE ARE OTHER MEMBERS THAT HAVE  
16 QUESTIONS. MR. YAROSLAVSKY?

17

18 **SUP. YAROSLAVSKY:** MADAM CHAIR, THANK YOU. JUST, FIRST OF ALL,  
19 WHAT IS BEFORE US TODAY IS YOUR REPORT. ARE WE BEING ASKED TO  
20 APPROVE ANYTHING TODAY OR IS THIS A STATUS REPORT?

21

22 **KAE ROBERTSON:** IT'S A STATUS REPORT.

23

24 **SUP. YAROSLAVSKY:** WHEN ARE WE GOING TO BE ASKED TO APPROVE THE  
25 ADVISORY COMMITTEE CONCEPT?



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1

2     **KAE ROBERTSON:** IN TWO WEEKS.

3

4     **DR. THOMAS GARTHWAITE:** WE'D BRING BACK A MORE THOROUGHLY...

5

6     **SUP. YAROSLAVSKY:** I THOUGHT WE WERE SUPPOSED TO APPROVE SOME  
7     STUFF ON FEBRUARY 1ST AND THAT WE WERE GOING TO HAVE KIND OF A  
8     FINANCIAL IMPACT ANALYSIS OF ALL OF YOUR RECOMMENDATIONS, THEN  
9     IT WAS PUT OFF UNTIL TODAY AND NOW IT'S BEING PUT OFF ANOTHER  
10    TWO WEEKS. I'M JUST TRYING TO UNDERSTAND WHAT'S HOLDING THINGS  
11    UP.

12

13    **KAE ROBERTSON:** THE FINANCIAL RECOMMENDATIONS ARE IN THE  
14    PROCESS OF BEING REFINED AND NARROWED DOWN, WORKING THROUGH  
15    THIS WITH THE C.A.O.'S OFFICE, D.P.W., I.S.D., D.H.S. AND TO  
16    GO-- YOU KNOW, THEY'RE REALLY WALKING THE FACILITIES, THEY'RE--  
17    - THE ESTIMATES THAT EXISTED WERE MANY YEARS OLD. SO THEY'RE  
18    REALLY HAVING TO START FROM SCRATCH ON THOSE ESTIMATES AGAIN.  
19    THEY'VE HAD TO TAKE SOME PIPES APART AND, YOU KNOW, CLIMB UP  
20    THE ROOF AND A VARIETY OF OTHER THINGS TO GET DETAILED  
21    ESTIMATES.

22

23    **SUP. ANTONOVICH:** YOU MAKE IT SOUND LIKE THAT'S THE FIRST  
24    THEY'VE EVER BEEN THERE.

25



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1    **SUP. YAROSLAVSKY:** YEAH, WELL, IT IS THE FIRST TIME, IN SOME  
2    CASES, THAT ANYBODY HAS REALLY TAKEN A LOOK AT SOME OF THINGS  
3    THEY'VE TAKEN A LOOK AT. I MEAN, BUT I'M NOT GOING TO GET INTO  
4    THAT RIGHT NOW. ASIDE FROM THE THOUSAND AND SOME ODD  
5    RECOMMENDATIONS THAT YOU'VE MADE OR FINDINGS YOU'VE MADE, I  
6    THINK THE MOST IMPORTANT THING THAT YOU HAVE IDENTIFIED, IF  
7    THERE'S ONE SINGLE THING, I WOULD SAY IN THE SHORT AND  
8    INTERMEDIATE TERM, IS THIS SO-CALLED ADVISORY COMMITTEE OR,  
9    WHEN WE FIRST DISCUSSED IT, KIND OF A BOARD OF DIRECTORS FOR  
10   THE HOSPITAL. AND THAT IS THE MOST IMPORTANT THING THAT WE CAN  
11   DO IN OUR-- IN OUR OWN INTERESTS AS A BOARD OF SUPERVISORS, IN  
12   OUR OWN INTERESTS AS THE GOVERNING BODY OF THE MEDICAL SYSTEM  
13   AND IN THE INTEREST OF OUR CLIENTS BECAUSE THE REASON WE'RE  
14   HERE IS THAT WE HAVE THIS HUGE GAP BETWEEN WHAT WAS GOING ON  
15   AT THE HOSPITAL AND WHAT GOT-- WHAT TRICKLED UP TO THE  
16   DEPARTMENT OF HEALTH SERVICES HEADQUARTERS DOWNTOWN AND WHAT  
17   TRICKLED UP TO US. I'M NOT SAYING THAT WE AREN'T-- I'M NOT  
18   TRYING TO ABSOLVE ANY OF US FROM RESPONSIBILITY, WE ARE ALL  
19   RESPONSIBLE AND HAVE TAKEN THE RESPONSIBILITY BUT THERE'S ONLY  
20   CERTAIN-- THERE'S ONLY SO MUCH RESPONSIBILITY ONE CAN TAKE IF  
21   YOU'RE IN AN INFORMATIONAL GAP AND THERE WAS A GRAND CANYON  
22   WIDE INFORMATION GAP. AND, IN FACT, IN MY CONVERSATIONS WITH  
23   THE HEALTH DEPARTMENT STAFF OVER THESE LAST MANY MONTHS AND  
24   BEFORE, BUT ESPECIALLY IN THE LAST YEAR, A VIRTUAL CONSPIRACY  
25   ON THE PART OF PEOPLE AT THE HOSPITAL TO WITHHOLD INFORMATION



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1 FROM YOU, FROM MR. LEAF, WHEN YOU WERE TRYING TO GET DOWN  
2 THERE AND, YOU KNOW, BEGS THE QUESTION WHY NAVIGANT, I THINK  
3 NAVIGANT HAS A MUCH BIGGER TEAM THAN WE HAD GOING DOWN THERE  
4 BUT, YOU KNOW, YOU'VE IDENTIFIED A LOT OF THINGS. WE'VE GOT TO  
5 GET THAT-- WE'VE GOT TO BRIDGE THAT GAP AND WE DON'T NEED TO  
6 GET STATE LEGISLATION FOR IT. WE DON'T NEED TO DEBATE IT  
7 FOREVER. IF WE CAN'T DO THAT, THEN I GIVE UP, I REALLY DO,  
8 BECAUSE IT'S CLEAR THAT THE SYSTEM WE HAVE NOW OF THE HOSPITAL  
9 ON THE ONE SIDE AND D.H.S. AND THE BOARD OF SUPERVISORS ON THE  
10 OTHER HAS PRODUCED THIS RESULT. AND, UNLESS WE DO SOMETHING TO  
11 BRIDGE THAT GAP, IT'S GOING TO PRODUCE THE EXACT SAME RESULT.  
12 SO WE'VE GOT TO BRIDGE THAT GAP. THAT WAS YOUR IDEA OF DOING  
13 THIS, BOTH OF YOU, WHEN WE TALKED THE FIRST TIME ABOUT IT. I  
14 THINK IT'S AN EXCELLENT IDEA. I THINK YOU'RE GOING TO FIND-- I  
15 KNOW YOU HAVE A NUMBER OF VERY COMPETENT PEOPLE IN THIS CITY,  
16 IN THIS COUNTY WHO ARE KNOWLEDGEABLE, WHO ARE IN THE MEDICAL  
17 FIELD, IN THE HOSPITAL ADMINISTRATION FIELD, IN THE HUMAN  
18 RESOURCES FIELD WHO WILL GIVE THEIR TIME TO SERVE ON THIS AS  
19 A, YOU KNOW, ASK NOT WHAT YOUR COUNTY CAN DO FOR YOU BUT WHAT  
20 YOU CAN DO FOR YOUR COUNTY RESPONSE. THERE ARE PEOPLE WHO WANT  
21 TO DO THAT. THERE ARE PEOPLE WHO HAVE CALLED ME AND I'M SURE  
22 EVERY MEMBER OF THIS BOARD AND SAID, "WHAT CAN I DO TO HELP  
23 FIX IT?" AND SOME OF THEM ARE ACTUALLY GOOD AND HAVE SOMETHING  
24 TO OFFER. AND I BELIEVE YOU COULD PUT TOGETHER A CRACKERJACK  
25 GROUP OF PEOPLE, SEVEN TO 11, WHATEVER THE NUMBER IS, THAT





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1 WOULD REALLY GIVE YOU-- AND IN DIFFERENT FIELDS OF EXPERTISE,  
2 SOMEBODY WHO KNOWS HUMAN RESOURCES AND CAN DEAL WITH THE CIVIL  
3 SERVICE ISSUES, SOMEBODY WHO KNOWS HOSPITAL ADMINISTRATION,  
4 SOMEBODY WHO KNOWS, YOU KNOW, MEDICINE AND ALL THE  
5 PERMUTATIONS. AND GET A GROUP OF EXPERTS DOWN THERE WHO HAVE  
6 EXPERIENCE IN THIS AND THIS GETS TO THE QUESTION THAT MS.  
7 BURKE OR SOMEBODY WAS ASKING A MINUTE AGO, IS WHO'S GOING TO  
8 BE STAFFING THEM? WELL, MY BET IS THAT, IN THE SHORT-TERM,  
9 THEY'RE GOING TO BE SELF-STAFFED. THEIR OWN EXPERIENCE IS  
10 GOING TO STAFF THEM, JUST LIKE YOU. NOBODY'S STAFFING YOU.  
11 YOU'VE GOT 25 PEOPLE DOWN THERE, ALL OF WHOM HAVE FORGOTTEN  
12 MORE THAN WE'LL EVER SEE, THAN WE'LL EVER KNOW UP HERE BUT  
13 COLLECTIVELY, MY IMPRESSION IS THAT A LOT OF WHAT YOU'VE  
14 UNCOVERED HAS BEEN AT YOUR OWN INITIATIVE AND NOT BECAUSE  
15 PEOPLE HAVE COME OUT OF THE WOODWORK SAYING, MISS ROBERTSON,  
16 TAKE A LOOK AT ROOM 107 AND SEE WHAT'S GOING ON BEHIND THE  
17 CLOSED DOOR. THAT'S NOT WHAT'S HAPPENING. SO I THINK YOU'RE  
18 GOING TO HAVE, IF YOU HAVE PEOPLE LIKE DR. LEVY OR  
19 VANDERMEULLER OR DRAKE, I DON'T KNOW IF SATCHER WILL BE ABLE  
20 TO CONTINUE. IF HE COULD, IT WOULD BE GREAT BUT HE'S STILL  
21 3,000 MILES AWAY. BUT PEOPLE OF THAT CALIBER AND OTHERS IN  
22 VARIOUS-- THEY'RE GOING TO BE ABLE TO IDENTIFY THINGS REAL  
23 QUICKLY WITHOUT HAVING TO SEE A 15-PAGE ANALYSIS OR A REPORT  
24 FROM SOMEBODY. OR, WHEN THEY SEE A REPORT, THEY'RE GOING TO BE  
25 ABLE TO-- THEY HAVE A VERY GOOD B.S. METER THAT WILL SIFT OUT



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1 WHAT'S LOGICAL AND WHAT IS NOT AND THEY'LL BE ABLE TO SHARE  
2 THAT WITH YOU. YOU NEED THAT HELP AS MUCH AS ANYBODY. FRANKLY,  
3 AND WE NEED TO BE FRANK ABOUT IT, AS BAD AS WE HAVE-- AS MUCH  
4 AS WE HAVE DROPPED THE BALL, I THINK ALL, THE WAY UP AND DOWN  
5 THE CHAIN OF COMMAND, THE BALL WAS DROPPED, SO WE'VE GOT-- YOU  
6 NEED THE HELP AS MUCH AS ANYBODY ELSE. SO I THINK WE NEED TO  
7 MOVE ON THAT AND I WAS-- AND I HATE TO SEE THIS-- AT LEAST  
8 THIS RECOMMENDATION, UNLESS-- IF THE BOARD ISN'T READY, THE  
9 BOARD ISN'T READY. I'M READY TO INSTRUCT YOU, AT LEAST ON THIS  
10 POINT, TO START GETTING-- IF WE WAIT TWO MORE-- TO STARTING  
11 GETTING THE PEOPLE TOGETHER, START TALKING TO PEOPLE, START  
12 TALKING TO THE MEMBERS OF THE CURRENT COMMITTEE, HECTOR FLORES  
13 AND COMPANY, AND SEE HOW MANY OF THEM WOULD BE WILLING TO DO  
14 THIS AND THEN BRANCH OUT, GET INPUT FROM ALL OF US, GET, YOU  
15 KNOW, GET INPUT FROM THE C.A.O., HOWEVER YOU WANT TO DO IT,  
16 AND THEN TRY TO PIECE TOGETHER A GOOD MOSAIC OF PEOPLE WHO  
17 WOULD OPERATE AS A BOARD. YOU GOT TO START THAT NOW IF YOU  
18 WANT TO DO IT IN 30 DAYS. IF YOU WAIT TWO WEEKS...

19

20 **KAE ROBERTSON:** WE COULD DEFINITELY DO THAT IN THE TWO-WEEK  
21 PERIOD AS WE'RE WORKING WITH COUNSEL AND ALSO FLUSHING OUT A  
22 SLATE OF PEOPLE WORKING WITH THE CURRENT ADVISORY BOARD  
23 MEMBERS TO BRING BACK IN TWO WEEKS.

24



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1    **SUP. YAROSLAVSKY:** I THINK THE WAY YOU'VE STRUCTURED THIS IS  
2    VERY GOOD. I THINK WITH THE KIND OF PEOPLE YOU'RE LOOKING FOR  
3    ARE GOOD. I WOULD ADD TO THAT HUMAN RESOURCES AND, YOU KNOW,  
4    IF YOU CAN GET SOMEBODY LIKE THAT. AND WHAT I WOULD SUGGEST WE  
5    DO, IF YOU HAVEN'T ALREADY SUGGESTED IT, IS THAT YOU SOLICIT  
6    INPUT FROM A BROAD ARRAY OF PEOPLE, NOT JUST US. LET JANSSEN,  
7    OUR C.A.O., BE THE REPOSITORY OF ALL THESE SUGGESTIONS AND  
8    THEN YOU GUYS, COLLECTIVELY, AFTER YOU GET IT FROM US, FROM  
9    THE INDUSTRY, FROM ADVOCACY GROUPS, FROM CITIZENS GROUPS, PUT  
10    TOGETHER A-- YOU KNOW, SEE WHAT YOU HAVE AVAILABLE AND WHO'S  
11    WILLING-- WHO SHOULD BE TALKED TO AND THEN PUT TOGETHER A  
12    RECOMMENDATION FOR US TO CONSIDER. I THINK THAT WOULD BE AN  
13    INTELLIGENT WAY TO APPROACH IT, AND IT WOULDN'T BE THAT  
14    COMPLICATED. THE COMPLICATED PART'S GOING TO GET PEOPLE TO  
15    AGREE TO DO IT BUT I THINK THERE ARE PEOPLE WHO WANT TO DO  
16    THIS, YOU'VE JUST GOT TO GET THE RIGHT PEOPLE WHO WANT TO DO  
17    THIS. I WANT TO SAY AGAIN, I THINK THIS IS THE MOST IMPORTANT  
18    THING WE NEED TO DO BECAUSE, IF WE DO NOTHING ELSE, IF WE  
19    DON'T DO THIS AND WE DO EVERYTHING ELSE, THERE'S NO, IN MY  
20    OPINION, I HAVE-- IN MY JUDGMENT, I WOULD HAVE NO CONFIDENCE,  
21    THAT ANY OF THE IMPLEMENTATION, THE EXECUTION OF YOUR  
22    RECOMMENDATIONS, IF WE DID EXECUTE THEM, WOULD HAVE ANY  
23    SUSTAINABILITY BECAUSE THE SYSTEM THAT WOULD BE THERE TO--  
24    THERE WOULD BE NO SYSTEM THERE TO SUSTAIN IT. YOU'D HAVE THE  
25    SAME OLD STRUCTURE AND MAYBE YOU'D HAVE SOME NEW PERSONNEL AND



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1 THAT'S CLEARLY WHERE YOU'RE HEADED BUT, YOU KNOW, IT'S NOT  
2 JUST PERSONNEL THAT'S THE PROBLEM HERE. IT'S PERSONNEL, IT'S  
3 STRUCTURE, IT'S ACCOUNTABILITY, IT'S INFORMATION TRAVELING UP  
4 THE CHAIN OF COMMAND SO THAT WE CAN BE HELD ACCOUNTABLE AND WE  
5 CAN HOLD OUR SUBORDINATES ACCOUNTABLE, IT'S ALL OF THOSE  
6 THINGS TOGETHER AND THIS IS A CRITICAL LYNCH PIN TO OUR BEING  
7 ABLE TO DO OUR JOB. THAT'S WHY I'M SURPRISED AT THE-- YOU  
8 KNOW, PEOPLE TALK ABOUT THE HEALTH AUTHORITY. THE HEALTH  
9 AUTHORITY IS A YEAR AWAY, AT THE EARLIEST, AT THE EARLIEST AND  
10 WHEN YOU START LOOKING AT THE DRAFT LEGISLATION THAT'S  
11 CIRCULATING IN SACRAMENTO NOW ABOUT THE HEALTH AUTHORITY, IT'S  
12 A CHRISTMAS TREE LIST OF EVERY-- VIRTUALLY, EVERY INTEREST  
13 GROUP WHO WANTS A PIECE OF THE ACTION. MY BET IS YOU'RE NOT  
14 GOING TO GET A HEALTH AUTHORITY THAT WE CAN LIVE WITH IF  
15 THAT'S THE ATTITUDE THAT'S GOING ON UP THERE BUT WE CAN DO  
16 THIS, WE DON'T NEED ANY STATE LEGISLATION TO DO THIS. AND I  
17 THINK IT'S AN IMPORTANT THING. AS I JUST-- I WOULD WANT...

18

19 **KAE ROBERTSON:** WE'LL MOVE EXPEDITIOUSLY AND BRING ALL THAT  
20 BACK IN TWO WEEKS.

21

22 **SUP. YAROSLAVSKY:** I MEAN, AS LONG AS-- I DON'T WANT TO--  
23 THERE'S CONSENSUS ON THAT HERE THAT-- HANG ON, I'M NOT DONE  
24 YET, ON THAT POINT. IF THERE ISN'T CONSENSUS, WE OUGHT TO HEAR  
25 ABOUT IT BUT I WOULD HOPE THAT YOU COULD MOVE ON THAT, AT



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1 LEAST EVEN PREPARATORY TO A FINAL DECISION ON IT. YOU CAN AT  
2 LEAST START THE LEGWORK. THE SECOND THING I WANT TO RAISE, I  
3 RAISED IT WITH YOU WHEN YOU WERE IN MY OFFICE LAST WEEK AND I  
4 WANT TO RAISE IT AGAIN BECAUSE I'M BOTHERED BY IT AND THAT IS  
5 THE STATEMENT IN YOUR PRIORITIZED SUMMARY OF RECOMMENDATIONS,  
6 WHICH IS NOT IN YOUR SUMMARY OF THE FINAL REPORT AND I DON'T  
7 KNOW WHICH CAME FIRST BUT THIS SUMMARY OF RECOMMENDATIONS? I  
8 GUESS IT DOESN'T MATTER WHICH CAME FIRST BECAUSE THIS  
9 REFERENCES SECTION 2.1.02. THE BOARD OF SUPERVISORS, THE  
10 DEPARTMENT OF HEALTH SERVICES, KING DREW MEDICAL CENTER AND  
11 DREW UNIVERSITY SHOULD PUBLICLY REAFFIRM THEIR COMMITMENT TO  
12 THE JOINT GOAL OF CREATING AND SUSTAINING A TRULY  
13 COLLABORATIVE PARTNERSHIP IN SUPPORT OF THEIR COMMON CLINICAL  
14 AND ACADEMIC MISSIONS. I THINK THAT'S AT LEAST A PARTNER THAT  
15 DEALS WITH DREW UNIVERSITY IS PREMATURE. I DON'T WANT TO RULE  
16 THAT OUT. I THINK, IF THAT'S THE DIRECTION WE WANT TO GO,  
17 LEAVING, FOR A SECOND, JUST WITHOUT REGARD TO WHETHER IT'S  
18 DREW UNIVERSITY OR ANY OTHER ACADEMIC INSTITUTION, IF THAT'S  
19 THE DIRECTION WE WANT TO GO, THAT WE SHOULD PUBLICLY REAFFIRM  
20 A COMMITMENT TO CREATING AND SUSTAINING A CLINICAL AND  
21 ACADEMIC INSTITUTION OR PARTNERSHIP, THEN, YOU KNOW, THAT'S--  
22 THAT'S REALLY QUESTION NUMBER ONE, WHETHER WE WANT TO DO THAT.  
23 I WANT TO REMIND ALL OF US THAT DR. GARTHWAITE HAS NOT ALWAYS  
24 SHARED THAT VIEW. IN SEPTEMBER, YOU HAD A DIFFERENT VIEW AND  
25 IT WAS NOT IN THE CONTEXT OF THE DREW UNIVERSITY BUT IT WAS,



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1 YOU KNOW, IN THE MAELSTROM OF ACTIVITY THAT, YOU KNOW, THAT  
2 THERE WAS A WIDE SPECTRUM OF RECOMMENDATIONS YOU WERE MAKING  
3 AND OPINIONS YOU HAD. I WOULDN'T CALL THEM RECOMMENDATIONS,  
4 JUST A STREAM OF CONSCIOUSNESS ABOUT THE THING. SO, NUMBER  
5 ONE, WE OUGHT TO, WITH OPEN EYES, DECIDE WHETHER WE WANT TO  
6 COMMIT TO AN ACADEMIC-- TO A TEACHING HOSPITAL RELATIONSHIP OR  
7 A TEACHING HOSPITAL INSTITUTION AT KING DREW, AND THAT MAY BE  
8 THE THING WE WANT TO DO, BUT I'M SURE NOT READY TO MAKE THE,  
9 YOU KNOW, THE STATEMENT TODAY. I MIGHT AND I HOPE I WILL ONE  
10 DAY BE ABLE TO DO IT BUT I'M NOT PREPARED TO MAKE IT TODAY  
11 THAT IT'S GOING TO BE WITH DREW UNIVERSITY. I MEAN, WELL, WE  
12 DON'T HAVE TO REHASH ALL OF THAT AND JUST REFER TO THE  
13 PREVIOUS TRANSCRIPTS OF PREVIOUS MEETINGS AND I WOULD LIKE TO  
14 SUGGEST THAT, AT LEAST, AND I DON'T KNOW THAT THAT'S WHAT  
15 WE'RE HERE TO DO IS TO AMEND YOUR REPORT BUT, ON THE OTHER  
16 HAND, WE'RE NOT HERE TO RUBBER STAMP IT, EITHER, AT LEAST ON  
17 THIS POINT, HAVE SOME DISCUSSION. I THINK YOU CAN SAY, IF WE  
18 WANT TO MAKE IT A TEACHING HOSPITAL, YOU CAN SAY IT IN A WAY  
19 WHICH DOESN'T CREATE THE IMPRESSION THAT WE'RE LOCKED INTO A  
20 DREW RELATIONSHIP VERSUS SOME OTHER KIND OF RELATIONSHIP AND  
21 JUST A LITTLE WORDSMITHING HERE WOULD CHANGE THE EXPECTATION,  
22 BECAUSE I'M WORRIED THAT IT'S GOING TO SEND A MESSAGE THAT AT  
23 LEAST I'M NOT YET PREPARED TO SEND. I'M NOT YET CONVINCED THAT  
24 DREW UNIVERSITY IS READY FOR OUR LEVEL OF PRIME TIME. MAYBE--  
25 THEY'RE MAKING SOME STEPS, TAKING SOME STEPS AND I'M GOING TO





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1 GIVE THEM CREDIT FOR THE STEPS THEY HAVE TAKEN SO FAR. IT'S  
2 TAKEN THEM A LONG TIME TO TAKE THESE FIRST STEPS BUT THEN I  
3 GOT NEPHEWS THAT DIDN'T START WALKING UNTIL THEY WERE 15 OR 16  
4 MONTHS AND THEY'RE GREAT ATHLETES. SO, YOU KNOW, IT CAN WORK,  
5 IT CAN HAPPEN. BUT I'M NOT PREPARED TO MAKE THAT COMMITMENT  
6 NOW AND I THINK I WOULD JUST WORDSMITH THAT A LITTLE BIT.  
7 OTHERWISE, I'VE SAID ENOUGH.

8

9 **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. YAROSLAVSKY, MS...

10

11 **SUP. BURKE:** I JUST HAVE A VERY FAST QUESTION...

12

13 **SUP. MOLINA, CHAIR:** QUICK CLARIFICATION BECAUSE MR. KNABE IS  
14 NEXT.

15

16 **SUP. BURKE:** JUST A FAST CLARIFICATION. NOW, WE'VE TALKED ABOUT  
17 THE EXISTING PEOPLE THAT YOU ANTICIPATE WOULD BE ON THE  
18 ADVISORY BOARD. I WANT TO REALLY GET VERY CLEAR, IF WE VOTE  
19 TODAY THAT THERE WOULD, IN FACT, BE AN ADVISORY BOARD, THEN  
20 YOU WOULD MOVE FORWARD TO GET, IN TWO WEEKS, ALL OF THE  
21 DETAILS OF HOW IT WOULD WORK. THE SECOND THING, MY QUESTION  
22 IS, WOULD THAT ADVISORY BOARD OF THE BASIC PEOPLE THAT YOU NOW  
23 HAVE, COULD THEY START BEFORE THERE'S AN EXPANSION OF THE  
24 BOARD? THAT'S MY QUESTION.

25



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1    **SUP. MOLINA, CHAIR:** DO YOU HAVE AN ANSWER, MISS ROBERTSON?

2

3    **KAE ROBERTSON:** WELL, I-- I, ACTUALLY, I'M LOOKING, BECAUSE I  
4    DON'T KNOW, LEGALLY, WHAT THEY CAN DO IF YOU VOTE TODAY. SO I  
5    NEED A LITTLE HELP ON THAT ONE.

6

7    **SUP. MOLINA, CHAIR:** LEELA?

8

9    **LEELA KAPUR, COUNSEL:** YES, SUPERVISOR BURKE. I THINK WHAT YOU  
10    ENVISION IS THAT YOU APPROVE THE ADVISORY BOARD AS TO CONCEPT  
11    TODAY. THE DEPARTMENT AND NAVIGANT SPEND THE NEXT TWO WEEKS  
12    COMING BACK TO YOU WITH A VERY SPECIFIC RECOMMENDATION,  
13    INCLUDING THE COMPOSITION OF THE ADVISORY BOARD AND  
14    RECOMMENDATION AS TO HOW THE OUTSIDE MEMBERS WILL BE SELECTED,  
15    WHICH MAY BE BY THE ADVISORY BOARD ITSELF, AS WELL AS ANY  
16    OTHER SPECIFIC IMPLEMENTATION ISSUES REGARDING THE ADVISORY  
17    BOARD. AND YOU WOULD OFFICIALLY VOTE ON IT IN TWO WEEKS. SO,  
18    IN THE NEXT TWO WEEKS, THEY WOULD BE DETERMINING THE, AT LEAST  
19    THE PRIMARY MEMBERSHIP.

20

21    **SUP. YAROSLAVSKY:** COULD I JUST MAKE A MOTION JUST FOR  
22    DISCUSSION? I'M NOT GOING TO GIVE A SPEECH. I JUST... [  
23    LAUGHTER ] I JUST WANT TO PROVIDE A...

24

25    **SUP. KNABE:** OH, JUST ONE MORE THING?



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1

2 **SUP. BURKE:** IT'S ONE OF THOSE HARD TO BELIEVE ONES. OKAY, GO  
3 AHEAD, MR. YAROSLAVSKY.

4

5 **SUP. YAROSLAVSKY:** IT'S ONLY GOING TO BE A 10-MINUTE POINT. NO.  
6 I WANT TO MOVE-- AND I'M TOLD THAT THIS IS AN ACTION ITEM  
7 BEFORE US SO WE CAN DO THIS, I'M GOING TO MOVE THAT WE DIRECT  
8 THE C.A.O. TO BE THE-- RESPONSIBLE FOR COORDINATING THE  
9 DEVELOPMENT OF THE ADVISORY COMMITTEE, THAT HE SEEK INPUT FROM  
10 ALL QUARTERS: THE BOARD, THE INDUSTRY, FROM KATHY OCHOA, FROM  
11 EVERYBODY IN CONJUNCTION WITH NAVIGANT IN OUR HEALTH  
12 DEPARTMENT AND THAT...

13

14 **SUP. MOLINA, CHAIR:** MR. YAROSLAVSKY, MS. BURKE HAD A MOTION  
15 THAT SHE BROUGHT IN LAST WEEK THAT'S ON OUR-- UP TODAY ON THIS  
16 ITEM.

17

18 **SUP. YAROSLAVSKY:** OH, I APOLOGIZE.

19

20 **SUP. MOLINA, CHAIR:** AND SO YOU WANT TO AMEND IT TO SAY...?

21

22 **SUP. YAROSLAVSKY:** NO, I HAVEN'T-- I DON'T REMEMBER IT, SO I'LL  
23 TAKE A LOOK AT IT.

24



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The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** OH, OKAY. THAT'S WHY I JUST WANTED TO  
2    REMIND YOU.

3

4    **SUP. YAROSLAVSKY:** IT MAY DO THE TRICK. IF THAT'S THE CASE...

5

6    **SUP. MOLINA, CHAIR:** OKAY. IN THE MEANTIME, MR. KNABE, THEN MR.  
7    ANTONOVICH.

8

9    **SUP. KNABE:** I GUESS MY CONCERN CONTINUES TO BE, OBVIOUSLY,  
10    ABOUT THE MOTION AS RELATED TO THE OVERALL HEALTH AUTHORITY  
11    AND DEALING WITH THESE SHORT-TERM ISSUES. BUT, EARLY ON, I  
12    ASKED, YOU KNOW, HOW WAS THIS ADVISORY BOARD GOING TO BE HELD  
13    ACCOUNTABLE? HOW DO WE PREVENT, HOW DO WE PREVENT THE THINGS  
14    THAT YOU FOUND, THE RECOMMENDATIONS YOU MADE AND FIND OUT  
15    THAT, YOU KNOW, HOW DO WE MAKE THEM HAPPEN OR HOW DO WE MAKE  
16    SURE THEY'RE IMPLEMENTED? HOW DO WE MAKE SURE THAT PATIENTS  
17    AREN'T MOVED FROM ONE ROOM TO ANOTHER WHEN INSPECTORS...? HOW  
18    DOES THIS ADVISORY BOARD, WITH NO REAL STATUTORY AUTHORITY,  
19    MEET ONCE A MONTH AND THINK THAT YOU'RE GOING TO FIX THE  
20    ISSUES AND PROBLEMS AT MARTIN LUTHER KING HOSPITAL?

21

22    **KAE ROBERTSON:** INITIALLY, THEY'RE GOING TO NEED TO MEET MORE  
23    THAN ONCE A MONTH AND THEIR RESPONSIBILITY WILL BE DIRECTLY TO  
24    THE BOARD OF SUPERVISORS. I THINK IT PROVIDES A BROADER  
25    OVERSIGHT AND BROADER DEPTH OF REVIEW THAN EXISTS TODAY



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1 BECAUSE THERE ARE MEMBERS OUTSIDE OF THE HOSPITAL AND OUTSIDE  
2 OF THE DEPARTMENT OF HEALTH SERVICES WHO WOULD PARTICIPATE. IT  
3 WOULD BE BRINGING PEOPLE WITH BROAD, DEEP EXPERTISE IN THE  
4 FUNCTIONS OF FINANCE, HOSPITAL MANAGEMENT, CLINICAL CARE, AS  
5 WELL AS SETTING UP SPECIAL GROUPS TO REVIEW THE PEER REVIEW,  
6 CREDENTIALING PROCESS THAT DOESN'T HAPPEN IN THAT DEPTH TODAY.  
7 SO...

8

9 **SUP. KNABE:** I UNDERSTAND THAT BUT, I MEAN, AND THE OTHER  
10 THING, I MEAN, REVIEW, TO ME, IS NOT GOING TO BE THE ISSUE. I  
11 MEAN, I-- AS I ASKED YOU IN MY OFFICE, I MEAN, YOU KNOW, I'M  
12 REALLY DISAPPOINTED THAT OUR OWN DEPARTMENT DIDN'T FIND IT. I  
13 MEAN, IT TOOK, YOU KNOW, THESE MILLIONS OF DOLLARS PAID TO  
14 NAVIGANT TO UNCOVER SOME OF THESE THINGS. SO WE HAVE THIS  
15 GREAT PANEL OF EXPERTS REVIEWING. I MEAN, WHO IS GOING TO BE  
16 IN THE HOSPITAL TO MAKE SURE IT HAPPENS? WHO'S GOING TO BE  
17 THERE TO-- AS PART OF THE REVIEW TO MAKE SURE THAT THE REPORT  
18 THAT THEY'RE SENDING TO THE ADVISORY COMMITTEE IS TRUE? I  
19 MEAN, OBVIOUSLY, EVERY-- THERE ARE SO MANY REPORTS THAT WE'VE  
20 RECEIVED FROM OUR OWN DEPARTMENT THAT WERE FLAT NOT TRUE. HOW  
21 DO WE PREVENT THAT?

22

23 **KAE ROBERTSON:** WELL, I THINK THERE'S A COUPLE OF THINGS. ONE  
24 IS THIS IS A GROUP THAT WILL NOT-- THEY WILL BE MORE



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1 CHALLENGING AND MORE CRITICAL AND THEY WILL BRING  
2 INFORMATION...

3

4 **SUP. KNABE:** WILL THEY GO TO THE HOSPITAL?

5

6 **KAE ROBERTSON:** ...DIRECTLY-- YES. THEY'LL BE AT THE HOSPITAL  
7 TO MEET AND TO REVIEW INFORMATION. THEY WILL BRING THAT  
8 DIRECTLY TO THE BOARD OF SUPERVISORS. THEY ALSO, I THINK, HAVE  
9 THE OPPORTUNITY TO USE THE C.A.O. AUDIT PROCESS. AS ANY BOARD,  
10 TYPICALLY, WOULD DO IS THEY HAVE AN AUDIT PROCESS OF  
11 PARTICULAR ITEMS. SO THEY COULD USE THAT, TOO.

12

13 **SUP. KNABE:** SO, I MEAN, FROM AN ACCOUNTABILITY STANDPOINT,  
14 OBVIOUSLY, YOU KNOW, THEIR PERFORMANCE IS GOING TO HAVE TO BE  
15 MEASURED, YOU KNOW? HAVE YOU ESTABLISHED THOSE GUIDELINES? ARE  
16 YOU TRYING? I MEAN, I JUST-- YOU KNOW, SEE, WHAT CONCERNS ME  
17 IS THAT, IF YOU HAVE AN ADVISORY BOARD, OKAY, AND I'M WILLING  
18 TO LOOK AT THIS AND I THINK WE SHOULD DO SOMETHING. BUT IF YOU  
19 JUST HAVE A STRAIGHT ADVISORY BOARD, IT BECOMES A BUFFER  
20 BETWEEN THIS BOARD OF SUPERVISORS AND THE MANAGEMENT AT THE  
21 HOSPITAL AND THE MANAGEMENT AT THE HEALTH DEPARTMENT. WE'VE  
22 GOT SAME OLD, SAME OLD. OKAY? I MEAN, IS THERE A POSSIBILITY  
23 THAT, IN YOUR RECOMMENDATION, THE ADVISORY BOARD, YOU COULD  
24 TAKE THAT ADVISORY BOARD AND YOU SIT IT RIGHT ON TOP OF THE  
25 HOSPITAL, THAT THEY ARE, IN EFFECT, IN CHARGE OF MANAGEMENT.





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1

2 **KAE ROBERTSON:** ACTUALLY, I THINK WE WOULD SAID THAT THEY WOULD  
3 BE IN BETWEEN THE HOSPITAL AND THE BOARD OF SUPERVISORS, SO  
4 THEY ARE DIRECTLY OVER. THEY ARE GOING TO RECEIVE THE REPORTS  
5 OF MANAGEMENT. THEY ARE GOING TO RECOMMEND HIRING OF  
6 MANAGEMENT. SO THEY DO HAVE A DIFFERENT PURPOSE THAN THE  
7 GOVERNING COMMITTEE THAT MEETS TODAY.

8

9 **SUP. KNABE:** I MEAN, WHAT'S THE DIFFERENCE BETWEEN YOUR  
10 RECOMMENDATION AND THAT AND OUR CURRENT HOSPITAL COMMISSION? I  
11 MEAN, AS FAR AS THE ABILITY TO DO CERTAIN THINGS. I MEAN, AS  
12 AN EXAMPLE.

13

14 **KAE ROBERTSON:** THE CURRENT HOSPITAL COMMISSION?

15

16 **SUP. ANTONOVICH:** YOU'RE NOT AWARE OF THE CURRENT HOSPITAL  
17 COMMISSION?

18

19 **KAE ROBERTSON:** THE HOSPITAL COMMISSION FOR...

20

21 **SUP. KNABE:** COUNTY HOSPITAL-- IT'S COUNTYWIDE.

22

23 **KAE ROBERTSON:** OH, COUNTYWIDE.

24



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1    **SUP. ANTONOVICH:** YOU'RE NOT AWARE OF THAT? YOU HAVE NOT MET  
2    WITH THEM?

3

4    **KAE ROBERTSON:** I DON'T THINK SO.

5

6    **SUP. ANTONOVICH:** YOU HAVEN'T MET WITH THEM? WE'RE PAYING YOU  
7    \$13.2 MILLION AND YOU HAVEN'T MET WITH THE HEALTH COMMISSION  
8    APPOINTED BY THE BOARD OF SUPERVISORS OF WHICH WE EACH HAVE  
9    THREE APPOINTEES?

10

11   **DR. JONATHAN FIELDING:** I THINK NAVIGANT BRIEFED THEM ON YOUR  
12   REPORT.

13

14   **SUP. KNABE:** THERE WAS A MEETING SET UP AND THE...

15

16   **KAE ROBERTSON:** WELL, THEN, IT'S PROBABLY THAT I'M JUST-- I'M  
17   NOT UNDERSTANDING THE QUESTION. WHAT DR. GARTHWAITE DID  
18   EXPLAIN TO ME IS THAT WE DID MEET WITH THEM SO NOW I JUST  
19   DIDN'T UNDERSTAND WHO...

20

21   **DR. JONATHAN FIELDING:** NAVIGANT BRIEFED ON THE LATEST  
22   REPORT...

23

24   **SUP. ANTONOVICH:** THAT SHOULD HAVE BEEN THE FIRST DAY WHEN SHE  
25   GOT ASSIGNED.



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1

2 **SUP. KNABE:** OKAY. BUT I'M JUST TRYING...

3

4 **KAE ROBERTSON:** MY APOLOGIES FOR NOT UNDERSTANDING THE  
5 QUESTION.

6

7 **SUP. ANTONOVICH:** [ INAUDIBLE ] BECAUSE YOUR WHOLE...

8

9 **SUP. KNABE:** EXCUSE ME, SUPERVISOR. MY CONCERN IS THAT WE JUST  
10 DON'T PUT OURSELVES IN A POSITION. WHILE THE ADVISORY  
11 COMMITTEE SOUNDS GOOD TO ME, YOU KNOW, THAT YOU HAVE. FROM AN  
12 OPERATIONAL STANDPOINT, HOW DO YOU MAKE IT HAPPEN? I MEAN, HOW  
13 DO YOU MAKE IT OPERATIONAL? RESPONSIBLE VERSUS JUST SORT OF  
14 REVIEW AND REPORTS AND THEN WE BACK AND, YOU KNOW, WE FIND OUT  
15 WE'VE GOT MONITORS TURNED DOWN SOMEPLACE ELSE AND THINGS LIKE  
16 THAT BUT THE REPORT SAID EVERYTHING WAS FINE.

17

18 **KAE ROBERTSON:** THE WAY YOU MAKE IT OPERATIONAL IS TO SET  
19 CERTAIN PERFORMANCE MEASURES THAT THEY'RE GOING TO REVIEW ON A  
20 REGULAR BASIS. YOU CREATE DELEGATED FUNCTIONS THAT THEY'RE  
21 ACCOUNTABLE FOR. AND YOU HAVE A REPORTING MECHANISM BACK TO  
22 THE BOARD OF SUPERVISORS. YOU ALSO PROVIDE AN ADDITIONAL AUDIT  
23 TRAIL ON THE ABILITY TO USE THE C.A.O.'S OFFICE FOR AUDIT IF  
24 REQUIRED.

25



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1    **SUP. KNABE:** AND THAT SOUNDS GOOD BUT HOW DO YOU KNOW THAT'S  
2    GOING TO BE THE CASE IF, IN FACT, THOSE PEOPLE AREN'T THERE  
3    EACH AND EVERY DAY? THIS IS NOT SOMETHING, TO ME, THAT'S ONCE  
4    A MONTH OR TWICE A MONTH. I MEAN, THIS IS A DAY-TO-DAY  
5    RESPONSIBILITY BECAUSE YOU HAVE TO WALK THE HALLS. OBVIOUSLY,  
6    WHAT YOU'VE UNCOVERED IS BECAUSE YOU'VE BEEN WALKING THE HALLS  
7    AND YOU KNOW WHAT'S HAPPENING OUT THERE. YOU CAN'T LET THAT  
8    ESCAPE.

9

10   **KAE ROBERTSON:** DAY-TO-DAY MANAGEMENT WOULD BE THROUGH THE  
11   C.E.O. AND THROUGH THE EXECUTIVE STAFF OF THE HOSPITAL. THIS  
12   IS AN OVERSIGHT FUNCTION.

13

14   **SUP. KNABE:** OVERSIGHT BUT, AT THE END OF THE DAY, WE WANT THEM  
15   HELD ACCOUNTABLE. WE WANT...

16

17   **KAE ROBERTSON:** OVERSIGHT, AN ACCOUNTABLE BODY. WE'RE LOOKING  
18   AT CERTAIN JOINT COMMISSION AND C.M.S. REQUIRED  
19   RESPONSIBILITIES OF A GOVERNING BOARD THAT WOULD BE DELEGATED  
20   TO THIS GROUP, INCLUDING THE OVERSIGHT OF QUALITY OF CARE AND  
21   PATIENT SAFETY.

22

23   **SUP. KNABE:** HOW DO YOU SEE THE ADVISORY BOARD CHANGING THE  
24   CULTURE OF THE HOSPITAL OUT THERE, YOU KNOW, THE ISSUES THAT  
25   YOU POINT OUT IN YOUR REPORTS TO US?



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1

2 **KAE ROBERTSON:** I THINK THE ISSUES ON CULTURE WERE SORTS OF A  
3 CULTURE OF EXCUSES AND BLAMING. IT SETS UP A VERY DIFFERENT  
4 LEVEL OF ACCOUNTABILITY AT THE EXECUTIVE LEVEL AND THROUGHOUT  
5 THE REST OF THE ORGANIZATION.

6

7 **SUP. KNABE:** WELL, I MEAN, I DON'T KNOW HOW YOU DO THIS UNLESS  
8 YOU TAKE THIS ADVISORY BOARD AND YOU PUT IT RIGHT IN THE  
9 MIDDLE OF THAT HOSPITAL ON THE DAY-TO-DAY RESPONSIBILITY. I  
10 JUST DON'T KNOW HOW YOU DO IT, BECAUSE OTHERWISE, IF IT JUST  
11 BECOMES A REVIEW PROCESS THAT YOU'RE REVIEWING REPORTS, THAT'S  
12 ALL WE'VE DONE AND WE'VE BEEN TOLD EVERYTHING WAS OKAY AND IT  
13 WASN'T.

14

15 **KAE ROBERTSON:** WELL, I APPRECIATE YOUR INPUT AND, YOU KNOW,  
16 LET US...

17

18 **SUP. KNABE:** PARDON ME?

19

20 **SUP. YAROSLAVSKY:** WE DON'T KNOW WHAT WE WERE LOOKING AT, THEY  
21 WOULD AND THAT'S THE DIFFERENCE. AND I'M NOT SAYING THAT AS A  
22 CRITICISM. IT'S JUST NOT-- THAT'S NOT OUR FIELD.

23

24 **SUP. KNABE:** NO, I UNDERSTAND BUT IF WE'RE BEING TOLD THAT, YOU  
25 KNOW, THERE'S BEEN IMPROVEMENT MADE IN PREPARATION FOR



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1 OPERATIONS, OKAY? WE MAY NOT-- AND THEY'RE BEING TOLD THAT.  
2 UNLESS THEY PHYSICALLY GO OUT AND FIND OUT THAT THESE PATIENTS  
3 ARE BEING MOVED FROM THEIR ROOM TO ANOTHER ROOM SO IT LOOKS  
4 LIKE THEY'VE MOVED OUT IN TIME BUT THE OPERATION-- THEY  
5 WOULDN'T KNOW THAT UNLESS THEY WALK THE HALLS LIKE YOU FOUND  
6 OUT ABOUT IT, RIGHT? I MEAN, YOU READ A REPORT AND THAT SOUNDS  
7 REASONABLE.

8

9 **SUP. YAROSLAVSKY:** I THINK YOU CAN EXPECT THAT THEY WILL WALK  
10 THE HALLS.

11

12 **SUP. KNABE:** THEY HAVE TO.

13

14 **KAE ROBERTSON:** AND THEY'RE GOING TO HAVE JUST A...

15

16 **SUP. YAROSLAVSKY:** AND WE WOULD EXPECT THEM TO, I WOULD...

17

18 **KAE ROBERTSON:** AND THEY REALLY WILL HAVE A DEEPER INSTINCT ON  
19 HOW BELIEVABLE THE INFORMATION IS THAT THEY'RE GETTING. THEY  
20 WILL BE ABLE TO CHALLENGE DATA AND INFORMATION AND KNOW WHEN  
21 IT IS NOT MAKING SENSE AND IT'S OUTSIDE OF NORM.

22

23 **SUP. YAROSLAVSKY:** WITHOUT BEING ACCUSED OF MICROMANAGING.

24





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1   **SUP. BURKE:** AND THEY ALSO WILL HAVE REPORTS AND THEY'LL BE  
2   ABLE TO INTERPRET THOSE REPORTS. THEY'LL KNOW HOW MANY PEOPLE  
3   ARE COMING IN AND THEY'LL KNOW WHETHER THEY DID COME THERE OR  
4   NOT. AND THE INFORMATION-- I ASSUME THEY'RE GOING TO GET, FOR  
5   INSTANCE, ALL THE REPORTS FROM J.C.A.H.O. AND A.C.G.M.E.?

6

7   **KAE ROBERTSON:** CORRECT.

8

9   **SUP. BURKE:** AND THEY'LL LOOK AT THEM. WE NEVER GOT THOSE.

10

11   **SUP. KNABE:** NEVER GOT WHAT?

12

13   **SUP. BURKE:** THE REPORTS FROM A.C.G.M.E. AND J.C.A.H.O. WE  
14   DIDN'T GET THOSE UNTIL RECENTLY AND I DON'T EVEN KNOW WHETHER  
15   YOU'VE GOTTEN ALL THE A.C.G.M.E. REPORTS. I KNOW I HAVEN'T GOT  
16   ALL OF THEM.

17

18   **SUP. YAROSLAVSKY:** WELL, OF COURSE, IF J.C.A.H.O. AND  
19   A.C.G.M.E. REPORTS FOR YEARS WERE GIVEN THEM A CLEAN BILL OF  
20   HEALTH. SO WHAT GOOD WOULD THAT HAVE DONE? THEY WERE ASLEEP AT  
21   THE SWITCH, TOO.

22

23   **SUP. KNABE:** ABSOLUTELY. YOU KNOW-- SEE, ZEV, THAT'S EXACTLY MY  
24   POINT. I MEAN...

25



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1    **SUP. YAROSLAVSKY:** I MEAN, I'M TALKING ABOUT BACK 10 YEARS.

2

3    **SUP. KNABE:** WELL, BUT, I MEAN, THE PROBLEMS GO BACK THAT FAR  
4    AND, UNLESS SOMEBODY'S WALKING THE HALLS OR DOING WHAT  
5    NAVIGANT'S DOING RIGHT NOW, I MEAN, LIKE I SAY, OUR OWN  
6    DEPARTMENT TOLD US EVERYTHING WAS OKAY. I MEAN, HOW MANY TIMES  
7    DO YOU CHANGE MANAGEMENT OUT THERE? SAID EVERYTHING WAS OKAY,  
8    THINGS ARE IMPROVING. SO HOW DID NAVIGANT GET A THOUSAND  
9    DIFFERENT RECOMMENDATIONS? I MEAN, OUTRAGEOUS. ANYWAY, OKAY,  
10   I'M DONE.

11

12   **SUP. ANTONOVICH:** GOING BACK, IN YOUR FINAL REPORT, YOU PUT  
13   GREAT EMPHASIS UPON THIS HOSPITAL ADVISORY BOARD. ARE YOU  
14   SAYING THAT KING DREW CANNOT GET BACK ON ITS FEET WITHOUT A  
15   ADVISORY BOARD?

16

17   **KAE ROBERTSON:** WELL, WE BELIEVE THAT THE ADVISORY BOARD IS  
18   IMPORTANT FOR THE SUSTAINABILITY OF RECOMMENDATIONS AFTER WE  
19   HAVE LEFT AND AFTER THE REPLACEMENT EXECUTIVE STAFF IS HIRED.

20

21   **SUP. ANTONOVICH:** NOW, WE HIRED YOU TO FIX THE CORRUPTION OF  
22   SUBSTANDARD CARE THAT WAS TAKING PLACE AND NOW YOU'VE BEEN  
23   THERE SINCE NOVEMBER, YET THE ONLY RECOMMENDATION THAT'S  
24   REALLY FORTHCOMING HAS BEEN THE ADVISORY BOARD, WHICH-- AND  
25   ALSO ON SOME OF THE CAPITAL PROJECTS AND EQUIPMENT. BUT WHAT



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1 ABOUT THE CLINICAL MANAGEMENT PROBLEMS THAT HAVE BEEN THE CORE  
2 OF THE INFERIOR MEDICAL CARE AT THAT FACILITY?

3

4 **KAE ROBERTSON:** ACTUALLY, THE MAJORITY OF OUR RECOMMENDATIONS  
5 RELATE TO ONGOING OPERATIONS, CLINICAL CARE, NURSING CARE,  
6 ANCILLARY AND AMBULATORY CHANGES THAT NEED TO OCCUR FOR  
7 PATIENT CARE.

8

9 **SUP. ANTONOVICH:** BUT WHAT ARE BEING IMPLEMENTED?

10

11 **KAE ROBERTSON:** WHAT'S BEING IMPLEMENTED?

12

13 **SUP. ANTONOVICH:** YES, IN THE CLINICAL MANAGEMENT CARE.

14

15 **KAE ROBERTSON:** WE'VE IMPLEMENTED A NUMBER OF CHANGES, FROM  
16 THINGS AS SIMPLE AS PROPOFOL PROTOCOLS FOR MANAGEMENT IN THE  
17 I.C.U. TO MANAGEMENT OF CODE BLUE TO STAFFING OF THE EMERGENCY  
18 DEPARTMENT. THERE'S A VARIETY OF THEM. THE FIRST REPORT ON  
19 URGENT RECOMMENDATIONS IS DUE ON-- AFTER FEBRUARY 28TH AND  
20 WOULD BE AVAILABLE IN MARCH.

21

22 **SUP. ANTONOVICH:** IN THE GOVERNANCE SECTION OF YOUR REPORT, YOU  
23 STATE THAT THE INFORMATION DISCUSSED AT THE GOVERNING BOARD  
24 MEETINGS IS INADEQUATE AND SHOULD BE REVISED. NOW YOU'VE  
25 CHAIRED THOSE MEETINGS FOR THE PAST TWO OR THREE MONTHS. HAVE



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1 YOU DEVELOPED AND IMPLEMENTED A NEW FORMAT FOR THE EXISTING  
2 GOVERNING BOARD?

3

4 **KAE ROBERTSON:** WE ARE RECOMMENDING THAT THE GOVERNING BOARD  
5 COVER BOTH PEER REVIEW, QUALITY ASSURANCE, FINANCIAL REPORTS,  
6 PATIENT SAFETY AND INCIDENT REPORTS AND QUALITY OF CARE. WE'RE  
7 RECOMMENDING...

8

9 **SUP. ANTONOVICH:** HAVE THEY BEEN IMPLEMENTED?

10

11 **KAE ROBERTSON:** NO. THOSE ARE IN THE RECOMMENDATION STAGE.

12

13 **SUP. ANTONOVICH:** BUT HAVE THEY BEEN IMPLEMENTED?

14

15 **KAE ROBERTSON:** NO, THEY HAVE NOT.

16

17 **SUP. ANTONOVICH:** AND WHAT'S HOLDING THEM BACK?

18

19 **KAE ROBERTSON:** WE'RE WAITING FOR THE DECISION ON WHETHER WE'RE  
20 MOVING WITH AN ADVISORY BOARD OR CONTINUING THE CURRENT  
21 GOVERNING COMMITTEE.

22

23 **SUP. ANTONOVICH:** WHAT HAS THAT GOT TO DO WITH EITHER AN  
24 ADVISORY BOARD OR THE EXISTING GOVERNING COMMITTEE IF THE  
25 CLINICAL MANAGEMENT PROBLEMS HAVE CREATED INFERIOR SERVICE?



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1

2 **KAE ROBERTSON:** WE'RE GOING AHEAD AND IMPLEMENTING ALL THE  
3 CLINICAL MANAGEMENT RECOMMENDATIONS.

4

5 **SUP. ANTONOVICH:** SO THEY ARE ALL BEING IMPLEMENTED NOW?

6

7 **KAE ROBERTSON:** YES.

8

9 **DR. THOMAS GARTHWAITE:** WE'VE ALSO STRENGTHENED THE GOVERNING  
10 BODY MEETINGS AND WE'VE GONE DOWN-- LAURA SERF AND I WENT DOWN  
11 AND PERSONALLY SPENT A WHOLE AFTERNOON LOOKING AT THE  
12 CREDENTIALING PRIVILEGING FILES TO TRY TO ASSURE THAT THE  
13 INFORMATION IN THOSE IS ADEQUATE AND WHAT ELSE NEEDS IMPROVING  
14 SO...

15

16 **SUP. ANTONOVICH:** SINCE NAVIGANT TOOK OVER OPERATIONS AT KING  
17 DREW, IT APPEARS THAT THE EMERGENCY ROOM DIVERSION RATE  
18 INCREASED. THE CONTRACT REQUIRES YOUR STAFF TO REDUCE THE  
19 DIVERSION RATE. SO WHAT IS BEING DONE TO REDUCE THAT DIVERSION  
20 RATE AT THE EMERGENCY ROOM?

21

22 **KAE ROBERTSON:** WE ARE IN THE-- WE'VE BEEN WORKING ON  
23 THROUGHPUT ISSUES WITH THE I.C.U. AND THE MET-SEARCH TELEMETRY  
24 BEDS TO BE ABLE TO PUSH PATIENTS THROUGH AND TO MANAGE  
25 DISCHARGES.



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1

2 **SUP. ANTONOVICH:** BUT THE RATE IS STILL INCREASING INSTEAD OF  
3 DECREASING.

4

5 **KAE ROBERTSON:** WE'RE WORKING ON CREATING THE RIGHT CASE  
6 MANAGEMENT AND TRIAGE PROTOCOLS TO BE ABLE TO CONTINUE TO  
7 ADDRESS THAT AND IMPROVE IT.

8

9 **DR. THOMAS GARTHWAITE:** THERE'S BEEN A FAIRLY SIGNIFICANT  
10 INCREASE AT L.A. COUNTY U.S.C. AS WELL AND, AT LEAST, SOME OF  
11 THIS WE RELATE TO THE CLOSURES OF SEVERAL HOSPITALS AND THEIR  
12 EMERGENCY ROOMS. WE'RE TRYING TO FERRET OUT HOW MUCH OF IT'S  
13 RELATED WITH E.M.S., HOW MUCH IS RELATED TO OTHER EMERGENCY  
14 ROOM CLOSURES VERSUS JUST INTERNAL OPERATIONAL PROCEDURES.

15

16 **SUP. ANTONOVICH:** THE MEDIA EXPOSED AND PROFILED SIX PHYSICIANS  
17 WHO EITHER DEFRAUDED THE COUNTY OR DID NOT APPEAR TO BE  
18 QUALIFIED FOR THE POSITION THEY OCCUPIED. WHAT HAVE YOU DONE  
19 TO REMEDY THE PROBLEMS WITH THE SIX DOCTORS? AND HAVE YOU  
20 INVESTIGATED THOSE ALLEGATIONS? AND WHAT CORRECTIVE ACTIONS  
21 ARE BEING TAKEN?

22

23 **KAE ROBERTSON:** WE ARE WORKING WITH THE DEPARTMENT OF HUMAN  
24 RESOURCES ON PROFESSIONAL ACTIONS FOR PHYSICIANS AND ALSO TO





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1   MANAGE THROUGH A NUMBER OF OUTSTANDING PERFORMANCE MANAGEMENT  
2   CASES THAT EXIST.

3

4   **SUP. ANTONOVICH:** IN THE REPORT THAT COUNTY COUNSEL WILL BE  
5   DOING ON THIS ADVISORY BOARD, THE ISSUES OF LIABILITY AS TO  
6   THE LIABILITY THAT WE WOULD HAVE AS A COUNTY BOARD AND THAT  
7   THE INDIVIDUAL MEMBERS OF THAT BODY WOULD BE RESPONSIBLE FOR  
8   SHOULD BE INCLUDED IN ANY FOLLOW-UP.

9

10   **LEELA KAPUR, COUNSEL:** SUPERVISOR, WE'LL INCLUDE THAT IN THE  
11   RECOMMENDATION THAT COMES BACK IN TWO WEEKS. AS WE SAID IN THE  
12   REPORT ISSUED EARLIER THIS WEEK, AS CURRENTLY CONSTRUCTED, THE  
13   ADVISORY BOARD WOULD CARRY WITH IT ALL THE PROTECTIONS THAT  
14   ALL OUR COMMISSIONERS HAVE AND OUR COUNTY EMPLOYEES ALSO HAVE.

15

16   **SUP. ANTONOVICH:** FOR 10 YEARS, OLIVE VIEW MEDICAL CENTER AND  
17   HIGH DESERT HEALTH SYSTEM HAVE SCHEDULED APPOINTMENTS BY TIME  
18   SLOTS AND FOR BROKEN APPOINTMENTS AND SPECIALTY CLINICS, WITH  
19   A FOLLOW-UP BEING DONE BY EITHER NOTICE OR A TELEPHONE CALL  
20   RELATIVE TO COMING TO THE CLINIC FOR THAT SERVICE. HAS  
21   NAVIGANT DISCUSSED WITH THE ADMINISTRATOR AT OLIVE VIEW AND  
22   HIGH DESERT ON HOW TO ESTABLISH SUCH A SCHEDULING SYSTEM?

23



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1   **KAE ROBERTSON:** WE'VE TALKED WITH ALL THE OTHER HOSPITALS  
2   RELATIVE TO HOW THEY'RE DOING THINGS. WE'VE ALSO GOT A NUMBER  
3   OF OTHER BEST PRACTICES FROM AROUND THE COUNTRY AS WELL.

4

5   **SUP. ANTONOVICH:** HAVE THEY BEEN IMPLEMENTED?

6

7   **KAE ROBERTSON:** NO, WE HAVE NOT IMPLEMENTED THE CHANGES IN  
8   SCHEDULING YET FOR AMBULATORY.

9

10   **SUP. ANTONOVICH:** YOU REPORTED THAT CODE BLUE TEAM NEEDS TO BE  
11   RECONFIGURATED AND RESPONSE HAS TO BE IMPROVED. THAT SEEMS TO  
12   BE A VERY CRITICAL AREA THAT NEEDS TO BE FIXED. HAVE YOU  
13   RECONFIGURED AND IMPROVED THAT-- THOSE PROBLEMS RELATED TO THE  
14   CODES BLUE TEAM?

15

16   **KAE ROBERTSON:** WE HAVE.

17

18   **SUP. ANTONOVICH:** SO THAT'S ALREADY ONGOING?

19

20   **KAE ROBERTSON:** AND WE'VE WORKED THROUGH SOME AGREEMENTS WITH  
21   ANESTHESIA ON IMPROVING ANESTHESIA COVERAGE IN RESPONSE TO  
22   CODE BLUE.

23

24   **SUP. ANTONOVICH:** DR. GARTHWAITE, WHEN IS THE DEPARTMENT GOING  
25   TO REPORT ON THE REVIEW OF THE RESIDENCY PROGRAM TO DETERMINE



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1 WHETHER IF IT SHOULD BE CONTINUED TO STAND ALONE OR BE  
2 INTEGRATED WITH ANOTHER PROGRAM OR ELIMINATED OR AFFILIATED  
3 WITH ANOTHER MEDICAL SCHOOL?

4

5 **DR. THOMAS GARTHWAITE:** WORKING THROUGH THE STEERING COMMITTEE,  
6 THE CALIFORNIA ENDOWMENT GROUP AND MICHAEL DRAKE IS IN TOWN  
7 TOMORROW. I'VE TALKED TO HIM LAST WEEK ABOUT SPECIFIC  
8 RECOMMENDATIONS AND REVIEW OF EACH OF THOSE PROGRAMS AND HE'S  
9 PROMISED ME AN UPDATE AFTER THAT MEETING TOMORROW.

10

11 **SUP. ANTONOVICH:** AND WHEN IS THE ANALYSIS OF THE GRADUATE  
12 MEDICAL EDUCATION MONIES CURRENTLY BEING EXPENDED TO SUPPORT  
13 THOSE PROGRAMS BE COMPLETED? AND WILL THAT RESIDENCY PROGRAM  
14 BE DEFINED BASED ON THE AVAILABILITY OF CLINICAL EXPERIENCE  
15 RELATIVE TO THE SIZE OF THAT PROGRAM?

16

17 **DR. THOMAS GARTHWAITE:** I'M JUST-- I WANT TO MAKE SURE I HEARD  
18 WHAT YOU SAID. WE'RE LOOKING-- WE'RE TRYING TO LOOK AT EACH  
19 PROGRAM, ITS QUALITY, THE NUMBER OF CASES INTERNAL TO THE  
20 KING-- TO KING DREW MEDICAL CENTER AND OTHER ROTATIONS THAT  
21 RESIDENTS TAKE IN TERMS OF THEIR TRAINING, THE GOAL BEING TO  
22 PRODUCE QUALITY RESIDENTS THAT HAVE A HIGH LIKELIHOOD OF  
23 PRACTICING IN UNDERSERVED AREAS, WHICH WE KNOW KING DREW HAS  
24 BEEN SUCCESSFUL AT DOING. SHOULD BE ABLE TO HAVE THAT-- GIVE



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1 YOU A PROJECTION ON THAT AFTER I MEET WITH DR. DRAKE TOMORROW  
2 AS WELL.

3

4 **SUP. ANTONOVICH:** RELATIVE TO THE-- WE'RE GOING TO HAVE A  
5 WRITTEN RESPONSE?

6

7 **DR. THOMAS GARTHWAITE:** WE CAN MAKE A-- YEAH, I DON'T KNOW IF A  
8 WRITTEN RESPONSE IS REQUIRED BUT I'D BE HAPPY TO PROVIDE A  
9 WRITTEN RESPONSE.

10

11 **SUP. ANTONOVICH:** OKAY. AND WHAT IS THE DATE OF THE BEILENSEN  
12 HEARINGS THAT THE DEPARTMENT IS SCHEDULING FOR THE NEONATAL,  
13 PRENATAL INTENSIVE CARE UNITS?

14

15 **DR. THOMAS GARTHWAITE:** THE NEONATAL UNIT AT OLIVE VIEW IS  
16 ESSENTIALLY TRANSFORMED FROM A COMMUNITY TO AN INTERMEDIATE.  
17 NAVIGANT HAS RECOMMENDED RETAINING A COMMUNITY, WHICH I  
18 BELIEVE KING DREW CURRENTLY IS, AS OPPOSED TO MOVING TO  
19 INTERMEDIATE. I THINK WE NEED ADDITIONAL DISCUSSION OF THAT  
20 PERHAPS WITH THIS NEW ADVISORY.

21

22 **SUP. ANTONOVICH:** WHAT ABOUT THE DOWNGRADING AT MARTIN LUTHER  
23 KING?

24



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1   **DR. THOMAS GARTHWAITE:** THAT'S WHAT I'M SAYING. NAVIGANT'S  
2   RECOMMENDATION WAS TO MAINTAIN A COMMUNITY N.I.C.U. AT KING AS  
3   OPPOSED TO OUR RECOMMENDATION, WHICH WAS TO DOWNGRADE IT TO AN  
4   INTERMEDIATE. SO WE NEED TO RESOLVE THAT, I THINK AT THIS  
5   POINT. WE HAVEN'T HAD THAT OPPORTUNITY SINCE WE ONLY FOUND OUT  
6   ON MONDAY.

7

8   **SUP. ANTONOVICH:** OKAY. SO YOU WOULD-- YOU'RE CONSIDERING  
9   REVERSING YOUR RECOMMENDATION?

10

11   **DR. THOMAS GARTHWAITE:** NO, I THINK WHAT WE WOULD NEED TO DO IS  
12   SIT DOWN PERHAPS WITH THIS-- MAYBE WITH THIS NEW ADVISORY  
13   BOARD AND WORK THROUGH THE REASONS FOR THE RECOMMENDATIONS  
14   BEING DIFFERENT.

15

16   **SUP. ANTONOVICH:** RELATIVE TO THE COUNTY COUNSEL, WILL THIS  
17   ADVISORY BODY BE SUBJECT TO THE BROWN ACT?

18

19   **SPEAKER:** YES, SUPERVISOR, AT LEAST HOW IT IS CURRENTLY  
20   RECOMMENDED, IT WOULD BE SUBJECT TO THE BROWN ACT.

21

22   **SUP. ANTONOVICH:** AND WHO IS RESPONSIBLE FOR MONITORING THE  
23   NAVIGANT CONTRACT IN THEIR DAY-TO-DAY WORK? THE ADVISORY  
24   BOARD? THE DEPARTMENT OF HEALTH? THE BOARD OF SUPERVISORS?

25



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1 **SPEAKER:** IT'S MY UNDERSTANDING, AS THE CONTRACT IS WRITTEN, IT  
2 IS THE DEPARTMENT OF HEALTH SERVICES. IF THAT IS GOING TO BE  
3 DELEGATED TO THE ADVISORY BODY, THEN THAT WOULD HAVE TO BE  
4 DONE AS PART OF THE RECOMMENDATION.

5

6 **SUP. ANTONOVICH:** WHO WOULD BE RESPONSIBLE FOR KING DREW SINCE  
7 NAVIGANT, AS A CONTRACTOR, DOESN'T HAVE AUTHORITY OR ULTIMATE  
8 RESPONSIBILITY? SO IS THE ADVISORY BOARD THE AUTHORITY OVER  
9 KING DREW'S BUDGET?

10

11 **SPEAKER:** NO. THE WAY THAT IT IS AT LEAST RECOMMENDED AT THIS  
12 TIME, IS THE ADVISORY BOARD WOULD WORK WITH THE FACILITY ON  
13 ITS BUDGET BUT, AS WITH ALL FACILITIES, THAT BUDGET WOULD THEN  
14 BE PASSED TO DEPARTMENT OF HEALTH SERVICES, ADMINISTRATION AND  
15 THEN THE CHIEF ADMINISTRATIVE OFFICE AND EVENTUALLY TO YOUR  
16 BOARD. SO IT WOULD BE PART OF THE SYSTEM-WIDE BUDGET.

17

18 **SUP. MOLINA, CHAIR:** DO YOU HAVE MANY MORE QUESTIONS, MR.  
19 ANTONOVICH?

20

21 **SUP. ANTONOVICH:** YES. THE COUNTY HAS A HOSPITAL...

22

23 **SUP. MOLINA, CHAIR:** HOW MANY MORE QUESTIONS DO YOU HAVE,  
24 MR...?

25





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1   **SUP. ANTONOVICH:** JUST A COUPLE MORE QUESTIONS. THE COUNTY HAS  
2   A HOSPITAL COMMISSION THAT'S SUPPOSED TO OVERSEE COUNTY  
3   HOSPITALS. WHY CAN'T THE HOSPITAL COMMISSION SERVE AS THAT  
4   ADVISORY BOARD?

5

6   **SPEAKER:** SUPERVISOR, I BELIEVE THAT WOULD BE A POLICY QUESTION  
7   FOR YOUR BOARD IF YOU FELT THAT WAS THE APPROPRIATE BODY. I  
8   DON'T KNOW WHETHER THAT'S EVER BEEN LOOKED INTO MY NAVIGANT OR  
9   THE DEPARTMENT.

10

11   **KAE ROBERTSON:** WHAT WE WERE LOOKING FOR IN-- TO RESPOND FROM  
12   THE NAVIGANT SIDE WAS A GROUP THAT WAS DIRECTLY FOCUSED ON  
13   KING DREW MEDICAL CENTER GIVEN THE BREADTH AND DEPTH OF  
14   PROBLEMS THAT THEY HAVE CURRENTLY.

15

16   **SUP. ANTONOVICH:** THE POLICY THAT YOU ARE URGING IS CONTRARY TO  
17   A COUNTYWIDE HEALTHCARE DELIVERY SYSTEM. YOU'RE TREATING ONE  
18   HOSPITAL DIFFERENT THAN THE OTHER HOSPITALS THAT ARE  
19   PERFORMING VERY WELL AND DOING A GOOD JOB. IN FACT, IN MID  
20   JANUARY, THE COUNTY'S HIGH DESERT HEALTH SYSTEM WAS FOUND IN  
21   REGULATORY COMPLIANCE OF ITS PHARMACY URGENT CARE AMBULATORY  
22   SURGICAL SERVICES, OUTPATIENT PHARMACY, THE SAME AREAS THAT  
23   KING DREW WERE DEFICIENT IN. IT WOULD SEEM TO ME, YOU HAVE A  
24   DIRECTOR OF HEALTH SITTING RIGHT NEXT TO YOU, HE'S BEEN GIVEN  
25   THE AUTHORITY, HE CAN HIRE WHOMEVER HE WANTS, HAS THE ABILITY



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1 AND THE AUTHORITY AND WAS HIRED BECAUSE HE HAD A MEDICAL  
2 BACKGROUND EXPERIENCE IN MANAGEMENT TO DO THIS JOB OF ENSURING  
3 THAT ALL OF OUR HOSPITALS ARE DOING A GREAT JOB. MOST OF OUR  
4 HOSPITALS ARE DOING A GREAT JOB, ALL OF THEM EXCEPT ONE. AND  
5 TO COME UP WITH A MULTIMILLION DOLLAR COMMITTEE, ANOTHER  
6 COMMITTEE, WE DON'T NEED ANOTHER COMMITTEE. WHAT WE DO NEED--  
7 THE PEOPLE THAT WE ARE ALREADY PAYING TOP DOLLAR FOR, TO DO  
8 WHAT THEY OUGHT TO BE DOING IN OVERSEEING THE ADMINISTRATION  
9 OF OUR HOSPITALS. WE'RE DOING IT AT U.S.C. MEDICAL CENTER,  
10 WE'RE DOING IT AT OLIVE VIEW, WE'RE DOING IT AT U.C.L.A.  
11 HARBOR MEDICAL CENTER. WE'RE DOING IT AT LOS AMIGOS MEDICAL  
12 CENTER. WE'RE DOING IT AT HIGH DESERT, OLIVE VIEW. YOU GO  
13 RIGHT DOWN THE LIST. ONE HOSPITAL WE'RE NOT, SO WE'RE GOING TO  
14 CREATE A MULTIMILLION DOLLAR AUTHORITY, BYPASSING THE OTHER  
15 HOSPITALS THAT ARE DOING A GOOD JOB AND CREATE ANOTHER  
16 POLITICAL OBSTACLE...

17

18 **SUP. MOLINA, CHAIR:** THANK YOU, MR. ANTONOVICH.

19

20 **SUP. ANTONOVICH:** WELL, LET ME FINISH. ANOTHER POLITICAL  
21 PROBLEM THAT IS ONLY GOING TO COME UP IN TWO YEARS, WHEN WE  
22 HAVE A \$1.2 BILLION DEFICIT, AND TAKE RESOURCES OUT OF OUR  
23 OTHER VITAL SERVICES. IT MAKES NO SENSE TO PAY YOU \$13 MILLION  
24 TO SAY, "CREATE A NEW COMMITTEE." WE DON'T NEED A NEW  
25 COMMITTEE. WHAT WE DO NEED IS TO ENSURE THAT THE PEOPLE THAT



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1 ARE RESPONSIBLE ARE DOING THEIR JOB. AND THE DIRECTOR OF  
2 HEALTH CAN HIRE MORE PEOPLE TO GET THE JOB DONE WITHOUT  
3 SPENDING AND BANKRUPTING THIS COUNTY...

4

5 **SUP. MOLINA, CHAIR:** THANK YOU, MR. ANTONOVICH.

6

7 **SUP. ANTONOVICH:** ...WITH A NEW AUTHORITY. SO THAT'S WHERE  
8 WE'RE COMING FROM.

9

10 **SUP. MOLINA, CHAIR:** ALL RIGHT. VERY GOOD. LET'S UNDERSTAND  
11 WHERE WE'RE AT. IT'S MY UNDERSTANDING, AND I DON'T KNOW, DID  
12 YOU HAVE AN OPPORTUNITY TO BRIEF MR. ANTONOVICH? YOU DID. ALL  
13 RIGHT. WHAT WE HAVE BEFORE US AND WE HAVE AN OPPORTUNITY,  
14 WE'VE AGREED, WHETHER YOU VOTED FOR IT OR NOT, NAVIGANT HAS  
15 COME IN TO FIX THE PROBLEM, HOPEFULLY. IT'S A VERY AMBITIOUS  
16 PROGRAM AND PROPOSAL THAT WE HAVE BEFORE US. IF YOU READ THE  
17 BINDER, THE THREE RING BINDER THAT WAS PRESENTED, IT OUTLINED  
18 VERY CLEARLY ALL AREAS IN WHICH ARE TO BE ADDRESSED, IMPROVED,  
19 CORRECTED, FIXED, GET US BACK ON TRACK. NAVIGANT PROPOSES THAT  
20 IT CAN POSSIBLY BE DONE, AT LEAST IN THE BEGINNING STRUCTURES,  
21 THROUGHOUT THEIR CONTRACT. HOPEFULLY, THAT WILL BE THE CASE.  
22 PART OF THE RECOMMENDATIONS HAVE BEEN THE ISSUE OF CREATING  
23 THIS ADVISORY COMMITTEE TO ASSIST AND REVIEW ALL OF THOSE  
24 CHANGES THAT ARE GOING ON, HOPEFULLY, IMPROVEMENTS ALONG THE  
25 WAY. I DON'T DOUBT THAT THIS IS-- AND I KNOW, IN MY MEETING, I



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1 RAISED ISSUES ABOUT WHAT COULD BE DONE AND COULDN'T BE DONE OR  
2 WHAT I WORRY ABOUT. I LOOK FORWARD TO IT BEING DONE WITHIN THE  
3 TIME FRAME AND THE TRACKING MECHANISM THAT YOU ALL HAVE. BUT I  
4 THINK THAT WE HAVE TO DEMONSTRATE TO EVERYONE, INCLUDING  
5 SACRAMENTO AND EVERYONE ELSE, THAT WE'RE TRYING TO GET ON  
6 COURSE TO SAVE THIS HOSPITAL. WE COULD VERY WELL LOSE IT AND  
7 WE CAN'T AFFORD TO LOSE ANY OF THOSE BEDS AND WE NEED TO FIND  
8 THAT WAY TO GET IT STRAIGHTENED UP IN EVERY WHICH WAY SO IT  
9 CONTINUES THE TRADITION THAT IT HAD: TO BE AN EDUCATIONAL  
10 FACILITY, A TRAINING FACILITY AND A TRAUMA FACILITY AS WELL.  
11 BUT WE'RE NOT ANY OF THOSE THINGS RIGHT NOW. WE ARE A HOSPITAL  
12 THAT IS STRUGGLING EVERY SINGLE DAY JUST TO KEEP ON TRACK. AND  
13 SO CONSEQUENTLY WE NEED TO PUT TOGETHER A MECHANISM THAT IS  
14 GOING TO WORK AND FUNCTION. HEY, IT MIGHT BE A MECHANISM THAT  
15 MIGHT WORK AND FUNCTION FOR EVERY SINGLE ONE OF OUR HOSPITALS  
16 AND I WOULD APPRECIATE ANY WHICH WAY THAT OUR HOSPITALS COULD  
17 BE MORE EFFICIENT AND MORE EFFECTIVE OVERALL. SO I AM TRYING  
18 TO BUY INTO THIS IN A WAY THAT IS POSITIVE AND I'M HOPING THAT  
19 THESE ARE BUILDING BLOCKS, THAT I THINK THAT, YOU KNOW, WE MAY  
20 OVERSHOOT THE GOAL HERE EVERY SO OFTEN BUT IT IS MY  
21 UNDERSTANDING AND WE NEED TO WORK ON HOW THIS ADVISORY IS  
22 CONSTITUTED AND WE NEED TO ADDRESS A LOT OF ISSUES OF  
23 LIABILITY AND HOW WE CAN AUTHORIZE THEM TO HAVE THE HIRING AND  
24 FIRING AND ALL OF THOSE THINGS THAT NEED TO BE DONE TO  
25 UNDERTAKE THE KIND OF AMBITIOUS GOALS HERE. BUT I SEE IT AS A



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1 BUILDING BLOCK OF TRYING TO GET US TO PUT EVERYTHING BACK ON  
2 TRACK AND IT'S A MECHANISM TO MONITOR. IT IS MY UNDERSTANDING,  
3 THIS ADVISORY IS NOT GOING TO LIMIT MY ABILITY OF OVERSIGHT.  
4 IT IS GOING TO ALLOW ME THE SAME OPPORTUNITY, AND PROBABLY A  
5 MUCH MORE ADVANTAGEOUS OPPORTUNITY, TO HAVE OVERSIGHT BECAUSE  
6 I'M GOING TO HAVE, HOPEFULLY, PEOPLE ON AN ADVISORY BOARD THAT  
7 ARE GOING TO HAVE THE SAME INTEREST AND THAT IS HOW DO WE FIX  
8 THIS HOSPITAL? HOW DO WE BRING IT BACK UP TO THE STANDARDS,  
9 WHETHER NATIONAL BUT CERTAINLY J.C.A.H.O. AND C.M.S. STANDARDS  
10 THAT NEED TO BE MET, LET ALONE ACCREDIT ALL THE OTHER  
11 ACCREDITATION STANDARDS IN ORDER TO BE A TEACHING HOSPITAL? SO  
12 WE NEED TO GET IT BACK ON TRACK TO THAT LEVEL. AND SO IT'S MY  
13 UNDERSTANDING THAT THIS ADVISORY BOARD IS GOING TO BRING IN A  
14 LEVEL OF EXPERTISE THAT MAYBE I DO NOT POSSESS, YOU KNOW? AND,  
15 AGAIN, SHOULD BE IN THE DEPARTMENT OF HEALTH SERVICES BUT, FOR  
16 WHATEVER REASON, HAS LED US TO THE PROBLEM THAT WE'RE IN  
17 TODAY. HOPEFULLY, IT'S NOT GOING TO LEAD TO A PROBLEM AT L.A.  
18 COUNTY/U.S.C., OLIVE VIEW OR HARBOR U.C.L.A., BECAUSE WE'D  
19 HATE TO SEE THIS HAPPEN EVERYWHERE. BUT THE ISSUE IS TRYING TO  
20 CREATE A MECHANISM OF OVERSIGHT, AS I UNDERSTAND, SO WE CAN  
21 GET TO THE BOTTOM OF HOW TO FUNCTION, HOW TO GET THIS HOSPITAL  
22 TO FUNCTION AND OPERATE IN THE BEST INTERESTS OF THE COMMUNITY  
23 THAT IT SERVES AND TO HAVE THE HIGH QUALITY OF PATIENT CARE.  
24 SO I SEE IT AS A BONUS TO HAVE A GROUP OF PEOPLE WHO ARE  
25 WILLING TO COME ON AND ASSIST US TO GET US TO GOAL, A GOAL



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1 THAT IS CLEARLY ENUMERATED, AS I UNDERSTAND, IN THE BINDERS  
2 AND THE CD THAT WAS GIVEN TO ME THAT IS GOING TO ALLOW ME TO  
3 MONITOR. NOW, I'VE ASKED THE QUESTIONS, AND I THINK SOME OF US  
4 SHOULD ASK THE QUESTIONS AS TO HOW WILL THIS COMMITTEE GET ITS  
5 INFORMATION? AND I THINK THAT'S AN IMPORTANT ISSUE. HOW IS IT  
6 GOING TO BE STAFFED? THOSE ARE IMPORTANT ISSUES BECAUSE,  
7 UNFORTUNATELY, WE SAT HERE AND ASKED QUESTIONS AND WERE  
8 MISINFORMED IN THE PAST. AND WE RELIED ON INFORMATION AND ON  
9 PROFESSIONALS, EVEN THAT WE HIRED, LIKE THE CAMDEN GROUP, THAT  
10 LED US TO BELIEVE THAT CERTAIN THINGS WERE BEING-- WERE DONE.  
11 AND EVEN NAVIGANT FELT THE FIRST TIME THAT C.M.S. CAME THROUGH  
12 THAT THEY WERE READY FOR THAT, YOU KNOW, THAT RUN-THROUGH.  
13 UNFORTUNATELY, THAT DIDN'T WORK. HOPEFULLY, WE'RE GOING TO  
14 KEEP OUR FINGERS CROSSED THAT THIS NEXT ONE IS GOING TO MAKE  
15 IT THROUGH BECAUSE, AFTER THAT, I DON'T KNOW WHERE WE GO IF WE  
16 DON'T MAKE IT THEN. SO THE REALITY IS, AND I THINK THIS IS  
17 PART OF A BUILDING BLOCK TO GET US TO THE GOAL, AND THE GOAL  
18 SHOULD BE TO HAVE A FUNCTIONAL MARTIN LUTHER KING HOSPITAL  
19 SERVING THE COMMUNITY AT THE LEVEL OF PATIENT CARE THAT IS OF  
20 THE UTMOST OF PATIENT QUALITY CARE AND THAT IT IS GOING TO  
21 ALLOW-- TO REALLY CHANGE THE CULTURE, WHICH IS SO DEEP AND  
22 IT'S SO VERY UNUSUAL. AGAIN, IT'S LIKE ANYTHING ELSE. IF  
23 EVERYBODY WOULD JUST DO THEIR OWN JOB, WE COULD PROBABLY GET  
24 TO GOAL BUT THERE'S SO MUCH CONFUSION THERE AS WHO IS  
25 SUPERVISOR, WHO IS RESPONSIBLE, WHO'S IN CHARGE OF THIS AND





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1 WHO'S IN CHARGE OF THAT, CARRYING ON MODELS THAT I DIDN'T KNOW  
2 ABOUT THAT POLICY, I DIDN'T KNOW ABOUT THAT PROTOCOL, I DON'T  
3 KNOW. SO REALITY IS THAT I'M HOPING THAT WE'RE GOING TO COME  
4 TOGETHER AND RECOGNIZE WHERE WE ARE. I DON'T THINK IT'S A  
5 TOTAL FIX. I'D LOVE IT TO BE A TOTAL FIX BUT I THINK IT'S A  
6 BUILDING BLOCK TO GET TO GOAL AND THAT WE STILL HAVE QUESTIONS  
7 AND THEY'RE GOING TO CONTINUE TO BE QUESTIONS AS TO HOW THINGS  
8 FUNCTIONALLY OPERATE, HOW WE DELEGATE OUR RESPONSIBILITY AND  
9 OUR AUTHORITY. BUT I REALLY THINK WE HAVE TO TAKE OWNERSHIP  
10 WHERE WE CAN BECAUSE THERE ARE MEMBERS IN THE LEGISLATURE  
11 TODAY THAT ARE GOING TO CREATE A BRAND NEW CAMEL FOR US AND  
12 IT'S GOING TO COME AND IT'S GOING TO SIT LIKE A BIG GORILLA  
13 OVER THIS COUNTY. AND, IF WE'RE NOT CAREFUL IN ADVISING THEM  
14 AND GIVING THEM GUIDANCE AND MAYBE SHOWING A MODEL OF HOW IT  
15 COULD WORK, THEY'RE GOING TO CREATE SOMETHING THAT'S GOING TO  
16 BE, AGAIN, VERY, VERY DIFFERENT AND IT'S NOT JUST GOING TO  
17 AFFECT MARTIN LUTHER KING. IT'S GOING TO AFFECT ALL THE REST  
18 OF OUR HOSPITALS AND DELIVERY OF CARE AS WELL AS THE SAFETY  
19 NET HERE IN L.A. COUNTY. SO I THINK WE NEED TO FIND A WAY HOW  
20 WE CAN CONTINUE TO PROGRESS TOWARD THESE BUILDING BLOCKS. AND  
21 I KNOW THAT I FIND, AND CORRECT ME IF I AM WRONG, THIS DOES  
22 NOT INHIBIT ME FROM EVER GETTING ON THE C.D. ASKING THE  
23 QUESTIONS OF WHETHER YOU ARE ON THESE VARIOUS AREAS THAT HAVE  
24 BEEN OUTLINED. THIS DOES NOT INHIBIT THE DEPARTMENT OF HEALTH  
25 SERVICES EVER TO ASK THE QUESTIONS. IT WILL BE MAKING A SET OF



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1 RECOMMENDATIONS CONSTANTLY. HOPEFULLY, RECOMMENDATIONS THAT  
2 ARE GOING TO BE IMPLEMENTED BECAUSE I KNOW THAT L.A. COUNTY  
3 U.S.C. MAKES RECOMMENDATIONS ALL THE TIME TO THE C.A.O. AND  
4 THE DEPARTMENT OF HEALTH SERVICES THAT LAND ON DEAF EARS,  
5 WHICH IS REALLY UNFORTUNATE. IT DOES. BELIEVE IT OR NOT, TOM,  
6 I HOPE YOU RECOGNIZE AND UNDERSTAND THAT AND MR. C.A.O.,  
7 YOU'VE GOT A LOT OF STUFF WAITING FOR YOU-- FOR YOUR APPROVAL  
8 AS WELL. THE REALITY IS WHAT WE'RE GOING TO HAVE IN PLACE IS  
9 HOPEFULLY IT BEING MONITORED, TRACKED, HOPEFULLY MANAGED TO  
10 EFFICIENCY AND HAVING A TRANSPARENCY FOR ALL OF US. WE KNOW  
11 WHERE WE'RE ALL GOING. BEFORE, WE WERE ALL GOING WITH THE IDEA  
12 THAT WE THOUGHT WE ALL KNEW WHERE WE WERE GOING BUT IT WASN'T  
13 ENUMERATED IN A VERY CLEAR, DEFINED, TASK-ORIENTED SET OF  
14 GOALS. SO WE ALL KNOW WHERE WE'RE GOING NOW, WE BRING IN THIS  
15 LAYER OF HOPEFULLY FOLKS THAT ARE GOING TO COME IN AND THEY  
16 MIGHT NEED TO MEET MORE OFTEN THAN ONCE A MONTH TO HELP US GET  
17 TO THOSE GOALS. AND I DON'T THINK THERE'S ANYTHING IN THIS  
18 MODEL THAT INHIBITS MY ABILITY OR OUR ABILITY AS A BOARD TO  
19 REACH DOWN AND ASK QUESTIONS, GET CLARIFICATIONS AND TO MAKE  
20 ADJUSTMENTS ALONG THE WAY, AS I UNDERSTAND, IF SOMETHING'S NOT  
21 WORKING OR NOT FUNCTIONING. SO IT REALLY-- I MEAN, I REALLY  
22 THINK WE'RE AT A POINT IN TIME, WE HAVE A LOT OF QUESTIONS AND  
23 WE NEED A LOT OF ANSWERS BUT I THINK WE NEED TO GET GOING, TO  
24 GET MOVING ON THIS MODEL AND HOPING THAT IT'S GOING TO WORK.  
25 AND IF IT WORKS, THEN WHY NOT HAVE IT WORK FOR THE OTHER



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1 FACILITIES? I MEAN, I HAVE NO PROBLEM WITH TRYING TO GET L.A.  
2 COUNTY U.S.C. TO BE THE BEST THAT IT SHOULD BE AND IF I'M NOT  
3 CAPABLE AND I CAN BRING IN AN ADVISORY BOARD OF PEOPLE WHO  
4 WOULD BE WILLING TO MONITOR THOSE KINDS OF GOALS AND  
5 ACHIEVEMENTS, WE SHOULD WELCOME THOSE OPPORTUNITIES. BUT IT  
6 HAS TO BE ENUMERATED THAT WE'RE ALL GOING IN THE SAME  
7 DIRECTION. THERE'S ALWAYS A LOT OF PEOPLE WHO CLAIM THAT WE'RE  
8 ALL GOING IN THE SAME DIRECTION BUT IT'S LIKE ANYONE ELSE, IF  
9 YOU ASK THEM, YOU'RE PROBABLY GOING TO HAVE 10 DIFFERENT  
10 ANSWERS FOR EVERY PERSON THAT YOU ASK. SO, CONSEQUENTLY, IT'S  
11 WELL DEFINED, IT'S THE DOCUMENT THAT WE HAVE BEEN LOOKING AT,  
12 AS I UNDERSTAND. THEY CAN'T MAKE UP NEW THINGS ALONG THE WAY,  
13 AS I UNDERSTAND. THEY MIGHT BE ABLE TO SAY WE RECOMMEND TO THE  
14 BOARD THAT THEY SHOULD INCLUDE THESE OTHER FACTORS, THESE  
15 OTHER QUALITY THINGS, THESE OTHER MEASUREMENT TOOLS. I CAN  
16 IMAGINE THEY COULD RECOMMEND IT BUT THEY, ON THEIR OWN, CANNOT  
17 START ADDING WITHOUT AT LEAST CONSULTING US AS TO WHERE WE  
18 WANT TO GO. FOR EXAMPLE, IF, TOMORROW, THIS ADVISORY BOARD  
19 SAID, "WELL, WE'VE DECIDED TO PUT TRAUMA BACK ON, YOU KNOW,  
20 MARCH 30TH," THEY COULD NOT, AS I UNDERSTAND, ON THEIR OWN,  
21 MAKE THAT DETERMINATION WITHOUT COMING TO THIS BOARD.

22

23 **KAE ROBERTSON:** THAT'S RIGHT.

24

25 **SUP. MOLINA, CHAIR:** THAT'S CORRECT, RIGHT?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **KAE ROBERTSON:** THAT'S CORRECT.

3

4 **SUP. MOLINA, CHAIR:** SO I THINK THERE'S A LOT OF ROOM IN THIS  
5 AS A BUILDING BLOCK OF HOPEFULLY GETTING TO GOAL. WE MAY BE  
6 TAKING ON MORE BUT IT IS REALLY ONEROUS AND, MORE IMPORTANTLY,  
7 WE MAY BE ASKING PEOPLE TO DO MUCH MORE THAN THEY POSSIBLY DO  
8 ON THIS COMMITTEE. BUT, RIGHT NOW, THERE ARE SOME WILLING  
9 FOLKS TO COME AND JOIN US IN TRYING TO GET THE FIX BECAUSE  
10 THEY RECOGNIZE, AS WE ALL DO, THE SAFETY NET IS SO ESSENTIAL  
11 AND, WITHOUT MARTIN LUTHER KING IN THE MIX, WE FAIL THE ENTIRE  
12 COUNTY BY NOT MAKING SURE THOSE BEDS ARE PRESERVED AND SAFE.  
13 SO I'M SUPPORTIVE OF IT. I'D LIKE TO SEE IT GET DONE TODAY AS  
14 QUICKLY AS POSSIBLE, TO CONTINUE TO BRING US BACK THAT  
15 INFORMATION AND TO GIVE US THE KIND OF FLEXIBILITY THAT WE  
16 NEED EVERY SO OFTEN TO BE ABLE TO GO IN AND ASK QUESTIONS AND  
17 GET RESPONSES WITHOUT ANYBODY SAYING, "OH, NO, THAT'S NOT YOUR  
18 JOB," AND THEY'D KNOW WE'RE NOT MICROMANAGING. THERE'S NOTHING  
19 WRONG WITH US WANTING TO KNOW WHAT'S GOING ON ON A REGULAR  
20 BASIS AND IT'S MY UNDERSTANDING, THIS DOESN'T INHIBIT US. MS.  
21 BURKE?

22

23 **SUP. BURKE:** WELL, MY MOTION IS BEFORE YOU.

24

25 **SUP. ANTONOVICH:** I ALSO HAVE A MOTION.



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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET'S MS. BURKE MOVE FORWARD ON  
3 HER MOTION OR LET HER READ HER MOTION. I DON'T KNOW IF YOU  
4 NEED TO READ IT. I THINK YOU ADDED THE CONCERNS...

5

6 **SUP. BURKE:** IT'S BASICALLY-- RIGHT. ALL I DID WAS REALLY ASK  
7 THAT THERE BE A RESPONSE ON SOME OF THOSE ISSUES AS FAR AS THE  
8 EXPANSION OF THE BOARD, THE REPORTS, WHO WOULD BE RESPONSIBLE  
9 FOR VARIOUS THINGS AND THE EXIT STRATEGY, A NUMBER OF OTHER  
10 THINGS LIKE THAT, THE TIME LINE FOR TRANSITION, JUST SIMPLY  
11 ASKING SOME OF THESE THINGS AND THAT WE GET A RESPONSE BACK.

12

13 **SUP. YAROSLAVSKY:** THAT IT'S GOT TO BE BE APPROVED IN CONCEPT.

14

15 **SUP. BURKE:** ASK THAT IT BE APPROVED IN CONCEPT.

16

17 **SUP. MOLINA, CHAIR:** ALL RIGHT. BUT DOES IT INCLUDE MR.  
18 YAROSLAVSKY'S...

19

20 **SUP. BURKE:** IT DOES.

21

22 **SUP. YAROSLAVSKY:** I'M SATISFIED. I'M SATISFIED.

23

24 **SUP. MOLINA, CHAIR:** YOU'RE SATISFIED. VERY GOOD.

25



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The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY:** IT APPROVES THE ADVISORY COMMITTED IN  
2    CONCEPT AND...

3

4    **SUP. BURKE:** SUBSTANTIALLY AS RECOMMENDED IN THE NAVIGANT  
5    REPORT.

6

7    **SUP. MOLINA, CHAIR:** ALL RIGHT.

8

9    **SUP. KNABE:** AND I JUST-- THE ON THING THAT I REALLY DIDN'T  
10    FEEL THAT I GOT A GOOD ANSWER ON WAS ACCOUNTABILITY AND I  
11    THINK THAT THAT NEEDS TO BE ADDRESSED IN HER REPORT BACK,  
12    THAT-- HOW THIS ADVISORY BOARD IS GOING TO BE HELD  
13    ACCOUNTABLE.

14

15    **SUP. BURKE:** I'LL ADD THAT TO IT.

16

17    **SUP. KNABE:** YOU KNOW? AND HOW WILL THE PERFORMANCE BE  
18    EVALUATED AND HOW OFTEN? I MEAN...

19

20    **SUP. MOLINA, CHAIR:** MR. KNABE, ONE OF THE THINGS THAT I ASKED  
21    THAT SAME QUESTION IN MY MEETING AND THE ACCOUNTABILITY IS  
22    GOING TO BE ON THAT CHART THAT WE'VE BEEN LOOKING AT AND  
23    TRYING TO GET TO GOAL. AND WE HAD THE OPPORTUNITY TO ASK THE  
24    QUESTION, FOR EXAMPLE, ON THE EMERGENCY ROOM, THE TURNAROUND  
25    AND THE TIME FRAMES THAT YOU'RE TRYING TO MEET, THAT, IF





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1    THEY'RE NOT MEETING IT, THAT WE HAVE THE ABILITY TO ASK THEM  
2    WHY NOT. AND IT'S MY UNDERSTANDING THEY'RE SUPPOSED TO RESPOND  
3    TO US AS TO WHY THEY AREN'T MEETING CERTAIN GOALS. THAT WAS  
4    ONE OF THE...

5

6    **SUP. KNABE:** I MEAN, I JUST...

7

8    **SUP. BURKE:** I WOULD ACCOUNTABILITY...

9

10   **SUP. KNABE:** I MEAN, WHATEVER. I MEAN, I JUST THINK THEY NEED  
11   TO IDENTIFY IN WRITING WHAT-- I MEAN, THAT'S FINE, I MEAN, I  
12   DON'T HAVE A PROBLEM WITH THAT. I JUST...

13

14   **SUP. BURKE:** ALL RIGHT. WE'LL ASK-- ADD THAT.

15

16   **SUP. KNABE:** I MEAN, I JUST WANT TO KNOW, AT THE END OF THE  
17   DAY, HOW WE PREVENT FROM HAPPENING WHAT'S HAPPENED AND HOW DID  
18   THE INFORMATION WE'RE GETTING FROM THIS ADVISORY BOARD IS, YOU  
19   KNOW, BEING IMP-- HOW THE NAVIGANT RECOMMENDATIONS ARE BEING  
20   IMPLEMENTED.

21

22   **SUP. MOLINA, CHAIR:** ABSOLUTELY, AND I THINK THAT C.D. IS GOING  
23   TO BE UPDATED PRETTY REGULARLY, AS I UNDERSTAND, AS TO WHERE  
24   THEY ARE ON THOSE.

25



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1   **KAE ROBERTSON:** WE'LL INCLUDE THAT.

2

3   **SUP. MOLINA, CHAIR:** ALL RIGHT. SO WE HAVE A MOTION AND THIS IS  
4   MOVED BY SUPERVISOR BURKE AND SECONDED BY SUPERVISOR  
5   YAROSLAVSKY. MR. ANTONOVICH, YOU HAVE A MOTION.

6

7   **SUP. ANTONOVICH:** RIGHT. JUST ON ONE POINT, ALSO, THE GOVERNOR  
8   IS NOT IN SUPPORT OF INCREASING BUREAUCRACY. SO IN SACRAMENTO  
9   DOESN'T NECESSARILY MEAN THAT WHAT HAPPENS IN THE LEGISLATURE  
10   IS GOING TO BE ENACTED INTO...

11

12   **SUP. MOLINA, CHAIR:** WELL, I'VE GOT NEWS FOR YOU. SACRAMENTO IS  
13   NOT-- EVEN THOUGH HE THINKS HE'S THE KING OF THE STATE, HE IS  
14   NOT. THERE IS A LEGISLATURE AND THERE IS A PROCESS. SO HE'S  
15   NOT THE ONLY WORD UP IN SACRAMENTO.

16

17   **SUP. ANTONOVICH:** RIGHT. BUT HIS SIGNATURE IS REQUIRED. WE  
18   RECEIVED A MEMO FROM THE HEALTH DEPARTMENT LAST NIGHT THAT  
19   DESCRIBES THE FUNCTIONS AND RESPONSIBILITIES OF THE KING DREW  
20   MEDICAL CENTER ADVISORY BOARD AS ENVISIONED BY NAVIGANT  
21   CONSULTING. UNDER THE MODELS SET OUT, THE ADVISORY BOARD WOULD  
22   HAVE A RESPONSIBILITY FOR MONITORING BOTH NAVIGANT'S CONTRACT  
23   AND THE HOSPITAL'S OPERATIONS. THE BOARD WOULD REMAIN  
24   ULTIMATELY RESPONSIBLE FOR KING DREW'S OPERATIONS BUDGET,  
25   REGULATORY COMPLIANCE, ENSURING ACCESS TO ITS PATIENTS THROUGH



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1 THIS ADVISORY BOARD WHICH ULTIMATELY CANNOT BE HELD  
2 ACCOUNTABLE. WHILE I'VE RAISED A NUMBER OF SIGNIFICANT  
3 CONCERNS ABOUT CREATING A HEALTH AUTHORITY, THE RELIANCE ON AN  
4 ADVISORY BOARD TO FULFILL THE BOARD'S CORE RESPONSIBILITIES  
5 AND LEGAL OBLIGATIONS IS PARTICULARLY TROUBLING AND ILL-  
6 CONCEIVED. THE ADVISORY BOARD, AS DESCRIBED BY NAVIGANT,  
7 REMOVES THE HEALTH DEPARTMENT FROM THE DECISION- MAKING  
8 PROCESS AND PLACES THE BOARD IN THE POSITION OF MAKING  
9 DECISION ABOUT THE FUTURE OF KING DREW OPERATIONS AND  
10 PERFORMANCE, BASED ON THE ADVICE OF A VOLUNTARY ADVISORY GROUP  
11 THAT MEETS ON A MONTHLY BASIS WITH NO LEGAL AUTHORITY OR  
12 RESPONSIBILITY TO THE COUNTY. THE CURRENT PROCESS OF  
13 DELEGATING THE GOVERNING BODY'S RESPONSIBILITIES TO THE HEALTH  
14 DIRECTOR HAS NOT BEEN PROVEN TO BE BROKEN ANYWHERE BUT AT KING  
15 DREW. THE CURRENT STRUCTURE UNDER THE HEALTH DEPARTMENT IS  
16 HELD ACCOUNTABLE, SHOULD BE MAINTAINED. TO THE EXTENT THAT  
17 NAVIGANT BELIEVES ADDITIONAL EXPERTISE IS NECESSARY TO ENHANCE  
18 THE GOVERNING BODY OVERSIGHT COMMITTEE CHAIRED BY DR.  
19 GARTHWAITE IS NECESSARY, WHETHER FROM WITHIN OR OUTSIDE THE  
20 HEALTH DEPARTMENT, THEN THOSE ADDITIONAL PEOPLE SHOULD BE  
21 ADDED TO THE CURRENT GOVERNANCE OVERSIGHT PROCESS. THERE ARE  
22 PLENTY OF HEALTHCARE EXPERTS WITHIN THE HEALTH DEPARTMENT WHO  
23 COULD PROVIDE THIS EXPERTISE AND WHO ARE COUNTY EMPLOYEES.  
24 THEREFORE, IT COULD BE HELD ACCOUNTABLE BY THIS BOARD FOR  
25 THEIR ACTIONS. SO I'D MOVE THAT THE BOARD DIRECT NAVIGANT



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1 CONSULTING TO INCLUDE IN ITS REPORT BACK IN TWO WEEKS FOR THE  
2 BOARD'S ADDITIONAL CONSIDERATION A MODEL THAT UTILIZES THE  
3 CURRENT DELEGATED AUTHORITY GOVERNANCE OVERSIGHT PROCESS AND  
4 RECOMMENDS THOSE INDIVIDUALS OR TYPES OF EXPERTISE FROM WITHIN  
5 THE HEALTH DEPARTMENT OR FROM OUTSIDE THE COMMUNITY THAT  
6 SHOULD BE ADDED.

7

8 **SUP. MOLINA, CHAIR:** ALL RIGHT. IS THERE A SECOND TO THAT  
9 MOTION?

10

11 **SUP. KNABE:** I'LL SECOND IT. I MEAN, BASICALLY, I THINK THAT'S  
12 COVERED. I MEAN, THAT'S ONE OF THE THINGS ON THE OPERATIONAL  
13 SIDE THAT WE'VE TALKED ABOUT. IS THAT CORRECT, I MEAN...

14

15 **SUP. MOLINA, CHAIR:** I DON'T KNOW WHAT YOU'RE SAYING, WHAT IS  
16 DIFFERENT. I DON'T THINK THAT IS.

17

18 **KAE ROBERTSON:** AS I UNDERSTAND IT, THIS RECOMMENDATION IS  
19 WORKING WITH THE CURRENT GOVERNING COMMITTEE, WHICH IS  
20 CONSISTING ONLY OF THE HOSPITALS' EXECUTIVE STAFF AND THE  
21 DEPARTMENT OF HEALTH STAFF AND IT'S NOT-- IT'S NOT WORKING THE  
22 OTHER WAY, WHICH IS FROM THE ADVISORY BOARD. SO IT'S CREATING  
23 A DIFFERENT MODEL.

24

25 **SUP. MOLINA, CHAIR:** SO IT'S CREATING A DIFFERENT MODEL.



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1

2 **SUP. BURKE:** THERE WOULD BE NO ADVISORY BOARD.

3

4 **SUP. MOLINA, CHAIR:** RIGHT.

5

6 **SUP. ANTONOVICH:** AND SO WE'RE LOOKING AT DIFFERENT OPTIONS  
7 THAT ARE COMING BACK IN TWO WEEKS.

8

9 **SUP. MOLINA, CHAIR:** I KNOW, BUT IS THAT WHAT-- YOU UNDERSTAND  
10 THAT?

11

12 **SUP. KNABE:** YEAH, THE CONCERN I HAD, I FELT WE WERE LOOKING AT  
13 THE ADVISORY BOARD AND, YOU KNOW, SITTING ON TOP OF THE  
14 MANAGEMENT...

15

16 **SUP. MOLINA, CHAIR:** HE'S CREATING-- THERE IS NO ADVISORY UNDER  
17 THIS MODEL.

18

19 **SUP. KNABE:** WELL, I MEAN, IT DOESN'T HURT TO LOOK AT THE  
20 MODEL.

21

22 **SUP. MOLINA, CHAIR:** ALL RIGHT. WE HAVE THREE PEOPLE THAT WISH  
23 TO ADDRESS US: CELES KING, DR. GENEVIEVE CLAVREUL AND CHRIS  
24 EDWARDS. MR. KING. THANK YOU.

25



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1 **CELES KING IV:** GOOD AFTERNOON.

2

3 **SUP. MOLINA, CHAIR:** GOOD AFTERNOON.

4

5 **CELES KING IV:** WHEN I GOT HERE, I HAD SO MANY THINGS IN MY  
6 HEAD THAT I WAS GOING TO SAY AND NOW THEY'VE ALL BEEN CHANGED  
7 BECAUSE I WAS SITTING HERE LISTENING TO ALL OF THIS. I TEND TO  
8 AGREE QUITE A BIT WITH SUPERVISOR ANTONOVICH IN TERMS OF  
9 LOOKING AT IT AND HOW HE PUT IT, IN FACT, UTILIZING THE THINGS  
10 THAT WE ALREADY HAVE. OF COURSE, I DO HAVE A REAL PROBLEM WITH  
11 THE FACT THAT, WHEN WE THINK ABOUT IT FROM AN INTERNAL  
12 STANDPOINT BECAUSE I THINK THAT THE DEPARTMENT OF HEALTH  
13 SERVICES HAS FAILED DRAMATICALLY AND EVEN THOUGH, YOU KNOW, WE  
14 TALK ABOUT WHAT THE OTHER HOSPITALS ARE DOING WELL, THAT MAY,  
15 IN FACT, BE THE CASE. HOWEVER IT IS, THEY HAVE FAILED WITH  
16 THIS PARTICULAR HOSPITAL AND FAILING IN THIS PARTICULAR  
17 INSTANCE IS ONE THAT HAS AN IMPACT ON, AGAIN, LIKE, WHAT WE  
18 WERE TALKING ABOUT, A MILLION AND A HALF PEOPLE OUT IN THIS  
19 AREA. I THINK THAT IT'S NECESSARY TO LOOK OUTSIDE AND TO BRING  
20 PEOPLE IN WHO DO HAVE THE EXPERTISE TO RUN THE HOSPITAL  
21 ITSELF. AND THEN, IF YOU PUT A GOOD, YOU KNOW, A GOOD, SOLID  
22 MANAGEMENT TEAM AND THE C.E.O. OUT THERE AND EVERYBODY ELSE  
23 UNDERNEATH HIM, THAT YOU COULD THEN HAVE A HOSPITAL THAT COULD  
24 BE EFFECTIVE. AND, YOU KNOW, THAT OVERSIGHT COMMITTEE IS FINE  
25 AND GOOD BUT IF AN OVERSIGHT COMMITTEE, LIKE SUPERVISOR KNABE





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1 SAYS, DOESN'T HAVE ANY ACCOUNTABILITY FACTORS, THEN WHAT GOOD  
2 IS IT? ESPECIALLY WHEN IT DOESN'T HAVE, YOU KNOW, ANY REAL  
3 EFFECT IN TERMS OF BEING ABLE TO MAKE SOMETHING HAPPEN. I  
4 THINK THAT THERE'S ANOTHER THING THAT WE NEED TO LOOK AT  
5 THAT'S REALLY NOT ADDRESSED IN TERMS OF THE OVERVIEW THAT THEY  
6 HAVE IN TERMS OF PERSONNEL THEY ARE WITH THE COMMITTEE. THERE  
7 IS NO ONE ON THERE THAT IS TO BE A DIRECTOR OF NURSING.  
8 HOWEVER, THEY HAVE A DIRECTOR OF NURSING OUT THERE RIGHT NOW,  
9 MISS RICE BUT THEN WHEN THEY COME IN WITH THIS REPORT, THERE  
10 IS NONE. I THINK THAT IT'S IMPERATIVE THAT NURSING BE  
11 ADDRESSED, BECAUSE NURSING IS THE MAJOR FACTOR IN ANY  
12 HOSPITAL. IT IS NOT THE DOCTORS WHO ARE THE MAJOR FACTOR IN  
13 PATIENT CARE. ALL RIGHT. DOCTORS DO HAVE, YOU KNOW, A LARGE  
14 PART, BUT IT IS, IN FACT, THE NURSES, AND WE HAVE TO  
15 UNDERSTAND THAT NURSES DESERVE AND NEED, ALL RIGHT, TO BE  
16 RECOGNIZED AND TO HAVE COMPETENT MANAGEMENT OVER THERE. ONE OF  
17 THE OTHER THINGS IS IS THIS. WHEN WE LOOK AT THE DEPARTMENT OF  
18 HEALTH SERVICES AND THE KING DREW MEDICAL COMPLEX OVER THERE,  
19 WHAT WE HAVE SEEN CONSISTENTLY IS, IS THAT THE PEOPLE WHO HAVE  
20 BEEN IN POSITIONS OF SO-CALLED CALLING SHOTS OUT THERE AT THAT  
21 HOSPITAL HAVE NOT BEEN ABLE TO CALL THE SHOTS. THEY HAVE BEEN  
22 THERE BUT EVERY TIME SOMETHING COMES UP, THEY HAVE TO PICK UP  
23 THE TELEPHONE AND CALL DOWN TO HEALTH SERVICES TO FIND OUT  
24 WHAT THE HECK THEY'RE GOING TO DO. HEALTH SERVICES MORE OR  
25 LESS TELLS THEM WHEN TO GO TO THE BATHROOM AND WHEN TO FLUSH



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1 THE TOILET. AND, YOU KNOW, AND THAT'S SOMETHING THAT HAS GOT  
2 TO STOP. YOU HAVE TO HAVE IN PLACE ONSITE MANAGEMENT THAT HAS  
3 THE ABILITY TO MAKE DECISIONS AND RUN SOMETHING ON A REGULAR,  
4 YOU KNOW, DAY-TO-DAY BASIS WITHOUT HAVING TO GO SOMEPLACE ELSE  
5 TO FIND OUT WHAT'S GOING TO HAPPEN AND THE ONLY WAY TO DO THAT  
6 IS, AGAIN, TO HAVE GOOD, COMPETENT PERSONNEL PUT INTO THOSE  
7 POSITIONS. I GOT 13 SECONDS. OH, OKAY. I'LL JUST LET IT GO.  
8 THANKS.

9

10 **CHRIS EDWARDS:** GOOD AFTERNOON. CHRIS EDWARDS. FOR THE RECORD,  
11 I WANT TO REMIND THIS BOARD, LET'S NOT REWRITE HISTORY. FOR  
12 THE LAST ALMOST TWO YEARS, D.H.S., THAT WOULD BE DR.  
13 GARTHWAITE, MR. FRED LEAF, R. R. GATTAN HAVE BEEN YOUR DIRECT  
14 PIPELINE TO KING DREW. OKAY. IT HASN'T BEEN TRICKLING UP, IT  
15 SHOULD HAVE BEEN FLOODING IN. INSTEAD, THE CAMDEN GROUP  
16 GENERATES A MEMO VIA E-MAIL TO THE DEPARTMENT OF HEALTH  
17 SERVINGS WANTING TO MAKE SURE THEY VET A REPORT TO THE BOARD  
18 SO IT IS POLITICALLY CORRECT. YOUR LIARS HAVE BEEN LAID BARE,  
19 YOU HAVE ALLOWED IT TO CONTINUE BECAUSE IT'S MORE IMPORTANT TO  
20 READ THE NEWSPAPER THAN HOLD DR. GARTHWAITE RESPONSIBLE FOR  
21 WHY HE LIED TO YOU ON JUNE 8TH WHERE YOU DISCOVERED, ON JULY  
22 13TH, THE CORRECTIONS WERE UNACCEPTABLE. SO YOU CANNOT CHANGE  
23 YOUR CULTURE UNTIL THOSE IN CHARGE OF THE CULTURE ARE CHANGED.  
24 YOU ALLOW HIM TO SIT HERE, YOU GIVE HIM KUDOS, YOU BLAME  
25 EVERYBODY, BECAUSE THEY WEREN'T TELLING HIM THE TRUTH. HE



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1 WASN'T TELLING YOU THE TRUTH! OH, BUT THAT'S ACCEPTABLE,  
2 RIGHT? BECAUSE YOU GAVE HIM A RAISE, SO, OBVIOUSLY IT WAS OKAY  
3 FOR HIM NOT TO TELL YOU THE TRUTH. YOU ALLOW HIM THE OVERSIGHT  
4 AUTHORITY OF THE NAVIGANT GROUP, THE VERY CONSULTANTS WHO HAVE  
5 COME IN TO FIX THE MESS HE AND HIS DEPARTMENT MADE, HE GETS TO  
6 BE IN CHARGE OF. OR, EVEN BETTER YET, WE'RE GOING TO FORM AN  
7 ADVISORY BODY THAT HE GETS TO SET ON AND HAVE AN VOTE ON SO HE  
8 CAN FURTHER CONTROL THE FLOW OF INFORMATION! AN ADVISORY BODY  
9 WITHOUT TEETH MIGHT AS WELL NOT BE AN ADVISORY BODY AT ALL AND  
10 IT'S NOT EVEN WORTH YOUR EFFORT PUTTING TOGETHER. I WOULD ALSO  
11 WOULD LIKE TO KNOW WHERE IS D.H.S.'S TIME LINE THAT WAS  
12 SUPPOSED TO BE SUBMITTED ON THE SAME DAY NAVIGANT TURNED IN  
13 ITS FINAL REPORT? IT'S NOT ON THE WEB, IT WAS NOT PRESENTED  
14 HERE. I SEEM TO REMEMBER SUPERVISOR MOLINA MAKING A STRICT  
15 POINT THAT IT HAD TO BE DUE THE SAME EXACT DAY AS THE FINAL  
16 REPORT FROM NAVIGANT. THEY'RE SUPPOSED TO TIME LINE D.H.S. WAS  
17 GOING TO INSTITUTE TO MAKE CERTAIN KINDS OF CORRECTIONS. SO  
18 WHERE IS THAT? OR THAT ALSO INFAMOUSLY IN PROCESS? AND I WANT  
19 YOU TO GET ACQUAINTED WITH THE THE WORD, THE "N" WORD,  
20 NURSING, NURSING, NURSING, NURSING. NAVIGANT CAN'T SEEM TO  
21 COUGH IT UP! GARTHWAITE CAN'T SEEM TO COUGH IT UP! NEITHER CAN  
22 YOU GUYS. THE NURSES ARE THE CRITICAL COMPONENT. ALL OF YOUR  
23 ADVISORS MAY HAVE HEALTHCARE EXPERTISE BUT NO ONE IS  
24 IDENTIFIED AS HAVING SPECIFIC NURSING EXPERIENCE AND  
25 EXPERTISE. AND THAT WOULD HAVE BEEN NICE BUT, BUT, THEN AGAIN,



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1 NAVIGANT IS NOT AN EXPERT IN NURSING CARE. THEY'RE AN EXPERT  
2 IN BEAN COUNTING, THEY'RE AN EXPERT PERHAPS IN MEDICAL CARE  
3 BUT THEIR EXPERTISE, LIKE SO MANY OTHER CONSULTING FIRMS, IS  
4 NOT IN NURSING. BUT YOU SHOULD DEMAND THAT YOUR ADVISORY  
5 BOARD, IF YOU EVER DO SEE ONE LIKE THAT, HAVE SOME EXPERTS IN  
6 NURSING. AND THAT DOESN'T MEAN UNION TALKING HEADS, BECAUSE  
7 TWO-THIRDS OF THE REGISTERED NURSES IN THE STATE OF CALIFORNIA  
8 ARE NOT, BY CHOICE, REPRESENTED BY A UNION VOICE! I'M TALKING  
9 ABOUT TRUE NURSING EXPERTS, WHEREVER THEY LIE BUT THEY NEED TO  
10 BE PART OF THE SOLUTION. THEY HAVE NOT BEEN TO THIS DATE.  
11 THANK YOU.

12

13 **DR. GENEVIEVE CLAVREUL:** WELL, I MUST SAY, I AGREE WITH THE TWO  
14 PREVIOUS SPEAKERS IN MANY AREAS. I'M VERY CONCERNED ABOUT THE  
15 SO-CALLED ADVISORY BOARD, ESPECIALLY WHEN I SEE THREE PEOPLE  
16 WHO HAVE BEEN PART OF THE PROBLEM HAVING A VOTE. WE HAVE THE  
17 DEAN DREW SCHOOL OF MEDICINE. THANKS TO THAT, WE LOST  
18 ACCREDITATION. WE HAVE THE PRESIDENT OF THE P.S.A. WITH THE  
19 PHYSICIAN GROUP WHO HAVE BEEN SLEEPING AT THE WELL ALSO. AND  
20 THEN WE HAVE THE DIRECTOR OF D.H.S. WE HAVE THREE INCOMPETENT  
21 GROUPS WHO ARE GOING TO HAVE VOTES! I AM, YOU KNOW, SPEECHLESS  
22 BUT, OF COURSE, YOU KNOW, I'VE BEEN HERE REPEATEDLY TELLING  
23 YOU ABOUT THE PROBLEM WE HAVE AT KING DREW AND THE PROBLEMS WE  
24 HAD WITH CAMDEN GROUP. NOW I MUST RAISE THE ALERT ABOUT THE  
25 NAVIGANT GROUP. I AM ASTONISHED THAT MISS KAE ROBERTSON COULD



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1 BE SITTING DOWN HERE NOT KNOWING THAT ONE OF HER TEAM MEMBERS,  
2 THE INTERIM C.E.O. OF THE HOSPITAL, GAVE A PRESENTATION TO THE  
3 HOSPITAL COMMISSION. SHE'S THE LEAD INVESTIGATOR IN THAT  
4 PROJECT. AM I BEING A DEJA VU CAMDEN GROUP AGAIN? AND, AGAIN,  
5 WE HAVE A GROUP WHO IS NOT KNOWLEDGEABLE ABOUT NURSING. A LOT  
6 OF THE RECOMMENDATIONS THEY ARE GIVING YOU ARE INAPPROPRIATE.  
7 AND IN CASE SOME OF YOU HAVE SOME TIME, I WOULD HIGHLY  
8 RECOMMEND THAT YOU READ ONE OF MY NEW ARTICLES THAT WAS  
9 PUBLISHED YESTERDAY DEALING WITH SOME ISSUES HAVING TO DO WITH  
10 NURSING. THE PROBLEM AT KING DREW IS VERY EVIDENT. IF SOMEBODY  
11 LIKE MYSELF CAN GO FROM THE OUTSIDE AND KNOW WHAT'S WRONG, I  
12 DON'T HAVE TO WALK THE FLOOR. ALL I HAVE TO DO IS TO LISTEN  
13 AND LOOK AROUND. YOU ARE NOT GOING TO SOLVE THE PROBLEMS AT  
14 KING DREW UNTIL THERE IS A RELATIONSHIP BETWEEN THE MEDICAL  
15 STAFF AND THE NURSING STAFF. NOTHING IN THAT REALLY OUTLINED  
16 IN THE NAVIGANT, YOU KNOW, PLAN. I THINK WE ARE BACK WHERE WE  
17 STARTED. WE HAVE A GROUP, INSTEAD OF PAYING ONE MILLION, WE'RE  
18 PAYING THEM 13.2 BUT YOU DON'T CARE BECAUSE THAT'S NOT YOUR  
19 MONEY, THAT'S THE PEOPLE'S MONEY. BUT TO HAVE THREE PEOPLE IN  
20 CHARGE WHO ARE PART OF THE PROBLEM, THEY CANNOT BE PART OF THE  
21 SOLUTION. THAT'S A BASIC PRINCIPLE. IF SOMEBODY HAS SCREWED  
22 UP, YOU GET RID OF THEM. GARTHWAITE HAS TOTALLY DEVASTATED TO  
23 THIS COUNTY AND I'M WAITING FOR THE TIME ONE OF YOU WILL HAVE  
24 THE COURAGE TO GET RID OF HIM AND HIS, YOU KNOW, LITTLE  
25 PEOPLE. YOU KNOW, I AM APPALLED. I'M APPALLED OF THE MONEY WE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SPEND ON DAILY BASIS, ON WEEKLY BASIS NOT TO FIND A SOLUTION.  
2 THE WAY IT'S GOING NOW, YOU'RE NOT GOING TO FIND A SOLUTION.  
3 AND, YOU KNOW, IT WOULD BE NICE IF SOME OF YOU LISTENED. YOU  
4 MAY LEARN SOMETHING FOR A CHANGE.

5

6 **SUP. MOLINA, CHAIR:** THANK YOU. THAT CONCLUDES THE TESTIMONY.  
7 WE HAVE TWO MOTIONS BEFORE US. IS THERE ANY OBJECTION TO MS.  
8 BURKE'S MOTION? IF THERE IS, WE'LL TAKE-- OKAY. LET'S TAKE THE  
9 ROLL ON BOTH OF THOSE.

10

11 **SUP. YAROSLAVSKY:** I'M JUST TRYING TO UNDERSTAND THE DIFFERENCE  
12 BETWEEN THE TWO MOTIONS. CAN YOU EXPLAIN THE DIFFERENCE? I'VE  
13 READ...

14

15 **SUP. MOLINA, CHAIR:** DO YOU WANT MR. ANTONOVICH TO EXPLAIN THE  
16 DIFFERENCE?

17

18 **SUP. ANTONOVICH:** WELL, THEY'RE COMING BACK IN TWO WEEKS WITH A  
19 REPORT AND MY MOTION INCLUDES ANOTHER OPTION THAT THEY CAN  
20 COME BACK WITH IN TWO WEEKS WHEN WE DISCUSS WHAT WE'RE GOING  
21 TO DO IN TWO WEEKS.

22

23 **SUP. YAROSLAVSKY:** SO YOUR RECOMMENDATION IS THAT THEY COME  
24 BACK WITH PEOPLE INSIDE THE DEPARTMENT WHO COULD BE...

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** WELL, IF YOU READ, THE LAST SENTENCE, IT  
2    SAYS...

3

4    **SUP. YAROSLAVSKY:** I DID READ IT. I READ THE WHOLE THING.

5

6    **SUP. ANTONOVICH:** OKAY. IT SAYS FROM WITHIN OR FROM OUTSIDE,  
7    THE LAST SENTENCE.

8

9    **SUP. YAROSLAVSKY:** WELL, I GUESS THAT'S IN CONFLICT. I MEAN,  
10    THAT'S WHAT I'M TRYING TO POINT OUT.

11

12    **SUP. ANTONOVICH:** IT'S NOT IN CONFLICT, BECAUSE THAT'S A  
13    THEREFORE MOVE.

14

15    **SUP. YAROSLAVSKY:** WELL, LET ME FINISH. MS. BURKE'S MOTION SAYS  
16    TO APPROVE IN CONCEPT THE ADVISORY BOARD SUBSTANTIALLY AS  
17    RECOMMENDED OR WHATEVER, I DON'T HAVE YOUR MOTION IN FRONT OF  
18    ME, SUBSTANTIALLY AS RECOMMENDED BY THE NAVIGANT GROUP. THE  
19    NAVIGANT GROUP, I DON'T BELIEVE, RECOMMENDED ANYBODY FROM THE  
20    INSIDE BE ON THE ADVISORY GROUP. ON THE CONTRARY, THEY WANTED  
21    PEOPLE FROM THE OUTSIDE WITH CERTAIN KIND OF EXPERTISE. I  
22    DON'T KNOW IF THEY SAID THAT BUT PERHAPS I COULD ASK MISS  
23    ROBERTSON IF SHE COULD COME BACK AND CLARIFY THAT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** I THINK, UNFORTUNATELY, THEY DID RECOMMEND INSIDE  
2   PEOPLE.

3

4   **SUP. YAROSLAVSKY:** I DON'T KNOW HOW YOU WOULD PUT ANYBODY ON A  
5   BOARD OF DIRECTORS, IF YOU WILL, OF A HOSPITAL WHO IS AN  
6   EMPLOYEE IN THE HOSPITAL. THAT'S KIND OF SILLY AND  
7   COUNTERPRODUCTIVE.

8

9   **KAE ROBERTSON:** THE CURRENT GOVERNING BOARD CONSISTS OF THE  
10   HOSPITAL EXECUTIVES AND D.H.S. EXECUTIVES AND THE HEAD OF THE  
11   P.S.A. WE'RE RECOMMENDING, INSTEAD OF USING THAT AS THE  
12   STARTING POINT... (MICROPHONE INTERFERENCE)

13

14   **SUP. YAROSLAVSKY:** TRY IT AGAIN.

15

16   **KAE ROBERTSON:** INSTEAD OF USING THAT AS THE STARTING POINT,  
17   WE'RE RECOMMENDING USING THE ADVISORY BOARD, WHICH IS OUTSIDE  
18   OF THE D.H.S. AS THE STARTING POINT. SO THE CURRENT GOVERNING  
19   COMMITTEE OF KING/DREW MEDICAL CENTER IS COMPRISED OF D.H.S.  
20   STAFF AND HOSPITAL EXECUTIVE STAFF.

21

22   **SUP. YAROSLAVSKY:** SAY THAT AGAIN? THE ADVISORY BOARD IS  
23   COMPOSED OF...

24



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1   **KAE ROBERTSON:** THE ADVISORY BOARD IS COMPOSED OF DR. DRAKE,  
2   DR. SATCHER, DR. LEVY.

3

4   **SUP. YAROSLAVSKY:** NONE OF THEM ARE STAFF AT THE HOSPITAL.

5

6   **KAE ROBERTSON:** NO, BUT THERE IS A GOVERNING COMMITTEE THAT  
7   EXISTS TODAY, THAT'S COMPRISED OF HOSPITAL STAFF AND D.H.S.  
8   STAFF. WE ARE NOT RECOMMENDING THAT AS THE BASE TO START FROM  
9   AND I BELIEVE THAT'S WHAT SUPERVISOR ANTONOVICH IS  
10   RECOMMENDING.

11

12   **SUP. YAROSLAVSKY:** TO UTILIZE-- A MODEL THAT UTILIZES THE  
13   CURRENT DELEGATED AUTHORITY GOVERNANCE OVERSIGHT PROCESS AND  
14   RECOMMENDS THOSE INDIVIDUALS OR TYPES OF EXPERTISE FROM WITHIN  
15   THE HEALTH DEPARTMENT OR FROM OUTSIDE... I'M NOT CLEAR. IF  
16   THIS IS ASKING YOU TO IDENTIFY AMONG OTHER OPTIONS, OPTIONS OF  
17   TAKING PEOPLE FROM WITHIN THE HOSPITAL AND PUTTING THEM ON THE  
18   OVERSIGHT COMMITTEE OR ON ANY KIND OF AN OVERSIGHT PROCESS  
19   THAT WE'VE BEEN TALKING ABOUT, THEN I'M VOTING "NO" ON IT. I  
20   MEAN, YOU'VE GOT THEM, YOU'VE GOT THE GOVERNANCE COMMITTEE  
21   INSIDE THE HOSPITAL.

22

23   **KAE ROBERTSON:** AND WE'RE RECOMMENDING THAT THAT NOT-- THAT BE  
24   DISBANDED AND THAT WE USE THE ADVISORY BOARD WHICH IS OUTSIDE  
25   OF THE HOSPITAL AND GIVES US DIFFERENT EXPERTISE.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** BUT YOU'RE NOT RECOMMENDING BRINGING PEOPLE  
3 FROM WITHIN THE HOSPITAL TO SIT ON THAT GOVERNING BOARD, ON  
4 THAT ADVISORY COMMITTEE?

5

6 **KAE ROBERTSON:** NO.

7

8 **SUP. YAROSLAVSKY:** I DIDN'T THINK SO.

9

10 **SUP. KNABE:** BUT DON'T YOU HAVE GARTHWAITE ON THAT ADVISORY  
11 BOARD?

12

13 **KAE ROBERTSON:** GARTHWAITE IS THE ONLY MEMBER FROM D.H.S. THAT  
14 WE'RE RECOMMENDING.

15

16 **SUP. YAROSLAVSKY:** BUT HE'S NOT IN THE HOSPITAL.

17

18 **KAE ROBERTSON:** HE'S NOT IN THE HOSPITAL.

19

20 **SUP. YAROSLAVSKY:** HE'S NOT IN THE HOSPITAL. HE'S NOT AN  
21 EMPLOYEE OF THE HOSPITAL.

22

23 **KAE ROBERTSON:** WE'RE NOT RECOMMENDING ANYBODY IN THE HOSPITAL  
24 WHO IS AN OFFICER OF THE HOSPITAL OR A MANAGER IN THE HOSPITAL



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HAVE A VOTE. WE ARE RECOMMENDING THAT THE PRESIDENT OF THE  
2 P.S.A. BE ON THE ADVISORY BOARD.

3

4 **SUP. YAROSLAVSKY:** AND BY THE WAY, IT WOULDN'T BOTHER ME IF  
5 GARTHWAITE WAS NOT ON THIS ADVISORY COMMITTEE. THAT'S ANOTHER  
6 ISSUE THAT WE CAN DISCUSS IN TWO WEEKS. I THINK THAT RAISES AN  
7 ISSUE. I THINK IF YOU WANT TO BRING IN OUTSIDE, INDEPENDENT  
8 PEOPLE, YOU BRING IN OUTSIDE, INDEPENDENT PEOPLE. HE COULD BE  
9 SITTING THERE. I DON'T-- MAYBE THAT IS THE WAY IT IS IN THE  
10 INDUSTRY WHERE A BOARD OF DIRECTORS OF A HOSPITAL HAS THE  
11 C.E.O. OF THE HOSPITAL SITTING ON THE BOARD. I GUESS IT DOES  
12 HAPPEN BUT, IN THIS SITUATION-- ANYWAY, THAT'S NOT FOR TODAY'S  
13 DISCUSSION BUT I'M GOING TO ASK FOR A "NO" VOTE ON MR.  
14 ANTONOVICH'S MOTION. I THINK THIS IS GOING TO CONFUSE AND BLUR  
15 THE ISSUE, MADAM CHAIR AND MS. BURKE. I THINK IT'S IN CONFLICT  
16 WITH YOUR MOTION.

17

18 **SUP. ANTONOVICH:** FIRST OF ALL, IT'S NOT IN CONFLICT...

19

20 **SUP. BURKE:** IT'S ABSOLUTELY IN CONFLICT. I THINK THE WHOLE  
21 IDEA IS TO PUT OFF ANY KIND OF...

22

23 **SUP. MOLINA, CHAIR:** ALLOW MS. BURKE AND THEN YOU CAN SPEAK,  
24 MR. ANTONOVICH.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE:** I THINK THE WHOLE IDEA IS TO PUT OFF ANY KIND OF  
2   DETERMINATION FOR TWO WEEKS AND I THINK THAT WE SHOULD MOVE  
3   FORWARD AT THIS TIME.

4

5   **SUP. ANTONOVICH:** I HAVE A QUESTION.

6

7   **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. ANTONOVICH.

8

9   **SUP. ANTONOVICH:** YOU HAVE THE DREW UNIVERSITY DEAN ON THIS  
10  ADVISORY BOARD?

11

12  **KAE ROBERTSON:** WE DO.

13

14  **SUP. ANTONOVICH:** OKAY, IS THAT NOT AN EMPLOYEE?

15

16  **KAE ROBERTSON:** OF THE HOSPITAL? NO.

17

18  **SUP. ANTONOVICH:** NO. IT'S PART OF DREW, THOUGH.

19

20  **KAE ROBERTSON:** YES.

21

22  **SUP. ANTONOVICH:** RIGHT. SO YOU HAVE DR. GARTHWAITE AND THE  
23  DEAN FROM DREW MEDICAL SCHOOLS, THOUGH THEY'RE NOT NECESSARILY  
24  ALL OUTSIDE PEOPLE.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY:** THERE'S NOBODY ON IT YET. YOU'RE GOING TO  
2    SUBMIT THAT AT THE END OF THE DAY, AT LEAST IS WHAT YOU TOLD  
3    ME AS THE RECOMMENDATION IS AFTER YOU'VE PUT TOGETHER...

4

5    **KAE ROBERTSON:** WE'RE COMING BACK WITH TWO WEEKS WITH A SLATE.

6

7    **SUP. YAROSLAVSKY:** WITH A SLATE AND RECOMMENDATION FOR THE  
8    BOARD TO APPROVE, SO NOBODY'S ON IT YET.

9

10   **KAE ROBERTSON:** WE'RE STARTING WITH THE-- MY UNDERSTANDING,  
11   THOUGH, IS THAT WE'RE STARTING WITH THE CURRENT ADVISORY  
12   BOARD, DR. DRAKE, DR. LEVY, DR. SATCHER, AS THE PEOPLE WE  
13   WOULD...

14

15   **SUP. YAROSLAVSKY:** BUT THAT DOES NOT INCLUDE GARTHWAITE AND  
16   THAT DOES NOT INCLUDE THE HEAD OF DREW UNIVERSITY?

17

18   **KAE ROBERTSON:** NO. THAT'S WHERE WE'RE STARTING AS THE  
19   MEMBERSHIP, AND ASKING THEIR CONTINUED INTEREST AND THEN  
20   MOVING THROUGH AND ADDING TO THAT SLATE.

21

22   **SUP. MOLINA, CHAIR:** ALL RIGHT. WE HAVE THE TWO MOTIONS BEFORE  
23   US. WHY DON'T WE DO A ROLL CALL ON MS. BURKE'S MOTION.

24

25   **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2     **SUP. BURKE:** AYE

3

4     **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

5

6     **SUP. YAROSLAVSKY:** AYE

7

8     **CLERK VARONA-LUKENS:** SUPERVISOR KNABE?

9

10    **SUP. KNABE:** AYE

11

12    **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

13

14    **SUP. ANTONOVICH:** NO

15

16    **CLERK VARONA-LUKENS:** AND SUPERVISOR MOLINA?

17

18    **SUP. MOLINA, CHAIR:** AYE.

19

20    **CLERK VARONA-LUKENS:** MOTION CARRIES 4-TO-1.

21

22    **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT ITEM-- AND MR.

23    ANTONOVICH'S MOTION.

24

25    **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2     **SUP. BURKE:** NO

3

4     **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY, EXCUSE ME?

5

6     **SUP. YAROSLAVSKY:** ALL OF US EASTERN EUROPEANS LOOK ALIKE. NO.

7

8     **CLERK VARONA-LUKENS:** SUPERVISOR KNABE?

9

10    **SUP. KNABE:** NO.

11

12    **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

13

14    **SUP. ANTONOVICH:** AYE.

15

16    **CLERK VARONA-LUKENS:** AND SUPERVISOR MOLINA?

17

18    **SUP. MOLINA, CHAIR:** NO.

19

20    **CLERK VARONA-LUKENS:** MOTION FAILS 4-TO-1.

21

22    **SUP. MOLINA, CHAIR:** ALL RIGHT. THANK YOU SO MUCH, MISS  
23    ROBERTSON.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** CAN I-- BEFORE YOU LEAVE, YOU'RE STARTING TO LEAVE  
2   THERE VERY QUICKLY. IN YOUR PRESENTATION, IN YOUR NAVIGANT  
3   CONSULTING-- BECAUSE, I MEAN, OBVIOUSLY, I TAKE ISSUE AND I  
4   DON'T THINK THAT EXISTING FOLKS-- BUT IN YOUR REPORT ON THE  
5   K.D.M.C. ADVISORY BOARD SHOULD BE EXPANDED AND ITS  
6   RESPONSIBILITIES CLEARLY DELINEATED TO ENABLE THE THREE EX-  
7   OFFICIO MEMBERS THAT YOU ASKED ARE THE DEAN OF DREW SCHOOL,  
8   PRESIDENT OF THE P.S.A. AND DIRECTOR OF DEPARTMENT OF HEALTH  
9   SERVICES.

10

11   **KAE ROBERTSON:** THOSE WERE OUR RECOMMENDATIONS, YES. WHAT I'VE  
12   HEARD IS WE NEED TO COME BEYOND THE ADVISORY BOARD WITH A  
13   SLATE OF PEOPLE BUT WE'RE RECOMMENDING THAT THE BOARD OF  
14   SUPERVISORS WOULD HAVE THE ABILITY...

15

16   **SUP. KNABE:** WELL, BECAUSE, I MEAN, IF YOUR MOTION, YOU KNOW,  
17   SUPPORTS THIS, I MEAN, THEN YOU'VE-- I MEAN, YOU'RE BACK TO  
18   THE REASON I CAN'T SUPPORT MIKE'S MOTION IS BECAUSE YOU'VE GOT  
19   ALL THE IN-HOUSE FOLKS THERE AND...

20

21   **SUP. BURKE:** THEIR RECOMMENDATION WAS NOT THAT THEY'RE VOTING  
22   MEMBERS, THOUGH. THEY'RE COMING BACK WITH A LIST.

23

24   **SUP. KNABE:** YEAH, BUT THEY STILL CONTROL THE FLOW OF  
25   INFORMATION.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **KAE ROBERTSON:** CAN I SAY THAT WHAT I UNDERSTAND OUR CHARGE TO  
3 BE IS TO COME BACK IN TWO WEEKS WITH A SLATE FOR THE BOARD TO  
4 APPROVE BUT WE WOULD START WITH THE CURRENT ADVISORY BOARD  
5 MEMBERSHIP ONLY. ONLY.

6

7 **SUP. KNABE:** EX-OFFICIO OR VOTING, EITHER ONE, THEY CONTROL THE  
8 FLOW OF INFORMATION IF THEY'RE THERE.

9

10 **SUP. BURKE:** WELL, IT WOULD BE MY UNDERSTANDING THAT, WHEN YOU  
11 COME BACK IN TWO WEEKS, YOU WOULD HAVE A PROPOSAL IN TERMS OF  
12 THE PEOPLE WHO WOULD BE ON THERE AND WE WOULD THEN REVIEW  
13 THAT.

14

15 **SUP. KNABE:** OKAY. I MEAN, THAT'S WHAT I UNDERSTOOD ABOUT YOUR  
16 MOTION BUT THAT WASN'T THEIR RECOMMENDATION.

17

18 **SUP. BURKE:** WE WOULD REVIEW THE PROPOSED LIST OF PEOPLE AND  
19 THEIR ROLE AT THAT TIME AND ALSO THE MECHANISM TO EXPAND.

20

21 **C.A.O. JANSSEN:** AND IT MAY NOT INCLUDE ALL THE CURRENT  
22 ADVISORY BOARD?

23

24 **SUP. BURKE:** THAT'S MY UNDERSTANDING.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY:** IT DEPENDS ON WHETHER THEY ARE WILLING TO  
2    SERVE.

3

4    **SUP. KNABE:** WILLING TO SERVE.

5

6    **SUP. YAROSLAVSKY:** THAT'S GOING TO BE THE MAIN PROBLEM.

7

8    **SUP. KNABE:** YEAH, BECAUSE THIS IS NOT GOING TO BE ONCE A MONTH  
9    DEAL. MADAM CHAIR, JUST A POINT OF INFORMATION, I DOUBLE-  
10    CHECKED, I HAD MY FOLKS DOUBLE-CHECK WITH MY FOLKS BACK AT THE  
11    DEPARTMENT OF HOMELAND SECURITY AND SOME AIRLINES DO ACCEPT,  
12    NOT ALL BUT SOME AIRLINES DO ACCEPT MATRICULAR CARDS. AND  
13    NOT...

14

15    **SUP. ANTONOVICH:** THAT'S WHAT I SAID.

16

17    **SUP. MOLINA, CHAIR:** THAT'S EXACTLY WHAT MIKE ANTONOVICH SAID,  
18    THAT SOME DO. ALL RIGHT. THAT ITEM IS OVER. I FORGOT WHERE WE  
19    ARE ON OUR SPECIALS. SOMEBODY HELP ME.

20

21    **SUP. BURKE:** OH, I HAVEN'T DONE MINE.

22

23    **SUP. MOLINA, CHAIR:** MS. BURKE. AND YOU'VE FINISHED YOUR  
24    SPECIALS? OKAY.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE:** I'M FINISHED, I THINK. YOU DID YOUR...

2

3    **SUP. MOLINA, CHAIR:** I HAVE NOT. I DON'T HAVE ANY TODAY,  
4    THOUGH.

5

6    **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN WE ADJOURN IN MEMORY  
7    OF HARRIS SCOTT WILLIAMS, WHO PASSED AWAY JANUARY 31ST. HE WAS  
8    A SCHOOLTEACHER FOR THE COMPTON UNIFIED SCHOOL DISTRICT FOR 30  
9    YEARS AND PRESIDENT OF THE COMPTON TRACK CLUB AND PRESIDENT OF  
10   THE COMPTON ROTARY CLUB FOR 2001-2002. HE WAS ALSO THE SPORTS  
11   WRITER FOR THE COMPTON BULLETIN FOR 20 YEARS. HE WAS A  
12   RESIDENT OF THE CITY OF COMPTON SINCE '51 YEARS. HE'S SURVIVED  
13   BY HIS BROTHER, SAMUEL T. WILLIAMS, A NIECE, BRITTANIA  
14   HARRIETT WILLIAMS, AND GRAND NIECES AND NEPHEWS. AND WILLIAM  
15   M. HARRISON, SR., WHO PASSED AWAY ON FEBRUARY 1ST OF A MASSIVE  
16   HEART ATTACK AT THE AGE OF 42 YEARS OF AGE. HE WAS WALKING,  
17   JOGGING AT KENNETH HAHN PARK BASEBALL FIELD. HE WAS A LONG-  
18   TIME RESIDENT OF THE SECOND DISTRICT AND WAS A VOLUNTEER FOR  
19   THE LADERA LITTLE LEAGUE. HE LEAVES HIS WIFE, VANDALENA, AND  
20   FIVE CHILDREN TO CHERISH HIS MEMORY. AND OSSIE DAVIS, THE  
21   BARITONE VOICE, ACTOR, DIRECTOR, PLAYWRIGHT AND CIVIL RIGHTS  
22   ACTIVIST WHOSE COMMITMENT TO TEACHING THE LESSONS OF BLACK  
23   HISTORY ADDED DEPTHS TO A DISTINGUISHED CAREER THAT RANGED  
24   FROM BROADWAY STAGE TO THE FILMS OF SPIKE LEE IN TANDEM WITH  
25   HIS WIFE, RUBY DEE. HE PASSED AWAY ON FEBRUARY 4TH, 2005, AT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THE AGE OF 87 WHILE IN MIAMI FILMING HIS PART IN AN  
2 INDEPENDENT MOVIE CALLED "RETIREMENT." HE AND HIS WIFE, DEE,  
3 CELEBRATED THEIR 50TH WEDDING ANNIVERSARY IN 1998 AND THE  
4 PUBLICATION OF A DUAL AUTOBIOGRAPHY, IN THIS LIFE TOGETHER.  
5 LAST YEAR, HE AND DEE RECEIVED THE KENNEDY CENTER HONORS FOR  
6 THEIR LIFETIME ACHIEVEMENT IN THE ARTS. IN 1995, PRESIDENT  
7 CLINTON GAVE THEM THE NATIONAL MEDAL OF ARTS. OSSIE DAVIS IS  
8 SURVIVED BY HIS WIFE OF 57 YEARS, RUBY DEE, AND THREE  
9 CHILDREN, NORA DAY, HASMAN MUHAMMAD, AND GUY DAVIS AND SEVEN  
10 GRANDCHILDREN. I REALLY WOULD LIKE TO ADD THAT HE WAS THE  
11 FIRST KEYNOTE SPEAKER FOR THE BLACK CAUCUS WHEN THEY HAD THEIR  
12 FIRST BLACK CAUCUS DINNER AND HE SET THE THEME, WHICH WAS ONE  
13 THAT WAS CONTINUALLY CARRIED OUT IN TERMS-- AND IT'S PROBABLY  
14 ONE THAT'S CARRIED OUT OFTEN BY ANY GROUP THAT SEEKS TO  
15 ACHIEVE SOME KIND OF GOAL AND IT WAS THAT WE HAVE NO PERMANENT  
16 FRIENDS AND NO PERMANENT ENEMIES, ONLY PERMANENT INTERESTS.  
17 AND THAT WAS THE THEME THAT HE ADVANCED AT THAT TIME THAT  
18 BECAME PART OF THE WHOLE GOAL IN TERMS OF THE BLACK CAUCUS OF  
19 CONGRESS. AND FINALLY, CHARLES HORAN, WHO PASSED AWAY ON  
20 JANUARY 31ST, 2005. HE WAS BORN IN LOS ANGELES ON MAY 15TH,  
21 1953, ATTENDED LOYOLA HIGH SCHOOL, UNIVERSITY OF CALIFORNIA  
22 AND WAS AN AVID GOLFER. HE'S SURVIVED BY HIS MOTHER CATHERIN  
23 HORAN OF CARMEL VALLEY, TWO SISTERS AND A BROTHER. THAT  
24 CONCLUDES MY...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

2

3    **SUP. BURKE:** ...ADJOURNMENTS.

4

5    **SUP. MOLINA, CHAIR:** ALL RIGHT. YOU HAVE SOME ITEMS?

6

7    **SUP. BURKE:** ARE THERE ANY OTHER ITEMS THAT WE...?

8

9    **SUP. MOLINA, CHAIR:** YES, MS. BURKE. WE STILL HAVE ITEM NUMBERS  
10    4, 12 AND WE HAVE 56.

11

12    **SUP. BURKE:** I'LL CALL UP ITEM NUMBER 4 BUT THAT WAS HELD BY  
13    SUPERVISOR YAROSLAVSKY.

14

15    **SUP. YAROSLAVSKY:** I DID? WHAT?

16

17    **SUP. KNABE:** THAT WAS MY DEFIBRILLATOR MOTION.

18

19    **SUP. BURKE:** OH, THAT WAS...

20

21    **SUP. YAROSLAVSKY:** I JUST WANT AN UNDERSTANDING ON NUMBER-- ARE  
22    WE-- ARE YOU ASKING FOR A REPORT BACK ON THIS SO THAT WE  
23    UNDERSTAND WHAT THE COSTS ARE?

24

25    **SUP. KNABE:** RIGHT. EXACTLY.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY:** BECAUSE WE WERE DISCUSSING IT. PEOPLE HAVE  
3 HEART ATTACKS IN EVERY BUILDING, NOT JUST COURTHOUSES AND IF  
4 WE WERE TO PUT DEFIBRILLATORS IN EVERY BUILDING IN THE COUNTY,  
5 THIS COULD...

6

7 **SUP. KNABE:** MY MOTION DIDN'T ASK FOR THAT. MY MOTION ASKED FOR  
8 COURTHOUSES AND...

9

10 **SUP. YAROSLAVSKY:** I KNOW BUT I HAD SOME PEOPLE ASK ME ABOUT  
11 YOUR MOTION AND SAYING, YOU KNOW, HOW ABOUT OTHER BUILDINGS?  
12 I'M NOT TRYING TO MAKE TROUBLE, I JUST WANT TO MAKE SURE WE'RE  
13 NOT COMMITTING OURSELVES TO JUST GETTING A REPORT BACK. YOU  
14 KNOW, I WON'T MENTION ANY PUBLISHERS IN THE LOS ANGELES COUNTY  
15 AREA BY NAME BUT SOMEBODY WHO DIED WITHIN THE LAST YEAR, ONE  
16 OF THOSE FACILITIES HAD A DEFIBRILLATOR BUT THE PEOPLE WEREN'T  
17 PROPERLY TRAINED TO USE THEM AND WHETHER THAT ULTIMATELY  
18 CONTRIBUTED TO THE DEATH OF THE INDIVIDUAL OR NOT, WE'LL NEVER  
19 KNOW.

20

21 **SUP. KNABE:** WELL, THAT'S PART OF MY MOTION. I MEAN, OBVIOUSLY,  
22 IS THE COST BECAUSE YOU HAVE TO REQUIRE TRAINING.

23

24 **SUP. BURKE:** WE HAVE THEM HERE, DON'T WE?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY:** SO WE COULD GIVE ALL OF OUR-- ALL 85,000  
2   COUNTY EMPLOYEES AN E.M.T. BONUS, DAVID. ANYWAY, THAT WAS JUST  
3   A JOKE.

4

5   **SUP. KNABE:** I KNOW. THIS IS A VERY SERIOUS ISSUE.

6

7   **SUP. YAROSLAVSKY:** I KNOW IT IS, DON. I JUST...

8

9   **SUP. BURKE:** AND A LOT OF PEOPLE NOW HAVE THEM IN THEIR HOMES.  
10   THEY'RE \$2,000.

11

12   **SUP. YAROSLAVSKY:** WE HAVE A LOT OF FACILITIES. THERE'S JUST A  
13   LOGICAL PROGRESSION TO THIS I WANTED TO MENTION BUT, IF IT'S  
14   JUST A REPORT BACK, I'M FINE.

15

16   **SUP. MOLINA, CHAIR:** ALL RIGHT. SO, ON THAT ITEM, MOVED BY  
17   SUPERVISOR KNABE, SECONDED BY SUPERVISOR YAROSLAVSKY, IF  
18   THERE'S NO OBJECTION, SO ORDERED ON ITEM NUMBER 4.

19

20   **SUP. BURKE:** DID WE DO ITEM NUMBER 12?

21

22   **SUP. MOLINA, CHAIR:** NO, WE HAVE NOT. THAT ITEM WAS HELD FOR  
23   SUPERVISOR ANTONOVICH.

24

25   **SUP. BURKE:** I'LL CALL THAT UP.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** DID WE MOVE 15? THE HOLD WAS RELEASED ON 15?

3

4 **SUP. MOLINA, CHAIR:** YES, WE DID.

5

6 **SUP. ANTONOVICH:** I GUESS TO COUNTY COUNSEL AND TO BOARD  
7 MEMBERS ON THIS ITEM 23-A, IT DEALS WITH THE WAY YOU DO CENSUS  
8 AND THE LAW CURRENTLY REQUIRES THAT A CENSUS IS TAKEN BY THE  
9 ACTUAL PERSON, SO YOU HAVE TO HAVE ACTUAL CONTACT WITH THE  
10 PEOPLE. THAT'S WHAT THEY REQUIRE. IT'S CALLED ACTUAL  
11 ENUMERATION AND THAT'S DONE EVERY 10 YEARS. WHAT THIS PROPOSAL  
12 IS DOING IS TO SUPPORT ANOTHER CONCEPT, WHICH IS ACCURACY AND  
13 COVERAGE EVALUATION. HOWEVER, THE DEPARTMENT AND THE FEDERAL  
14 GOVERNMENT, THE CENSUS BUREAU, RECOMMENDED AGAINST THIS  
15 ADJUSTMENT BECAUSE THOSE RESULTS ARE DRAMATICALLY INCONSISTENT  
16 WITH DEMOGRAPHIC ANALYSIS AND OTHER INDEPENDENT MEASURES OF  
17 CENSUS COVERAGE. THE CENSUS BUREAU REEVALUATED, IN THE YEAR  
18 2001, THESE NUMBERS, AND THEY FOUND SERIOUS DISCREPANCIES. FOR  
19 EXAMPLE, RATHER THAN AN ESTIMATED NET UNDERCOUNT OF THREE  
20 MILLION PERSONS, THERE WAS AN ESTIMATED OVER-COUNT OF 1.3  
21 MILLION PERSONS. THERE WERE AT LEAST 5.8 MILLION DUPLICATES  
22 FROM THE 2000 CENSUS, THERE WAS AN ESTIMATED NET OVER-COUNT  
23 FOR CHILDREN AGED 0 TO 9. THAT WAS STATISTICALLY SIGNIFICANT.  
24 AND THERE WAS A NET OVER-COUNT FOR NON-HISPANIC WHITES THAT IS  
25 STATISTICALLY SIGNIFICANT. THERE WAS A NET UNDERCOUNT FOR NON-





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HISPANIC BLACKS THAT IS STATISTICALLY SIGNIFICANT. AND THE  
2 DEPARTMENT OF COMMERCE, THE BUREAU OF THE CENSUS AND UNDER THE  
3 CURRENT BUDGET DIRECTOR RELEASED ADJUSTMENT CENSUS DATA FOR  
4 THE 2000 NUMBERS ON D.V.D. TO THE STATES WITH THE STIPULATION  
5 THAT THE DEPARTMENT OF COMMERCE DEEMS THAT THESE ESTIMATES  
6 SHOULD NOT BE USED FOR ANY PURPOSE THAT LEGALLY REQUIRES THE  
7 USE OF THAT INFORMATION. SO WHAT YOU ARE SUPPORTING IS  
8 SOMETHING THAT IS NOT IN CONCERT WITH WHAT THE CONSTITUTION  
9 SPECIFICALLY STATES. WE DO, ON THE CENSUS AND ON A PROPOSAL  
10 THAT SEVERELY SIGNIFICANTLY OVERESTIMATES OR UNDERESTIMATES  
11 THE ACTUAL NUMBER OF PEOPLE. SO THAT'S WHY I WOULD OPPOSE THAT  
12 ITEM. THAT'S 23...

13

14 **SPEAKER:** A.

15

16 **SUP. ANTONOVICH:** 23-A.

17

18 **SUP. BURKE:** WAS THERE SOMEONE WHO ASKED TO SPEAK ON THIS?

19

20 **SUP. MOLINA, CHAIR:** NO.

21

22 **SUP. BURKE:** IF NOT, I WILL MOVE IT WITH THE IDEA THAT EVERY  
23 PERSON'S "NO" VOTES ON THOSE SECTIONS BE RECORDED.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** THAT'S CORRECT. THAT'S THE WAY WE HAD  
2    RECOMMENDED IT. ALL RIGHT. SO THEN THAT IS MOVED BY SUPERVISOR  
3    BURKE, SECONDED BY SUPERVISOR KNABE AND, IF THERE'S NO  
4    OBJECTION, OTHER THAN THE ITEMS THAT ARE NOTED-- ALL RIGHT.  
5    THEN I CAN'T-- MR. YAROSLAVSKY WILL SECOND THE MOTION ON THAT  
6    ONE. ALL RIGHT? AND SO, IF THERE'S NO OBJECTION, SO ORDERED,  
7    WITH THOSE EXCEPTIONS.

8

9    **SUP. BURKE:** ITEM NUMBER 15.

10

11    **SUP. MOLINA, CHAIR:** NO. WE DID NUMBER 15, MS. BURKE. WE HAVE  
12    ITEM 56.

13

14    **SUP. BURKE:** OKAY. I HAVE AN AMENDMENT ON 56.

15

16    **SUP. MOLINA, CHAIR:** ALL RIGHT.

17

18    **SUP. BURKE:** I THINK YOU AND I HAVE AN AMENDMENT WE'LL PASS  
19    OUT, BASICALLY, BUT I'D LIKE TO ASK THE DEPARTMENT A COUPLE OF  
20    QUESTIONS.

21

22    **SUP. MOLINA, CHAIR:** ALL RIGHT. COULD WE HAVE THE DEPARTMENT--  
23    WHAT DEPARTMENT IS THIS? I.S.D.? IF I.S.D. COULD JOIN US.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE:** INCREASES THE DISBARMENT TO 36 MONTHS RATHER THAN  
2   15.

3

4   **C.A.O. JANSSEN:** I.S.D.

5

6   **SUP. MOLINA, CHAIR:** SECOND.

7

8   **SUP. KNABE:** EXCUSE ME. I HAD A QUESTION ON THIS ITEM.

9

10   **SUP. MOLINA, CHAIR:** ALL RIGHT. WELL, LET'S MS. BURKE...

11

12   **SUP. KNABE:** I SUPPORT-- NO, I SUPPORT SUPERVISOR BURKE'S  
13   MOTION TO GO TO 36 MONTHS BUT I...

14

15   **SUP. BURKE:** ALL RIGHT. I'D LIKE TO KNOW HOW THEY SELECTED THE  
16   15 MONTHS. ARE THERE GUIDELINES?

17

18   **DAVE LAMBERTSON:** THERE AREN'T GUIDELINES ON-- I'M DAVE  
19   LAMBERTSON, THE DIRECTOR OF INTERNAL SERVICES DEPARTMENT AND  
20   WITH ME IS KATHY HANKS, THE DIVISION CHIEF OF CONTRACTING.  
21   THERE AREN'T SENTENCING GUIDELINES, IF YOU WILL, ON THE LEVEL  
22   OF PENALTY TO BE ASSESSED A CONTRACTOR FOR A PARTICULAR  
23   VIOLATION. THE GUIDELINES DO CALL FOR A MAXIMUM PENALTY OF 36  
24   MONTHS. WE REQUESTED 36 MONTHS BASED ON WHAT WE BELIEVE WAS A  
25   VERY SERIOUS VIOLATION AND A SECOND VIOLATION BY THIS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CONTRACTOR. THE DEBARMENT COMMITTEE DELIBERATED AND DETERMINED  
2 IT SHOULD BE 15 MONTHS. WE APPEALED THAT. WERE NOT SUCCESSFUL  
3 AND THAT WHY WE'RE ASKING THE BOARD, WHO HAS THE ULTIMATE  
4 AUTHORITY, TO IMPOSE A 36 MONTH PENALTY.

5

6 **SUP. BURKE:** NOW, WHO IS THE GROUP THAT REVIEWED IT AND CHANGED  
7 IT TO 15?

8

9 **DAVE LAMBERTSON:** WHO IS-- ON THE DEBARMENT COMMITTEE? BY CODE,  
10 THERE IS A REPRESENTATIVE NORMALLY FROM I.S.D. BUT WE HAD TO  
11 RECUSE OURSELVES FROM THIS ONE BECAUSE IT INVOLVED US. C.A.O.  
12 HAS A REPRESENTATIVE WHO NORMALLY IS A NON-VOTING MEMBER BUT  
13 VOTES IF ONE OF THE OTHER DEPARTMENTS RECUSES THEMSELVES. A  
14 MEMBER FROM O.A.A.C. AND PUBLIC WORKS, FOLKS WHO TYPICALLY  
15 WORK IN THE CONTRACTING AREA.

16

17 **SUP. KNABE:** CAN I JUST ASK A FOLLOW-UP QUESTION?

18

19 **SUP. MOLINA, CHAIR:** YES, MR. KNABE.

20

21 **SUP. KNABE:** I SUPPORT SUPERVISOR BURKE'S MOTION STRONGLY BUT I  
22 GUESS THE QUESTION I HAD, IS THE LIMITATION 36 MONTHS? WHAT I  
23 DON'T UNDERSTAND IS, YOU KNOW, BASED ON WHAT I'VE READ, I  
24 MEAN, WHY WASN'T IT A PERMANENT DISBARMENT? I MEAN, HOW MANY  
25 CHANCES DO YOU GET?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **DAVE LAMBERTSON:** I WOULD VOTE FOR THAT BUT CURRENTLY IT'S  
3 LIMITED TO 36 MONTHS. I TRIED TO FIND OUT WHAT THE GENESIS OF  
4 THAT CAP WAS, THE ORIGINAL...

5

6 **SUP. KNABE:** THAT'S MY QUESTION, WHO SET THAT? IS THAT BY A  
7 LAW?

8

9 **DAVE LAMBERTSON:** THAT WAS SUBMITTED AS PART OF THE ORDINANCE  
10 IN 1999, I THINK, LATE 1999.

11

12 **C.A.O. JANSSEN:** WHENEVER WE DID IT AND WE'LL HAVE TO TAKE A  
13 LOOK AT THAT, SUPERVISOR, AND FIND OUT IF THERE'S A LEGAL  
14 REASON FOR IT BEING THERE.

15

16 **SUP. KNABE:** YEAH, I THINK PART OF THIS, WE SHOULD HAVE THAT  
17 OPTION FOR PERMANENT DISBARMENT.

18

19 **DAVE LAMBERTSON:** I AGREE.

20

21 **SUP. KNABE:** YOU KNOW, EITHER THE 36 MONTHS OR...

22

23 **SUP. BURKE:** RIGHT. I WOULD MOVE THAT WE INCREASE IT TO 36  
24 MONTHS AND THAT THE C.A.O., IN CONJUNCTION WITH THE COUNTY  
25 COUNSEL AND AFFECTED CONTRACTING DEPARTMENTS RETURN TO THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BOARD WITH RECOMMENDATIONS FOR A STANDARDIZED SET OF  
2 DEPARTMENT SENTENCING GUIDELINES BASED ON A BEST PRACTICE  
3 APPROACH.

4

5 **SUP. KNABE:** YEAH, MY STAFF JUST CAME UP WITH A VERY CREATIVE  
6 IDEA CALLED THREE STRIKES, YOU'RE OUT.

7

8 **C.A.O. JANSSEN:** I'LL BET THERE'S A LEGAL ISSUE INVOLVED IN  
9 THAT.

10

11 **SUP. BURKE:** THERE MAY BE. I DON'T KNOW. BUT, ANYWAY, THAT'S MY  
12 MOTION.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. IT HAS BEEN MOVED AND SECONDED.  
15 IS THERE ANY OBJECTION? IF NOT, SO ORDERED ON THAT ITEM. THANK  
16 YOU SO MUCH.

17

18 **SUP. BURKE:** ALL RIGHT. ITEM 61.

19

20 **SUP. MOLINA, CHAIR:** OKAY, ITEM 61, AS I UNDERSTAND AND I DON'T  
21 KNOW IF WE STILL HAVE-- IS MISS DAVIS STILL HERE? SHE'LL HAVE  
22 TO COME IN IF SHE WANTS TO TESTIFY. ALL RIGHT. IT'S MY  
23 UNDERSTANDING THAT-- PLEASE JOIN US-- THAT WE HAVE THE REPORT  
24 AND THEY HAVE NOT YET MADE THEIR FINAL-- PRESENTED THE FINAL  
25 SOLUTION. IS THAT CORRECT, DR. SANDERS? SO YOU'LL SEND THAT IN





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AND THE FOLLOW-UP REPORT TO US. IS THAT CORRECT? I THINK WE  
2 ALL RECEIVED THE REPORT.

3

4 **SUP. BURKE:** WHILE THEY'RE COMING UP, I REALLY THINK VERY  
5 STRONGLY THAT WE SHOULD FIND SOMEONE THAT WE NEGOTIATE WITH  
6 THEM THAT WE PROVIDE SOMEONE TO TAKE-- AN INDIVIDUAL TO ACT AS  
7 THE CHIEF ADMINISTRATOR OF THIS AGENCY. SOMEONE THAT KNOWS HOW  
8 TO OPERATE IT SOMEONE WHO HAS THE EXPERIENCE.

9

10 **SUP. MOLINA, CHAIR:** MISS DAVIS, PLEASE COME UP.

11

12 **SUP. BURKE:** AND FOR THAT PERSON TO TAKE OVER THIS AS THE  
13 DIRECTOR.

14

15 **SUP. ANTONOVICH:** ACTING DIRECTOR?

16

17 **SUP. BURKE:** AS THE ACTING DIRECTOR, RIGHT, UNTIL THEY  
18 STRAIGHTEN IT OUT. YEAH, WELL, I DON'T KNOW WHETHER IT WOULD  
19 BE ONE OF YOUR PEOPLE. I WOULD THINK OF SOMEONE THAT WE  
20 WOULD...

21

22 **SUP. ANTONOVICH:** GIVE YOUR NAME FOR THE RECORD.

23

24 **SUP. MOLINA, CHAIR:** WE HAVE A FIDUCIARY RESPONSIBILITY HERE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** I THINK THAT WE SHOULD COME UP WITH SOMEONE WHO WE  
2    RECOMMEND TO THEM AND THAT, IF THEY ACCEPT THAT, THAT WE THEN  
3    MOVE FORWARD. BUT UNLESS WE HAVE SOMEONE THAT WE FEEL VERY  
4    CONFIDENT...

5

6    **SUP. MOLINA, CHAIR:** YOU ARE NOW THE PRESIDENT OF THE BOARD?  
7    WHEN DID YOU BECOME THE PRESIDENT?

8

9    **JANET LOUISE DAVIS:** IN NOVEMBER.

10

11   **SUP. MOLINA, CHAIR:** WHY DON'T YOU GO AHEAD. PLEASE PROCEED.

12

13   **JANET LOUISE DAVIS:** OH. OKAY. ACTUALLY, WHEN-- WHAT WE ARE  
14   DOING IS TAKING APPLICATIONS FOR A DIRECTOR AND WE ARE LOOKING  
15   ON THE OUTSIDE ALSO FOR PEOPLE THAT HAVE GOOD EXPERIENCE IN  
16   THE INDUSTRY FOR FOSTER CARE AND PEOPLE WHO HAVE GOOD  
17   RELATIONS WITH THE COUNTY AND THE STATE FOR ALL THE REGULATORY  
18   AGENCIES. AND WE REALLY WOULD LIKE TO BE ABLE TO SET UP A  
19   SITUATION WHERE THERE'S LIAISONS AND WE HAVE COMMUNICATION SO  
20   THAT NEXT TIME THERE'S ANY KIND OF AUDIT AT ALL, THAT WE WOULD  
21   ALREADY HAVE EVERYTHING IN PLACE.

22

23   **SUP. MOLINA, CHAIR:** MISS DAVIS, YOU TESTIFIED ONCE BEFORE,  
24   RIGHT?

25



**The Meeting Transcript of  
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1    **JANET LOUISE DAVIS:** YES.

2

3    **SUP. MOLINA, CHAIR:** YOU SAID YOU WERE THE FINANCIAL OFFICER,  
4    THE TREASURER.

5

6    **JANET LOUISE DAVIS:** NO. WELL, ORIGINALLY, THAT'S WHAT THE  
7    POSITION THAT I HAD BUT IT WAS CHANGED AND ANOTHER PERSON HAS  
8    BEEN ELECTED TO THAT POSITION.

9

10    **SUP. MOLINA, CHAIR:** BUT YOU DIDN'T PRESENT YOURSELF TO BE THE  
11    CHAIRPERSON AT THE TIME.

12

13    **JANET LOUISE DAVIS:** YES, I DID.

14

15    **SUP. MOLINA, CHAIR:** ALL RIGHT. THANK YOU VERY MUCH. UNLESS YOU  
16    HAVE SOMETHING ELSE TO SAY.

17

18    **JANET LOUISE DAVIS:** NO.

19

20    **SUP. MOLINA, CHAIR:** ALL RIGHT. SO WE'RE GOING TO GO AHEAD AND  
21    RECEIVE AND FILE THE REPORT ASK DR. SANDERS TO COME BACK WITH  
22    HIS RECOMMENDATION. THANK YOU. ALL RIGHT. THAT'S RECEIVE AND  
23    FILE. THE LAST ITEM IS PUBLIC COMMENT AND WE HAVE-- THIS ITEM  
24    HAS BEEN CONTINUED, JULIO, S-2, BUT IF YOU CAN COME UP, WE CAN  
25    HEAR YOUR TWO CENTS. WHERE IS HE? JULIO-- I'M SORRY, JULIO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 GIRON. OH, HE'S ALREADY LEFT. OKAY. THAT ITEM HAS BEEN  
2 CONTINUED, SO WE HAVE NO ONE ELSE FOR PUBLIC COMMENT. IS THAT  
3 CORRECT? ALL RIGHT. SO IF WE COULD HAVE THE EXECUTIVE OFFICER  
4 READ US INTO CLOSED SESSION, PLEASE.

5

6 **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT  
7 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF  
8 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-  
9 1 AND CS-2, CONFERENCES WITH LEGAL COUNSEL REGARDING EXISTING  
10 LITIGATION AND ITEM CS-3, CONFERENCE WITH LABOR NEGOTIATOR  
11 DAVID E. JANSSEN, AND DESIGNATED STAFF AS INDICATED ON THE  
12 POSTED AGENDA. THANK YOU.

13

14

15

16

17

18

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23

24

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1        **REPORT OF ACTION TAKEN IN CLOSED SESSION, FEBRUARY 8, 2005**

2

3

4

5        For your information, the Board of Supervisors did not take up  
6        Item CS-1 and there was no reportable action on Items CS-2 and  
7        CS-3.

8

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**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

REPORTER'S CERTIFICATE

I, Jennifer A. Hines, Certified Shorthand Reporter Number 6029/RPR/CRR qualified in and for the State of California, do hereby certify:

That the foregoing transcript of recorded proceedings was taken on Tuesday, February 8th, 2005, at the time and place therein set forth and recorded by the Los Angeles County Board of Supervisors, thereafter transcribed into typewriting under my direction and supervision;

And I hereby certify that the foregoing transcript of recorded proceedings is a full, true, and correct transcript of the recorded proceedings before the Los Angeles County Board of Supervisors.

I further certify that I am neither counsel for nor related to any party to said action, nor in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this 14th day of February, 2005.

\_\_\_\_\_(Signature on file)\_\_\_\_\_

JENNIFER A. HINES

CSR No. 6029/RPR/CRR